

Austria	Skd22	Indonesia	Rpt200	Open	Or-1
Belgium	Wld100	Iran	Hkd100	Philippines	Pen-01
Bulgaria	Cr120	Italy	Brk100	Portuguese	End-01
Cyprus	Cr120	Iraq	Ltr100	Portuguese	End-01
Denmark	DK120	Jordan	Fr100	S. Arab	End-01
Egypt	ED120	Kuwait	Fr100	Singapore	End-01
Finland	FI120	Lebanon	Cr100	Spain	Pen-01
France	Fr170	Lux	Cr100	Sweden	Pen-01
Germany	DE120	Malta	Fr100	Switzerland	End-01
Hong Kong	DP100	Morocco	Fr100	Thailand	End-01
Iceland	DP120	Nigeria	Fr100	United Kingdom	End-01
India	Rpt100	Norway	Fr100	UAE	End-01

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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

Thursday July 20 1989

CHINA

Sorrow of an exiled executive

Page 18

D 8523A

World News

Business Summary

Commission warns UK of legal move on water purity

The European Commission has promised to take court action against the UK in two months unless it abides by EC drinking water purity standards. Agreement on water standards is essential if the planned privatisation of water authorities in England and Wales is to be a success. Page 18

Greek investigation
Greece's new parliament voted to set up a commission to investigate former socialist Prime Minister Mr Andreas Papandreou and four associates in connection with a financial scandal. Page 2

Polish food aid
The European Commission will ask EC farm ministers next week to approve food aid to Poland worth around \$12m, as part of a wider package of Western aid for the East European country.

Italian opposition
Italy's 49th post-war Government — likely to be formed over the next few days — will be the first to be confronted in parliament by an opposition government. Page 2

Pakistani unrest
Five people were killed and 14 injured in ethnic rioting in the southern Pakistani town of Hyderabad.

Indian adjournment
Both houses of India's parliament were adjourned after persistent demands by opposition members for the resignation of Rajiv Gandhi. Page 4

Spanish killings
Suspected Basque guerrillas killed two army officers and wounded their driver in an attack in Madrid. Page 2

Kurds cross to Iran
Turkish Foreign Ministry confirmed that an unspecified number of Iraqi Kurdish refugees had crossed into Iran from camps in Turkey. Page 2

S Korean reshuffle
South Korean President Roh Tae-woo sacked six ministers and the country's intelligence chief in a cabinet reshuffle. Page 4

Talks on boat people
Talks are taking place between Vietnam and Britain on the repatriation of about 35,000 Vietnamese boat people now in Hong Kong. Page 4

US call on PLO talks
Members of the US Congress, outraged by a senior US diplomat's talks the founder of the Black September terrorist group, called for restrictions on the Palestine Liberation Organisation. Page 3

UK rail strike
Britain's National Union of Railways called a sixth 24-hour rail strike following its rejection of an increased pay offer by the state-run railway. Page 8

Moon station plan
President George Bush is considering proposals for a manned station on the moon and sending astronauts to Mars. Page 3

Sri Lankan attack
Thirteen pilgrims were killed and at least 80 injured when suspected left-wing rebels attacked a religious procession in Sri Lanka. Page 2

MARKETS

STERLING
New York lunchline: \$1,6185
London: \$1,6195 (1.6265)
DM3.08 (same)
FF10.45 (10.445)
SF2.6675 (2.67)
Y230 (92.4) (92.3)
GOLD
New York Comex Aug \$368.3 (373.3)
London: \$371.25 (same)
N MSA GSE (Arpus)
Brent Crude Aug \$16.025 (16.025)
Chief price changes yesterday: Page 18

US relaxes export curbs on personal computers

US has relaxed curbs on the export of popular personal computers to western destinations, and is to press for easing of multilateral restrictions on sales to Soviet Union and Eastern Europe. Page 18

KEFAT Al-Sayed, Egyptian-born immigrant who built up Fomentex, Swedish antibiotic group, was sentenced in Stockholm to five years in prison for swindling investors, fraud and insider trading. Page 18

HOYLAKE, investment vehicle for Sir James Goldsmith's £13m takeover bid for UK's BAT Industries, was put on defensive by a payments error in US. Page 19

BRITISH Aerospace, UK aircraft manufacturer, made agreed offer of \$45m for Arlington Securities, UK property development company. Page 19

INTER-American Development Bank president Enrique Iglesias intervened in a dispute over the seizure by Citibank, US bank, of \$60m in Ecuadorian central bank deposits. Page 24

MINORCO, Luxembourg investment offshoot of South Africa's Anglo American mining group, acknowledged difficulties in gaining foreign acceptance for equity and its debt. Page 20

KUBOTA, Japanese construction equipment group, acquired a controlling interest in Nissan Motor Ibérica, Spanish subsidiary of Nissan. Page 24

FRENCH Government has launched a new savings scheme with tax breaks and cash payments to non-taxpayers. Page 2

GRECE'S has asked Denison Mines, of Canada, for an extension of 30 days to give it time to consider making an offer for Denison's stake in North Aegean Petroleum Company (NAPEC). Page 21

BRASIL's foreign debt negotiators are visiting New York for talks with creditors, hoping for concessions to avert a moratorium on interest payments. Page 3

UNITED Airlines, second largest US carrier, will begin flights to Frankfurt in an ambitious transatlantic strategy. Page 20

TIME Inc, US broadcasting and publishing company planning to merge with Warner Communications, reported modest improvements in earnings and revenues. Page 19

TURKEY and Soviet Union reached agreement on second line of credit of \$150m to be made available by the Export Import Bank of Turkey (Eximbank) to support Turkish exports. Page 5

NUKEK, scandal-plagued West German nuclear technology company, is suffering from the cost of closing down its activities in the radioactive fuel cycle. Page 21

JAPANESE shipbuilders fear US allegations of unfair government support for the industry could become the next big bilateral trade issue. Page 6

GENCOR, second largest South African mining house, reported higher revenues in its gold mines following year of cost-cutting and eliminating unprofitable workings. Page 20

GENCOR, second largest South African mining house, reported higher revenues in its gold mines following year of cost-cutting and eliminating unprofitable workings. Page 20

UK consumer prices rose by 0.1 per cent last month, taking the rate of inflation over the past year down to 3.6 per cent. Page 2

Khashoggi extradited to face fraud charges in US

By Roderick Oram in New York and Robin Pauley in London

MR Adnan Khashoggi, the Saudi Arabian arms dealer and financier once reputed to be the world's richest man, was extradited from Switzerland yesterday to face fraud charges in the US involving Mr Ferdinand Marcos, former President of the Philippines.

Mr Khashoggi was arrested in a Swiss hotel on April 18 and has been held in detention in a Bern jail.

He had fought against extradition but the order went into effect yesterday after he decided against appealing to the Swiss Supreme Court.

Accompanied by two Swiss police officers, he was due to land in New York yesterday

afternoon and be taken to court for a bail hearing.

He was originally charged last October by a New York grand jury with helping Mr Marcos and his wife Imelda use \$100m from the Philippines Treasury to fraudulently buy Manhattan real estate and art for the Marcos' personal use.

The three, plus six other defendants, are charged also with defrauding US banks of \$10m.

Charges of racketeering and conspiracy were dropped yesterday because they had no parallel in Swiss law.

In the charges still standing, for example, that Mr Khashoggi submitted forged, backdated documents that

attempted to show he had bought assets from the Marcoses before March 1986 when federal courts in New York barred them from transferring properties.

The allegedly false documents cover various assets including paintings by Rubens, El Greco and Franz Hals and a number of well-located buildings in Manhattan.

Mr Khashoggi, 53, is an old friend of Mrs Marcos and the charges involve his alleged role in helping to disguise the fact that the Marcoses were the true owners of four important properties in Manhattan.

He has always strenuously denied all the charges. The

arrest warrant for Mr Khashoggi was issued on March 24 by Ms Naomi Buchwald, a US magistrate, on the basis of charges filed on March 9 by the district court for the southern district of New York.

Mr Marcos has already appeared in court in Manhattan on related charges and was bailed after Ms Doris Duke, the US tobacco heiress, put up a \$5m surety. Mr Marcos has not yet been arraigned because he is too ill.

The charges against Mr Khashoggi figure among a series put together by Mr Randolph Guillian, the former US attorney for Manhattan's

southern district who is now running for governor. The charges against Mr Khashoggi also involve fraud and obstructing the course of US justice by, among other things, passing false documents to the US authorities via the French authorities.

Mr Khashoggi and the Marcoses are among a group of people uncovered by Mr Guillian's investigation who were operating myriad connected bank accounts around the world. The maximum penalty if convicted is 20 years in jail for racketeering offences and 15 years in jail if found guilty of obstructing justice.



Soviet miners warned strikes may threaten future of perestroika

By Quentin Peel in Moscow

MR Mikhail Gorbachev, the Soviet leader, warned yesterday of dire consequences for the Soviet economy and for the perestroika reform process from the mass miners' strike in Siberia and the Ukraine.

In a striking concession to the wave of unrest sweeping the country in protest at poor living conditions, he disclosed that roughly 10m (55.8m) had been set aside from reserves for the import of consumer goods — at least double the amount previously announced.

The miners' strike was reported last night to have brought 80 pits in the Donets coalfield in the Ukraine to a standstill — four times the number on Tuesday. The strikers in the largest — and oldest — coalfield in the country seemed to be ignoring a string of concessions by the authorities on wages and working conditions, as well as a direct appeal from Mr Gorbachev and Mr Nikolai Ryabkov, the Prime Minister.

He said that "miners with extremist and anti-social slogans have tried to make use of the tension and discontent of the workers." However, he praised the miners for behaving "in a responsible, organised and disciplined fashion."

Soviet television last night showed a hard-hitting response from striking miners. A miners' strike leader in Maikayevka, in the Donbas, said the situation was under control.

"There is absolutely no danger of political instability," he said. "We have taken power into our hands."

Mr Gorbachev's worries

about the wide range of economic dissatisfaction were apparent on Tuesday night at a meeting of senior Communist Party officials when he warned that the party was losing touch with popular feeling.

The biggest single challenge facing the ruling party was to improve the economic situation.

"The people's mood is extremely critical," he said.

The information coming from major industrial centres indicates the people's discontent."

"We are trying to use all our reserves. We have found roughly 10m to spend on imported consumer goods, solving these urgent problems. He did not say where the money would be found for the emergency imports, but the amount appears to be twice the roughly \$1m which officials had earlier promised would be spent on imports such as shoes, knitwear, soap and detergent, toothpaste, tapes.

The miners' strike has come on top of continuing ethnic disturbances in Soviet Central Asia and the Trans-Caucasus.

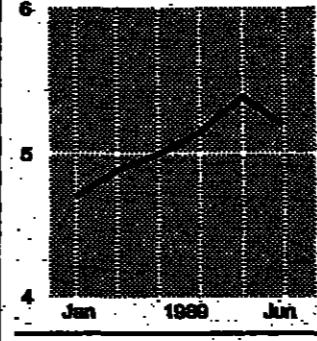
Officials said yesterday that a curfew and "emergency situation" had ended open violence in the autonomous republic of Abkhazia in Georgia, where 16 have died and more than 160 been injured in clashes since last weekend.

However, the situation there remains "extremely tense" with meetings between rival nationalist groups continuing in many areas.

Surprise elections, Page 2

US consumer prices

% change over previous year



Inflation slowdown lifts US markets

By Anthony Harris in Washington and Janet Bush in New York

US stocks and bonds rose sharply yesterday on the announcement that the main US inflation measure had risen less than had been expected in June.

The consumer price index figures led to hopes that there would be an early further easing in monetary policy.

However, the US Federal Reserve's operations in the money market yesterday gave no hint that the central bank had lowered its target for Fed funds, the rate at which commercial banks lend to each other overnight, and both markets slipped below their morning highs.

At mid-session, the Dow Jones Industrial Average was quoted 23.71 higher at 2,088.41, having gained more than 30 points in the morning.

The Treasury's benchmark long bond rose about 4 point

Continued on Page 18

Agnelli and BSN buy into Italian cheese industry

By John Wyles in Rome and George Graham in Paris

IFIL, the Agnelli family holding, and BSN of France yesterday acquired Galbani, Italy's leading producer of cheese, in a £3.24bn (£1.63bn) deal that underscores growing international penetration of the Italian food processing industry.

With their existing control

over participating in other Italian food and drink companies, the Galbani acquisition may well put IFIL-BSN at the top of the industry's sales league.

IFIL will own 65 per cent and BSN 35 per cent of the Milan-based company, and Mr Umberto Agnelli, the IFIL president, said last night that the already substantial income promised by the investment can only grow rapidly through the existing synergies between Galbani and BSN.

Galbani's sales last year — 80 per cent from cheeses with such well known brand names as Dolcelatte and Bel Paese — amounted to £1.45bn and net profits to £120m. Its ownership hitherto has been shrouded in mystery since it was sold by Kreditbank of Belgium, having previously been controlled by a network of Luxembourg-based companies belonging to unidentified shareholders.

The price being paid partly reflects Galbani's £160m of total liquidity. IFIL said yesterday that its net share of the purchase — between £150m and £170m — will be financed partly through a £100m capital increase and partly by ceiling its per cent of its investment company.

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EUROPEAN NEWS

French plan to encourage private savings unveiled

By George Graham in Paris

THE FRENCH Government has launched a new savings scheme with tax breaks and cash payments to non-taxpayers, designed to help low-income households build up a small nest egg.

The Plan d'Epargne Populaire, or PEP, will be presented to Parliament in this autumn's finance bill and should come into operation at the beginning of next year. It is designed to replace the last right-wing Government's Plan d'Epargne Retraite, or PER.

Where the PER favoured higher rate taxpayers and attracted mostly those who were at or near retirement, the PEP is intended to restore the balance in favour of lower income households. "Our aim is to encourage French savings, to reduce social inequalities and to allow the most modest households to create a nest egg," said Mr Pierre Bérégovoy, Finance Minister.

It requires the investor to sign a 10-year renewable contract for savings of at least

FFr2,400 (£230) a year. The savings can accumulate free of tax over the life of the contract, but withdrawals will be taxed at a declining rate, becoming tax-free after eight years. The overall limit on the is a capital of FFr600,000 at the end of 10 years.

The type of investment itself will be up to financial services companies and their customers: the PEP is not aimed specifically at encouraging equity investment, as the now defunct "Money" savings plan was.

The innovation in the PEP is that households which do not pay income tax (more than 10m, since the threshold for income tax is very high but rates thereafter climb steeply) will receive a cash bonus from the Government amounting to a quarter of their savings, up to FFr1,500 a year.

Mr Bérégovoy says the budget cost will not be considerable: around FFr1bn for the cash bonuses, on the hypothesis that some 1.5m non-taxpayers sign PEPs. Against this, the

Government will save the approximately FFr450m in tax breaks it gives out on the PER.

He added that the PEP was not intended to replace the pay-as-you-earn pension system of the French social security, and that he was considering other forms of mutual savings to provide complementary retirement income.

Less clear, however, is whether the PEP will in fact encourage new investments, or simply add to the panoply of tax exemptions and privileges with which France has tried over the years to tempt its citizens into saving.

Despite a range of tax-free instruments that includes post office savings books paying 4.5 per cent, "popular" savings books paying 5.5 per cent and home savings plans paying 6 per cent, the overall savings rate has declined from more than 20 per cent of total household income a decade ago to a trough of 11.5 per cent in 1987, recovering only slightly last year to 12.2 per cent.

France sees a 0.1% rise in prices

By George Graham

FRENCH CONSUMER prices

yesterday proposed boosting to FFr29m (£19.5m) for 1990-92, funding for its Eurotechnet programme to improve the training of workers to adapt to technological change. It also approved its first annual report on employment in the Community.

The proposal, which must get EC governments' approval, would complement the mutual recognition of higher education diplomas, agreed by the 12 in December.

It would also be of advantage to such as the legal and teaching professions.

The new plan, aimed at the far larger number of trades and professions practised by those with only secondary education, would allow an EC citizen to work in another EC state without any condition – provided his professional training was either equal or superior to that required in his host state.

The host state, however, would still be able to demand some proof of professional experience or, alternatively, aptitude test, from those with shorter or less rigorous training than its own.

In this way, the Commission is hoping to bypass the

tediously slow method of getting mutual recognition profession-by-profession that characterised the 1970s and early 1980s.

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Scaling down of regional preference schemes urged

By David Buchan

THE EUROPEAN Commission yesterday proposed that Britain, West Germany, Italy and Greece should phase out, or scale down, regional preference schemes in public purchasing which, Brussels claims, are both illegal and useless.

The schemes, designed to promote employment in poorer regions, should either be abolished and replaced by funding from the European Social Fund, or solely devoted to helping small and medium size companies.

The Commission suggests such companies, located in poorer regions, could legally be given preference in the award of smaller public contracts.

Current EC legislation exempts public supply contracts below a value of Ecu 200,000 (£134,498) and public works contracts below Ecu 5m from the requirement of being open and advertised to bidders

from all EC states.

In a separate public procurement move, the Commission decided yesterday to serve formal notice on the Danish government that it will take court action against it, if Copenhagen fails within a few weeks to reconsider the recently-signed Dkr3bn (£250.4m) Jutland road and rail bridge contract.

The Brussels complaint is that the contract was awarded on the basis of tenders calling for minimum local content in Danish labour, equipment and materials.

The Commission claims the public procurement preference schemes, applied to Berlin and eastern frontier zones in West Germany, to areas with nearly one fifth of the population in the UK, to areas with 65 per cent of the population in Greece and to most of southern Italy, had had little beneficial effect on these

regions from the requirement of being open and advertised to bidders

THE FRENCH edition of The Satanic Verses, the Salman Rushdie novel condemned by Moslems as blasphemous, headed straight for the best-seller lists when it finally went on sale yesterday, Reuter reports from Paris.

In little more than an hour

customers snapped up all 1,000 copies at one of the biggest bookshops in central Paris.

Security fears delayed publication in France and many stores were still afraid to stock the book, which is banned in most Islamic countries.

However, the biggest chain in France, the FNAC, looked unlikely to regret its decision to sell.

Leaders of France's three million Moslems have condemned the book but extremists stopped making public death threats after receiving warnings from the Socialist Government.

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Schönhuber stokes up his steamroller

The West German right-winger is pausing to plan his next moves, writes David Marsh

THE NEW scourge of West German politics, Mr Franz Schönhuber, leans forward intently in his small white-walled office and confides that the enthusiasm of the West Germans welcoming Mr Mikhail Gorbachev on his visit last month reminded him of the crowds greeting Hitler. "There was nothing so undignified," he says. "I was ashamed of us Germans."

Aliusions to the Führer – and detrimental remarks about his own countrymen – come easily to the rasping tongue of Mr Schönhuber, chairman of the Republicans.

In recent months, he has driven a rhetorical swathe through the parliamentary landscape by channelling many West Germans' ill-expressed, bottled-up emotions about the past into a pile-driving political force. Stirring and 66 Mr Schönhuber is a man of intelligence and perception. He also possesses the rare, perhaps dangerous, ability of rousing a beer-hall audience to near-frenzy.

There are two Schönhubers, he expounds in an interview in his party headquarters in an unprepossessing Munich

apartment block. "I can talk to you here, quietly and calmly. But I can also take the arena."

Since the death last October of Mr Franz Josef Strauss, the swashbuckling Bavarian premier, no established West German politician can match Mr Schönhuber for passion, if not for the crowds greeting Hitler. "There was nothing so undignified," he says. "I was ashamed of us Germans."

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campaign programme in a Bavarian mountain hide-away.

He also wants to "intellectualise" the party by bringing in outside advisers, and to make it less of a one-man show. "I have told my friends that winning victories is difficult; holding on to them is still

His pinnacles came last month when his party swept into the European Parliament with 7.1 per cent of the votes – a score which, if repeated in the West German general election next year, could give them the balance of power in the Bundestag.

Mr Schönhuber is a focus for simmering popular resentment about the post-war division of Germany. "My service has been to articulate relentlessly the uneasiness of Germans. It is a very German feeling," he says. "Germans tend towards neuroses." He readily admits that his heady election success this year raise the risk that the Republicans could run out of steam. He wrote to his party organisation on Monday to say that he would give no more public addresses until November 1. This will allow time to work out a detailed

slave-drivers."

Although a well-travelled man who was once married to a Hungarian Jewess and who boasts in his memoirs of his amorous liaisons in occupied France, he also possesses a streak of xenophobia. This is concentrated on the foreigners flooding to West Germany to seek asylum – one of the factors behind a growing accommodation shortage in cities like Munich.

When a German marries, he wants a flat. He cannot get one in Munich for less than DM1,200 a month. And then he has to stand in a queue with seven or eight foreigners in front of him. He believes the gap in West German society between the two-thirds who are doing well and the one-third "have-nots" is a "social explosive." And that, for a Frenchman, is a problem."

He brings to centre-stage a new, more assertive voice condemning the country's "Americanised" way of life, speaking up for German "interests" in the EC and demanding a lowering of Allied military might on West German soil.

A former soldier in the Waffen-SS who says he joined out of "fascination" for the war effort, he claims to represent the under-privileged in the country's rich, materialistic society. "Generally speaking, we are the party of the poorer people."

vehemently denying that he harbours Nazi sympathies, he calls the Third Reich criminal. "Losing the war has a price. But I don't want to say that it would have been better if we had won. Then we would have a European slave state. And the Germans would be the

PCI aims to build its image as alternative to Christian Democrat-led coalitions

Italian Communists form 'shadow' government

By John Wyles in Rome

ITALY'S 49th post-war Government – likely to be formed over the next few days under the five-times Premier, Mr Giulio Andreotti – will be the first to be confronted in Parliament by a formal "shadow" government following an intriguing initiative announced yesterday by the Communist party (PCI).

Mr Achille Occhetto, the party's leader, yesterday announced a list of 21 "shadow ministers" whose task is to

mined to be taken seriously as the basis for an alternative to Christian Democrat-dominated coalitions.

Speaking to the party's members of the European and Italian parliaments, Mr Occhetto claimed that the creation of a shadow government recognised the inadequacy of the old political game as played in Italy.

The country's level of development now requires "a system which works on the basis of clear alternative programmes".

Much depends on how the PCI experiment works in practice, but it could, indeed, improve the level of political debate, although not without

cost to the party itself.

Mr Occhetto is trying to bury the "association" tradition of the past 20 years whereby the PCI, although permanently in opposition, has made it clear over the past few days that Mr Andreotti can expect no such help this time.

The PCI leader was at pains

yesterday to define the cornerstones of the Communist alternative to the Government of the day.

If it emerges as an effective

opposition, then the governing

majority will try to take

away some of the power at its

disposal. Moreover, the emer-

gence of a real PCI opposition

at a time when Mr Andreotti is

just about to form his sixth

Government carries consider-

able symbolic interest.

His two premierships from

1976 to 1978 were sustained by

the PCI from outside the Gov-

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able symbolic interest.

In domestic policy, the par-

ty's priorities include a change

in the electoral system so that

the Italian people can actually

choose between alternative pol-

icy programmes.

AMERICAN NEWS

Congress seeks curb on talks with PLO

By Lionel Barber in Washington

MEMBERS of Congress, outraged that a senior US diplomat recently held informal talks with the founder of the Black September terrorist group, are seeking restrictions on the Bush Administration's discussions with members of the Palestine Liberation Organisation.

The proposed restrictions amount to the first serious Congressional challenge to the administration's Middle East policy which rests, in the short-term, on persuading the PLO to back Israel's plan to hold elections in the occupied West Bank and Gaza Strip.

The Senate legislation – in the form of an amendment to the State Department authorisation bill – says the US may not negotiate with any PLO representative unless the President first certifies to Congress that the Palestinian did not take part in the "death, injury, or kidnapping of an American citizen."

The move, sponsored by Republican Senator Jesse Helms of North Carolina and Democrat Senator John Kerry of Massachusetts, has split Jewish organisations in the US.

AIPAC, the chief lobby group for Israel, supports it along with B'nai B'rith, which

claims to be the world's largest Jewish organisation.

The American Jewish Congress and the Union of Hebrew Congregations oppose the restrictions.

President George Bush is expected to argue that the amendment undermines US policy which is to talk to the PLO, provided it continues to renounce terrorism in word and deed.

Mr Bush's foreign policy advisers were unaware – and subsequently disengaged – of the informal meetings between Mr Robert Pelletreau, the US ambassador to Tunis, and Mr Salaf Khalaf, principal deputy to Mr Yasir Arafat, and a founder of the terrorist group which carried out the massacre of Israeli athletes at the 1972 Munich Olympics.

Mr Khalaf, whose name is *de cause* is Abu Iyad, was implicated in the 1973 killing of the US ambassador to Sudan, and was indicted last month in Italy on charges that he had helped supply PLO arms to the Red Brigades.

Mr Pelletreau – who had attended several social gatherings with members of the PLO including Mr Khalaf – applied for permission to expand his dialogue. The application was granted by the State Department.

He did not say where in Venezuela the new unit would be sited.

Venezuela to build \$1.3bn oil refinery

By Joe Mann in Caracas and Steven Butler

THE Venezuelan government plans to build a \$1.3bn oil refinery, with a capacity of 150,000 barrels per day of crude, to meet demand for non-leaded petrol overseas, especially on the US east coast.

Improved quality standards for US petrol, with a rising demand, have led to a sharp increase in capacity in the US, with the bulk of US demand being met by imports.

Some of the imports have been supplied by European refiners, which has helped to keep European gasoline prices high.

European refiners are considering expensive investments aimed to lift production of high-quality petrol. Venezuela's decision to build a new refinery to serve the US market, however, could cause European refiners to reconsider, especially if this represents a trend by oil producers.

Mr Callejo Armas, Venezuela's Energy Minister, said the refinery will be built to produce about 70,000 b/d of petrol and naphtha, 40,000 b/d of distillates and 70,000 b/d of residual products.

He did not say where in Venezuela the new unit would be sited.

Tremors over foreign exchange probe

Joe Mann reports on Venezuela's troubles with alleged import-export irregularities

THE ISSUING by a Venezuelan judge of an arrest warrant for Mr Nestor Rapaport, the new Argentine Finance Minister, has highlighted the growing controversy over increasingly political investigations into the foreign exchange activities of big companies under the Lusinchi administration, which left office in Venezuela in February.

The investigations have forced up to 150 executives of multi-national companies based in Venezuela to leave the country over the past month so as to avoid arrest warrants and travel restriction orders. The court orders – dubbed "judicial terrorism" by the business community – have already dealt a severe blow to private sector confidence, just when the government of President Carlos Andrés Pérez is trying to reform the economy and encourage new investment.

The investigations began this year and focus on alleged manipulation of official authorisations covering the bulk of the \$43bn of Venezuela's imports between February 1983 and March 1988. The foreign exchange control scheme known as Recadi (Regimen de Cambios Diferenciales) was eliminated soon after Mr Pérez took office on February 2. Under the scheme, the govern-

ment approved the sale of foreign currency at subsidised exchange rates (between three and five times less than market rate) to pay for duly-qualified imports made by public and private sector companies.

Last March, Mr Carlos Tablante, a Congressman for the opposition Movement Towards Socialism (MAS), publicly demanded official probes into what he called widespread fraud and manipulation of permits for imports and subsidised foreign exchange, under the Recadi system, and sanctioned by the Lusinchi Government. He referred to improper acts, such as over-invoicing, payment of illegal commissions to obtain foreign exchange, phantom imports of non-existent goods and other irregularities.

Multi-national companies, in particular, under scrutiny here and in their home base countries, were careful to comply with all legal requirements. Even so, businessmen say privately that Recadi was open to easy abuse and that some individuals and companies were obliged to pay bribes or illegal commissions to obtain government permits. Public allegations aired last year about major irregularities under the Recadi system were swept under the carpet.

Probes into such irregularities are now being carried out by Congressional sub-committees, a criminal court judge, the Attorney-General's office, and other official entities. Evidence of alleged corruption is passed to Judge Luis La Riva, who then decides whether crimes have been committed.

Thus far, he has issued more than 30 arrest warrants, mostly against high-level executives of private companies, including the Venezuelan subsidiaries of Ford, Pilsbury and three import and quality-verification companies (SGS, Caleb-Brett and Bureau Veritas). Lawyers for those cited say their clients committed no illegal acts.

The judge, whose actions

Venezuelan press, also has issued temporary exit bans on two Venezuelan former finance ministers, plus a spate of other ex-officials, private sector executives and employees.

The Rapaport case is not typical. Here the judge decided last month that Gramoven, a large wheat-importing and milling company in which Bunge and Born of Argentina has an interest, had paid excessively high prices for wheat on international markets in recent years. On this matter he handed down arrest orders for the company's top executives, including Mr Rapaport, Bunge and Born's representative on the Gramoven board.

According to a Gramoven executive, the judge's decision was based on studies that used reference prices, rather than real world prices, to determine what Venezuelan importers should have paid for wheat. Moreover, the studies did not take into account items affecting costs such as differences in grades of wheat, and fees for shipping, insurance and distribution.

President Carlos Menem of Argentina, who took office this month, seems to have been aware of the situation before he appointed Mr Rapaport to succeed the late Mr Miguel Roig on Monday. Mr Menem is understood to have discussed the matter with President Pérez before declaring his full confidence in Mr Rapaport.

Venezuelan law does not readily allow accused prisoners to be released on bail. So individuals jailed in the Recadi affair may spend months trying to gain temporary freedom.

Venezuela's legal system has also been widely criticised for political manipulation and bribery.

Some businessmen in Caracas said they were not afraid of a serious legal investigation, but felt that the Recadi probes carried out so far were "arbitrary" "unprofessional" and directed at damaging the private sector's reputation.

Some executives also see the Gramoven investigations as a smokescreen to protect former officials who made huge sums of money illegally under the Recadi. Although some probes have been aimed at officials of the Lusinchi administration and associates of the ex-president, most of the investigation thus far has been directed at private companies.

"The inquiries have gone out of control," said the president of a US-based multi-national. "The investigators are going after the big importers, such as automobile and pharmaceuticals, and will use any excuse to discredit them."

Observer, Page 24

Citibank and Ecuador settle seizure dispute

By Stephen Fidler

A DISPUTE over the seizure by Citibank, the largest US bank, of \$50m in Ecuadorian central bank deposits has been settled after the personal intervention of Mr Enrique Iglesias, president of the Inter-American Development Bank.

After meetings at IADB headquarters in Washington, the two sides "agreed to resume fully the normal financial relations which had existed between them for many years," the IADB said. It described the dialogue between the two sides as "extensive, frank and constructive".

Ecuador's central bank now will reopen its trading accounts with Citibank and the New York bank will extend a \$60m credit line to the central bank, at market interest rates over five years and provide a working relationship. The central bank will keep an account at Citibank, in investment accounts, at least half the credit line.

In fact, the same credit line will be reduced to \$75m immediately, in line with a recent 5 per cent principal repayment made to other banks participating in a 1988 oil financing facility.

Brady praises Japan over debt reduction strategy

By Peter Riddell, US Editor, in Washington

MR Nicholas Brady, the US Treasury Secretary, yesterday praised Japan and implicitly criticised other trade surplus countries such as West Germany and Taiwan over their contrasting willingness to help Third World nations, particularly over their debts.

Mr Brady, reporting back to the Joint Economic Committee of Congress on the seven nation summit in Paris last weekend, said Japan should be "given credit where credit is due by having come forward with hard money to support the US inspired debt reduction strategy. This is the way surplus countries can help."

His only qualification was in pointing out that the \$65bn overseas assistance programme announced last week by Japan was "not all hard dollars".

By contrast, other countries with almost equally large surpluses had not made generous gestures like Japan. He gave the examples of West Germany and Taiwan as obvious candidates to do the same thing. Such assistance represented ways in which they could show leadership.

Mr Brady acknowledged that US fiscal pressures circumscribed its ability to flesh out leadership with the provision of funds. He said it was a source of embarrassment at

Brazilian debt team ready to be 'flexible'

By Ivo Dawayne in Rio de Janeiro

BRAZILIAN foreign debt negotiators yesterday set off for a new round of talks with creditors, still hoping for concessions to avert a *de facto* moratorium on interest payments in September.

Mr Armin Lore, Central Bank Director responsible for foreign debt, emphasised before leaving for New York that negotiations were continuing. "We are taking a flexible position," he said, adding that he looked forward to constructive talks with commercial banks and institutional lenders.

But the failure of Brasilia to meet International Monetary Fund targets that undermined the accord last year on a \$5.5bn refinancing remains.

Protective measures taken this month by Brasilia to conserve reserves by freezing all foreign exchange transactions, including the Central Bank's, and by delaying debt payments – are also expected to have a negative impact.

Brasil has disbursed only small parcels of a \$65m payment due to the Paris Club group of sovereign creditors and is staggering remittances of profits and dividends by foreign companies.

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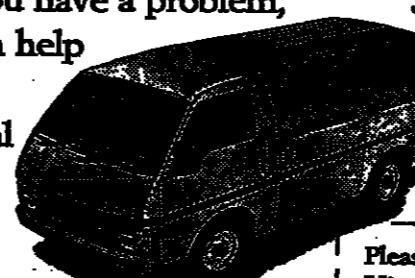
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A PROPOSAL being considered by President George Bush calls for building a manned station on the moon and sending astronauts to Mars, AP reports from Washington.

Mr Bush was expected to make a final decision yesterday on whether to adopt the proposal in a major space policy speech he is to give today on the 20th anniversary of the first steps taken by a man on the moon – the US astronaut Neil Armstrong on July 20, 1969.

A return to the moon, to set up a permanent station, is the

OVERSEAS NEWS

Pakistan's last brewery: a hangover from the imperial past

Christina Lamb reports on the survival of the Murree brewery in the face of Islam and a steady flow of foreign imports

TO HAVE a hangover in Pakistan is to make a political statement. Alcohol is forbidden and offenders are flogged. Yet within sight of the Prime Minister's house in Rawalpindi cantonment, Mr M.F. Bhandara manages to run a profitable brewery.

He has a limited market in a country that is 97 per cent Moslem, only non-Moslems can buy alcohol and then just for religious festivals. Even foreign tourists or businessmen can find alcoholic solace only in five hotels in the whole of the country's majority province of Punjab.

Ordering a beer provokes uneasiness, like walking through customs over the limit. It requires speaking furtively to the hotel manager, filling in permits, greasing palms. Finally, a disapproving waiter appears clutching a basket. Inside, wrapped in layers of cloth and newspaper, is the prized bottle of Murree beer.

Running a brewery in Pakistan requires tenacity. Of the two operating, Quetta brewery has finally succumbed to the power of the mullahs and will close this year, leaving only Murree brewery in Rawalpindi.

This once flourishing brewery was initially set up in the 19th century to supply British forces and administrators in



The soft option: a thriving non-alcoholic drinks industry stands in contrast to the dwindling brewery trade

son of Pindi, a 30 mile journey which took a day.

In its heyday in Second World War, for six years it worked round the clock, producing 15m gallons of beer a year. But in the past 12 years, successive rulers have closed bars and outlets, forbidden sales to Moslems, stopped exports and banned its non-alcoholic beer, forcing the brewery to go into soft drinks.

The Murree brewery was founded by a consortium of Englishmen and retired generals in 1860 after India had become part of the British Empire. The first brewery was built at Gorakhpur near the popular British hill station of Murree, and a chain of horse and carts took it to the garrison

duced, but alcohol was made subject to provincial laws. Each province had some prohibition, described by Mr Bhandara as "figleaf prohibition."

A permit could be obtained by the production of a doctor's note certifying need for physical well-being. Murree brewery reopened run by British and non-Moslem Pakistanis, the managing director remaining British until 1952. Even today 3 per cent of the shareholders are British.

However, in 1977 the then Prime Minister Zulfikar Ali Bhutto was trying desperately to win the right in his last days, closed down all non Moslem liquor shops and bars and made it almost impossible to get permits.

Mr Bhandara said the move came "completely without warning. For one month we were closed down totally."

Bhutto's action foiled nobody, and, being himself a great whisky drinker, he admitted it was "ill conceived" in his last testimony in March 1979.

As before he was hung at Rawalpindi central jail which stands next door to the brewery.

President Zia who had seized power from Bhutto in an army coup, saw Islam as the pathway to his legitimacy and introduced total prohibition for Moslems and a sentence of whipping for those caught.

Non-Moslems were allowed to buy alcohol for religious festivals, and those used to drinking alcohol hired Christian ser-

gents foreign alcohol costs five times the Murree price.

Complains Mr Bhandara: "It is a shameful state of affairs where it is easier to buy foreign beer than locally brewed Murree. I go to parties in Karachi and there will be seven brands of foreign beer available and no Murree beer. The government seems happy to see this insidious subterranean distribution of alcohol and lose millions of rupees revenue as a consequence."

Before Bhutto's prohibition the brewery was selling more than 750,000 gallons of beer each year. Now it averages below 150,000. Alcohol is still the brewery's main source of income, as the production costs are low, but Mr Bhandara has branched out into soft drinks knowing his brewing days may be numbered.

Mr Bhandara's patience is running out but he is determined not to be defeated. "They've stopped my exports and even my non-alcoholic products, yet they close their eyes to the flood of foreign alcohol coming in illegally. Their laws hit only the poor and the manufacturers — the upper crust gets its water from France, its whisky from Scotland, its beer from Germany and its gin from England — so much for Islamisation."

However, there is no plan physically to force people to return. The boatpeople are screened to test whether or not they are political refugees. Those rejected about 80 per cent of the total — will be urged by counsellors from the United Nations High Commissioner for Refugees to return home. Some will later be instructed to do so.

There are now around 50,000 boatpeople in Hong Kong, of whom more than 35,000 have arrived since June last year when Hong Kong changed its rules and refused to regard new arrivals automatically as refugees.

So far 1,983 have been screened, of whom only 256 have been accepted as genuine refugees.

Ministers sacked in S Korea

SOUTH KOREA'S President Roh Tae-woo sacked six ministers and the country's intelligence chief yesterday in a cabinet reshuffle, but failed to placate critics demanding full democracy. Reuter reports from Seoul.

President Roh, harassed by mounting political dissent and widespread industrial unrest, kept many key members of his 22-strong cabinet, including Prime Minister Kang Young-hoon, Foreign Minister Choi Ho-jong, deputy premier Cho Soon and other main economic planners.

Critics of the government immediately complained that the reshuffle did not go far enough to overcome problems facing the rapidly industrialising country.

"The so-called reshuffle only betrays the Roh government's ulterior motives designed to revert to authoritarianism while paying lip service to democracy," a spokesman for the opposition Party for Peace and Democracy told reporters.

"Most of the new faces are either people groomed by (former president) Chun Doo Hwan or hawks in the ruling camp," the spokesman said.

Those shaken out of the cabinet included Interior Minister Lee Han-dong, who was secretary-general of the ruling Democratic Justice Party under Chun.

Lee, as civilian chief of South Korea's 140,000 police, has been under fire from the opposition for a renewed clampdown on dissidents, including those Roh calls leftist revolutionaries favouring communist North Korea, Seoul's foe.

His post has been filled by his former deputy in the ruling party, Kim Tae-ho, regarded by many as a hardliner towards dissent.

Roh also sacked Park Seh-jil as the country's intelligence chief. Despite not being a full cabinet minister, Park was a trusted aide to the president.

LDP 'may seek opposition help after poll'

A LEADER of Japan's ruling Liberal Democratic Party (LDP) said yesterday that if it fared as badly as expected in Sunday's Upper House election, the party might ask the opposition Democratic Socialist Party (DSP) for help. Reuter reports from Tokyo.

The DSP's leadership has said it will not throw its support behind the scandal-ridden LDP, which looks likely to lose its majority in the Upper House of parliament in Sunday's poll.

However, Mr Ryutaro Hashimoto, LDP secretary-general, told a news conference his party and the DSP had many policies in common.

"We have been able to ask for co-operation from them in the past," he said. After the Upper House election "there will be an occasion for us to ask for such co-operation again."

DSP chairman Eiichi Nagasue told a news conference in the western city of Kobe that Hashimoto's comment was "nonsense."

The DSP, the third-largest opposition party, holds conservative views on many policies.

It is highly critical of the Japan Socialist Party, the largest opposition party, which looks set to gain most from the anti-LDP vote.

UN chief inspects Namibian progress towards independence

By Anthony Robinson in Johannesburg

MR Javier Pérez de Cuellar, the UN Secretary General, today continues his review of the Namibian independence process when he flies to Ovamboland in northern Namibia before his planned meeting with President P.W. Botha of South Africa and Mr P. K. Botha, the Foreign Minister, tomorrow.

Mr Pérez de Cuellar, on his first visit to Namibia for six years, yesterday held talks with local UN officials and military commanders, representatives of 10 of the country's more than 40 political parties and senior Swapo officials and Mr Louis Pienaar, Pretoria's Administrator General.

On arrival at Windhoek airport on Monday night he said that "an irreversible process has been set in motion that will bring Namibia to independence through free and fair elections."

Officials of the South West Africa People's Organisation (Swapo) have continued to complain of alleged intimidation by members of the former Kommetjie (crownbar) counter-insurgency unit and now operating with the South West Africa Police.

South Africa has accused Swapo of illegally infiltrating

representatives of the Zulu Inkatha movement, the trade unions and the United Democratic Front (UDF) are to meet urgently in an attempt to calm the latest upsurge of violence in the Natal townships. Police reported that a further six people died in fighting between rival groups overnight after 24 died over the weekend.

Violence also returned to the Mpophomeni township near Howick in Natal which has been a focal point of violent protest since 1,000 workers were sacked from the NTR-Sarmcol plant four years ago. At least one Sarmcol worker was reported to have been killed as a crowd of around 1,000 attacked workers outside the plant.

armed political commissioners from neighbouring Angola across the border into Ovamboland in northern Namibia. The region is electorally crucial, home of more than 50 per cent of the population.

Swapo officials in Windhoek have denied the claim and also rejected South African allegations that a 1,500-strong guerrilla force was planning to

cross into northern Namibia in Angola. UN officials in the territory's capital said they had no evidence Pretoria's claim.

Pretoria remains deeply suspicious of the impartiality of some UN officials and military contingents which make up the 4,650-strong UN Transition Assistance Group (Untag). President Botha and his Foreign Minister are expected to ask the UN Secretary General to ensure the impartiality of the UN forces. They are also expected to call for an investigation into the fate of several hundred Swapo dissidents and the whereabouts of nearly 40,000 alleged refugees, for whom Swapo claimed funding from the UN but who have yet to be located for repatriation.

● Mr F.W. de Klerk, leader of South Africa's ruling National Party, yesterday discussed closer political, economic and trade links, and ways of improving security, during talks in Maputo with President Joaquim Chissano.

Mozambique now accepts that Pretoria no longer supports the Renamo rebels but is offering financial and other assistance to improve road and rail links between the Transvaal and southern Mozambique.

South Africa has accused

the meeting would prepare the ground for negotiations between Pretoria and the ANC though he noted no such talks could take place before independence elections in Namibia on November 1.

The ANC has recently taken interim steps to prepare for negotiations, though its officials continue to stress that conditions are not yet ripe for talks.

Mr Kaunda said that the successful conclusion of Namibian independence elections was crucial for further progress in southern Africa, noting that he hoped "talks about talks" — involving South Africa, the front-line states and the super-powers as well as possibly the

ANC — could begin soon afterwards.

At a press conference earlier, Mr Kaunda said the country's economic recovery programme had gained the support of the International Monetary Fund and World Bank. In mid-1987 Zambia suspended a recovery programme endorsed by the Fund and launched what was described as an alternative recovery strategy.

Mr Kaunda's announcement follows a series of recent policy changes, including a devaluation and the lifting of price controls.

However, Western diplomats said yesterday that a formal agreement with the IMF had not yet been negotiated.

Mr Kaunda said he hoped



ALL THE FUN OF THE FAIR: Martial law troops in Peking take a break from their duties at an amusement park yesterday. Residents say the military is attempting to improve its image in the wake of last month's crackdown against the pro-democracy movement.

Gandhi under attack over Bofors

By K.K. Sharma in New Delhi

BOTH houses of India's parliament were adjourned yesterday after persistent and noisy demands by opposition members for the resignation of Mr Rajiv Gandhi, India's Prime Minister, made normal proceedings impossible.

The reason for the resignation demand was once again the \$1bn deal with the Swedish company Bofors for the purchase of howitzers for the Indian army. Mr Gandhi and his friends have been under attack for more than two years over corruption allegations surrounding the Bofors issue.

The revival of the concerted opposition offensive yesterday followed the belated publication of a report by the Comptroller and Auditor General on the Bofors deal which questioned the Government's case for choosing the Swedish gun in preference to Sofia, a French competitor.

The report raised questions

over whether the Indian Defence Ministry properly evaluated the operating costs of the rival Swedish and French bids. By implication, this counters the findings of a Congress-dominated parliamentary committee which last year investigated the Bofors deal and cleared the Government. The committee was boycotted by the opposition.

Opposition members yesterday insisted that after the "indictment" of the Government by the Comptroller, it had no right to continue in office and demanded the immediate resignation of Mr Gandhi.

The Comptroller's report criticised the Government, the Ministry of Defence and Army headquarters on various counts. It lists several lapses in not only the technical and financial evaluation of the offers leading to the decision to award the contract to Bofors but also the Government's fail-

ure to eliminate middlemen in the deal. Critics of the Bofors deal said payoffs were made through the middlemen.

The report has found that Mr Gandhi's instructions on the evaluation method were also flouted by the Defence Ministry before the contract was signed with Bofors in March 1986.

The report points out that the Defence Ministry was not thorough in the technical evaluation of the Bofors gun or ammunition.

It also shows that on all other major considerations — elimination of agents and the financial and credit components of the deal — the Ministry reached conclusions of doubtful validity in indicating its preference for the Bofors system.

The report makes it clear that the financial implications of manufacturing the Bofors gun in India were not comprehensively and methodically dealt with.

Gen Aung San was killed by a political rival, along with eight of his cabinet colleagues.

Aung San Su Kyi, the general's daughter who heads the National League for Democracy, took part last year in the official ceremonies, which include laying wreaths at the martyrs' mausoleum near the Shwedagon Pagoda Hill. However, she refused to do so this year.

Her plan to organise a rival martyrs' day ceremony and recent bomb explosions in Rangoon and Syriem, on the opposite bank, with further attacks by the opposition.

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In reality the opposition faces a particularly intractable situation. The Islamic Republic's ruthless treatment of its opponents has meant that they have to operate at a great distance from the country and far removed from grass-roots support. Many of the leaders are old-timers and are seen by some Iranians as having blown their chances at the time of the revolution.

Conditions within Iran are also markedly different from the late 1970s and are apparently set to change further with the election on July 26 of a new president. While the post-Khomeini leadership is faced with crippling political, social and economic problems, the threat of organised insurrection co-ordinated from outside the country is not nearly as serious as that posed by home-grown discontent.

Kaunda plans talks with de Klerk

By Patli Waldmeir in Lusaka

PRESIDENT Kenneth Kaunda of Zambia said yesterday he would soon meet Mr F.W. de Klerk, the leader of South Africa's ruling National Party, and was hoping to act as an intermediary between him and the outlawed African National Congress. The ANC could begin soon afterwards.

At a press conference earlier, Mr Kaunda said the country's economic recovery programme had gained the support of the International Monetary Fund and World Bank. In mid-1987 Zambia suspended a recovery programme endorsed by the Fund and launched what was described as an alternative recovery strategy.

Mr Kaunda's announcement follows a series of recent policy changes, including a devaluation and the lifting of price controls.

However, Western diplomats said yesterday that a formal agreement with the IMF had not yet been negotiated.

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WORLD TRADE NEWS

TOKYO DENIES CLAIM OF UNFAIR SHIPBUILDING SUBSIDIES

Japanese fear new US trade row

By Robert Thomson in Tokyo

JAPANESE shipbuilders fear that US allegations of unfair government support for the industry, which has begun to emerge slowly from a severe downturn, could become the next big bilateral trade issue.

The Japanese industry was cited, along with those of West Germany, Norway and South Korea, in a report prepared by the Shipbuilders' Council of America and now being studied by the office of the US Trade Representative, which is due to decide in the next couple of days whether to take action.

Shipbuilders here say that they are "nervous" about the possibility of the claims becoming another symbolic trade issue, as was the case with the drive by Motorola, the US communications equipment company, to win radio frequencies for its mobile phones in Tokyo. Now that this issue has been settled, Japanese trade officials

have been curious to see which will be the next one to take off.

The Japanese government, through its embassy in Washington, has delivered a note to the US government expressing "deep regret" and denying allegations of unfair subsidies, which were raised in the report formally handed to the US Trade Representative early last month.

"We have been keeping international rules and giving no government aid that would destroy the conditions for free competition. We have not taken any political action that would fall under Section 301," the note said. "We deeply regret the application by US shipbuilders. The content of this application is unreasonable."

Industry analysts suggest that the US Trade Representative will have no difficulty identifying subsidies in the two European countries named, but

that Japan is a particularly difficult and sensitive case to unravel. One Western analyst said that "anything involving Japan and trade is likely to become a big issue now" in Washington.

US shipbuilders have said that they would like to get about 2 to 3 per cent of the international market, in which Japanese builders had about 38 per cent of new orders last year and Korean builders 24 per cent. The US allegations come just as the Japanese industry thought that it was making progress after a forced restructuring.

Takao Shinohara, director of the Ministry of Transport's International Affairs Office, said that claims of subsidies have been made over actions taken by the government in accordance with an Office for Economic Co-operation and Development committee's requests to reduce capacity.

He said that the government had bought land owned by some shipbuilders to help those companies save out of the industry, and that loans by a government bank to shipping companies buying ships are not received by the shipbuilders themselves.

"The situation has been very bad in the industry, and we were requested to reduce capacity, so we had to help people retire from the industry. The US has also raised the issue of research and development, but we only fund very modern projects to maybe 20 to 30 per cent. We are not cited by other countries," Mr Shinohara said.

If the US Trade Representative decides that the US shipbuilders' application is reasonable, it is likely to launch an investigation into the industry and draw up a list of reform demands for the various governments.

Brussels adopts air plan

By David Buchan in Brussels

THE EUROPEAN Commission yesterday formally adopted its proposals for a second stage liberalisation of the European airline industry, planned to take effect in mid-1990 and to give airlines more rights to set their fares and routes.

The proposals, which EC transport ministers will start discussing in October, go further than the first phase of deregulation, agreed two years ago, by limiting governments' ability to block fares and routes, by allowing more market penetration for more dynamic carriers, and by allowing so-called cabotage. This would permit an airline from one EC state to offer services on routes between other countries.

Presenting the decision, Mr Karel van Miert, the EC transport commissioner, cited the recent right given Finnair to pick up passengers between Stuttgart and Hamburg as an example of the new freedoms he wanted to extend. Sir Leon Brittan, the EC competition commissioner, cautioned, however, that Brussels would not follow the example of US antitrust authorities in allowing "big airlines to gobble up the smaller ones".

Both commissioners contended that further liberalisation of air transport would not add to the sector's traffic congestion problems.

Turkey in \$150m Soviet credit deal

TURKEY and the Soviet Union have reached an agreement on a second line of credit of \$150m to be made available by the Export Import Bank of Turkey (Eximbank) to support Turkish exports in payment for imports of Soviet natural gas, writes Jim Bodenham in Ankara.

A letter of intent was signed earlier this month during a visit to Moscow by the Mr Ekrem Pakdemirli, Turkish Finance and Customs Minister.

The first \$150m, three-year line of credit to the Soviet Union was tied up in April - the second is for four years.

Both credits will be linked to the 30 per cent cash element of the agreement to import natural gas from the Soviet Union.

Eximbank has also prepared a \$100m line of credit for Algeria, but on commercial terms, according to Dr Turgay Ozkan, the institution's general director.

According to the present draft, Eximbank would guarantee loans extended to Turkish exporters by commercial banks.

The institution has also increased the amount of credits of which it will guarantee 85 per cent to support Turkish contractors working abroad to \$750m.

Iraq has been allocated \$400m, and the remainder will be divided among other countries including Tunisia, Iran, Syria and Algeria. Turkish contractors have already oversubscribed the quota for Iraq, according to industry sources.

Fiat units win dam contract

FIAT Spa construction units Cogefar Spa and Torno Spa have won a contract to build a dam at Mjara, Morocco.

The dam, which is designed for irrigation, flood control and the industrial exploitation of water, will be the largest in Africa after Egypt's Aswan Dam.

The dam will protect 150,000 hectares of farmland from periodic flooding by the Ouerba river, irrigate 100,000 hectares and produce 390 kWh of electricity per year.

Austria set to ban arms exports

By Judy Dempsey in Vienna

AUSTRIA's socialist-led coalition government is expected to ban arms exports, after fresh allegations that the state-owned weapons industry illegally sold arms to Iran and Iraq during 1985 and 1986.

The move to amend legislation which bars the export of certain types of weapons to countries at war, came after an investigation began into the alleged involvement in illegal arms deals of Mr Fred Sinowatz, the former socialist chancellor.

If the amendments are passed, it could lead to job losses in the 5,000-strong arms industry workforce. The bulk of Austrian weapons are produced by Steyr-Daimler-Puch and Norican, both state companies, as well as Asmann, a privately-owned company which is rapidly expanding in this field of production.

The management at Norican, a subsidiary of Voest-Alpine, the giant steel and engineering company, has already admitted that it sold more than \$200m of guns and ammunition to Iran, despite stringent export regulations.

Eighteen of Norican's managers are expected to face trial later this year. Recently, Mr Kari Blecha, the former interior Minister and Mr Leopold Gratz, the former Foreign Minister, who were in the cabinet when the weapons were sold, resigned.

Companies involved in the export of certain categories of weapons, which include guns, small arms, tanks, missiles and ammunition, but not trucks, sniper guns and military vehicles, are required by law to seek the permission of the interior Ministry before any contract is signed.

The ministry then has to refer to the Chancellor's office, the Foreign Ministry and the Defence Ministry which also have to consider if Austria's neutrality would be undermined if arms were sold to certain countries.

Last week, Mr Franz Vranitzky, the Chancellor, said that "experience has shown that it



Former Chancellor Fred Sinowatz: under investigation

is better for a small neutral country to have nothing to do with large weapons systems... I believe we should gradually withdraw from this."

During the 1970s, Austria's arms exports reached Schilling (\$272m). They sharply declined in the early 1980s, and are now estimated to be no more than Schilling. However, none of the ministries has been willing to reveal the precise value of these sales.

Gatt shirks main issue in talks on liberalising air transport

By William Dulforce in Geneva

DISCUSSIONS on liberalising air transport in the Uruguay Round trade talks are likely to focus first on peripheral issues such as computer reservation systems, ground handling operations at airports and perhaps charter traffic. The core civil aviation business is seen as too complex to be tackled directly at an early stage.

That at least is the conclusion that might tentatively be drawn from the discussion this week in the group negotiating on services.

The group was testing the applicability to the transport business and tourism of the principles which the trade ministers decided, in December, might be included in a framework agreement liberalising trade in services.

The core civil aviation business rests on a complex network of bilateral air transport agreements under the Chicago Convention and is closely involved with the sovereignty of national air spaces and national security issues.

Until governments had been able to assess fully the implica-

tions, liberalisation of the rules governing trade in aviation and shipping services would be premature, the US said.

The principle of non-discrimination embodied in the General Agreement on Tariffs and Trade was basically incompatible with the existing bilateral treaty structure of the Convention and, in the shipping sphere, with the cargo-sharing provisions of the United Nations liner code.

The code aims at ensuring that developing countries get a share of maritime trade.

Some countries, including Australia and New Zealand, while recognising the difficulties of changing the aviation structure, insisted that the possibility of liberalising it at a later stage should not be abandoned.

The European Community saw a need for "creative thinking" about long-standing international agreements. Scope for faster removal of trade-restricting obstacles in civil aviation appeared when the group discussed the principles of transparency and market access.

The Urugay Round services group tested the application of the trade ministers' principles to international trade in telecommunications and construction in April.

It will examine financial services in September, after which it will try to draw conclusions about how to design a framework agreement for liberalising trade in services.

Countries for review named

By William Dulforce

THE Gatt Council yesterday listed the first dozen countries whose trade policies will be reviewed under the new mechanism agreed by trade ministers in December.

US policy had already been marked for review this year.

Washington will now be joined by Australia and Morocco with the reports on all three countries scheduled for debate in the Gatt Council in December.

Reports on Sweden and one other country, most likely from Latin America, will be submitted to the council next spring. Canada, Hong Kong, Japan and New Zealand will be examined during the summer, while it will be the turn of the European Community, Hungary and Indonesia in the autumn of 1990.

In its last session before the summer break the council yesterday

opened its handling of patent infringement cases; Mr Rufus Verzosa, the US ambassador, said Mrs Carla Hills, the US Trade Representative, had agreed to set up a working party to examine exports of domestically prohibited goods and other hazardous substances. Developing countries, particularly in Africa, have long been pressing Gatt to discipline companies which export pharmaceuticals, chemicals and pesticides that have been banned in their home countries; their concern has recently extended to toxic wastes.

Received agreement from the European Community that a dispute panel examine a US complaint about EC restrictions on exports of copper scrap.

Heard the US refuse for the sixth time running to comply with a Gatt panel ruling

opened the way for Bolivia to become the 97th member of Gatt by approving the terms of its accession.

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UK NEWS

Rail watchdog sees risk of failure in BR privatisation

By Kevin Brown, Transport Correspondent



Sir James Clemmison: rise in exports should continue

PRIVATISATION of British Rail could be a disastrous failure unless the Government implements strong safeguards for passengers, the Central Transport Consultative Committee said yesterday.

The official railway watchdog said in a report on the privatisation prospects: "Millions of people could suffer a substantial loss of personal mobility leading to great hardship."

It added: "If that were to be the outcome of privatisation, then passengers would judge it a disastrous failure."

The committee said there had been tension over the past five years between BR's traditional public service responsibilities and the management's attempts to introduce commercial disciplines on the railway.

Government subsidies for passenger services have been cut from more than £1bn in 1983 to a forecast £506m in the

current year - a reduction of more than 50 per cent in real terms.

The CTCC said the result was fewer trains, fewer carriages, more track singling, de-staffing of stations and proposals to close some lines.

The report said five safeguards were needed to maintain a balance between public service and the pursuit of profits, especially if BR was to be broken up into competing private companies.

Guarantees for passenger services will be continued to protect loss-making lines:

• Retention of statutory procedure for line closures, requiring a long period of public consultation.

• Retention of a national system of concessionary fares and through-tickets.

• Establishment of a strong regulatory office with power to

control prices and set quality and safety standards.

• Retention of statutory consumer councils with legal rights to represent consumers.

"Unless all these safeguards are met, many rail users could quickly find themselves worse off following privatisation, with the possibility of summary rail closures, reduced service quality, higher fares and an unco-ordinated and a rundown system," the report says.

Mr Mike Patterson, the CTCC secretary, said the committee was neither for nor against privatisation in principle. However, it "does not share the view of some participants in the debate that any form of privatisation would automatically be an improvement on the present situation."

He added: "If privatisation goes ahead, passengers will judge its success by whether or not they get a better deal."

Exporters performing well, says trade board

By Peter Montagnon, World Trade Editor

EXPORTERS are performing well in spite of last year's record £20.6bn visible trade deficit, Sir James Clemmison, chairman of the British Overseas Trade Board, said yesterday. During the first five months of this year non-oil exports rose by 16 per cent in value terms over the same period last year, and that trend was continuing.

"This is absolutely not a period of gloom or doom," he said after launching the BOTB annual report. "There is a very real competitiveness in UK industry."

Sir James suggested that the UK trade deficit appeared to be caused more by rising imports than by weak export performance, but three-quarters of the increase in imports over the last 12 months had gone direct to industry in the form of capital and intermediate goods and components.

Some 15 per cent of the increase was due to imports of motor vehicles, a sector poised to become more competitive.

The foreign content of goods manufactured in the UK was still not as high as the import content of West German goods, he said. That was a further pointer to UK competitiveness.

"Provided wage inflation does not run away, British industry should be in an excellent position to take advantage of opportunities in world markets," he added.

Commenting on individual markets, Sir James noted that UK exports to Japan had increased by 38 per cent in the first five months of this year, reflecting the Government's campaign to boost exports to that country. Exports to West Germany had also responded well to a BOTB campaign.

During the 1970s, Austria's arms exports reached Schilling (\$272m). They sharply declined in the early 1980s, and are now estimated to be no more than Schilling. However, none of the ministries has been willing to reveal the precise value of these sales.

Education cuts loom, say MPs

By David Thomas, Education Correspondent

THERE could be real cuts in educational spending this year because the Government has based its spending plans on an over-optimistic inflation assumption, the Commons education committee warned yesterday.

Spending constant to 1981-82.

However, the committee warns that cuts may be necessary because plans for a 0.5 per cent real increase this year were based on an optimistic 5.5 per cent inflation assumption, against a higher actual rate.

The report also complains that it is impossible to tell whether the £1bn spent annually on schools is yielding value for money, because the Government lacks reliable measures of performance for the schools' budget.

It points to a lack of apparent coherence in the trend for improved pupil-teacher ratios in schools, but worsening ratios in further education colleges and polytechnics.

The committee highlights the paradox that, in spite of recent real increases in spending, the public still believes that education is suffering from cuts.

Spending on education has risen by 10 per cent in real terms since 1986-87, more than restoring the cuts made in the early 1980s.

It is now planned to keep

spending constant to 1981-82.

However, the committee warns that cuts may be necessary because plans for a 0.5 per cent real increase this

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UK NEWS

Ridley moves to avert Tory poll tax revolt

By Michael Cassell, Political Correspondent

MR Nicholas Ridley, the Environment Secretary, yesterday moved to avert a Conservative rebellion of non-government MPs by reducing the extent to which people paying a lower community charge will initially have to help cushion its impact on those living under higher-spending local authorities.

Under Mr Ridley's concession, which was announced during chaotic scenes in the House of Commons, people expecting to see their poll tax bills falling will receive up to half of any gain in the first year. The balance of their "safety net" contribution — a maximum of £75 a year — will be restored over the proceeding three years.

Mr Ridley, who is widely expected to leave the Department of the Environment in next week's cabinet reshuffle, was jeered by Labour MPs as he apologised over the absence of the poll tax documents. Eventually, the debate was restarted after Sir Patrick Mayhew, the Attorney General, had announced details of the Government's law reforms.

Proceedings were brought to a halt by protests from MPs, alarmed at the possible electoral impact of people in lower-spending Conservative authorities having to subsidise others. Sir Bernard Braine complained that MPs could not obtain the details of Mr Ridley's proposals.

Mr Ridley, who is widely expected to leave the Department of the Environment in next week's cabinet reshuffle, was jeered by Labour MPs as he apologised over the absence of the poll tax documents. Eventually, the debate was restarted after Sir Patrick Mayhew, the Attorney General, had announced details of the Government's law reforms.

Several Tories remained unsatisfied with Mr Ridley's package, claiming that many efficiently-run Tory councils would still be expected to bail out over the four-year transition period, more profligate Labour-controlled authorities.

Mr Rhodes Boyson, a leading critic of the "safety net" proposals, attacked the scheme, claiming that the transfer of

funds from providers to improvident local councils undermined the entire basis of the poll tax. It was intended to be a system under which "you paid for what you voted for," he added.

Mr Ridley repeatedly attempted to demonstrate that Labour's "twin-tax nightmare" proposals for a reform of the rating system would lead to universally higher bills for local services. But there was more concern on the Tory benches about the Government's own proposals.

Mr John Cunningham, Labour's environment spokesman, claimed that ministers were now "enmeshed in their own, ramshackle safety net arrangements."

Dockers return to work in three ports

By Jimmy Burns, Labour Staff

PORT EMPLOYERS last night claimed a significant breakthrough on the 10th day of the docks strike as more than 400 dockers in three ports returned to work.

Those ending their strike in support of a new national agreement to replace the Dock Labour Scheme — which regulated employment and conditions in most of Britain's ports — included the majority of dockers at Grimsby and Immingham on the east coast, the fourth-largest port operation in the country.

Dockers at the smaller ports of Boston, Lincolnshire, and Barrow in the north-west, also went back to work yesterday, and there were reports last night that more dockers were expected to end their strike today at other ports.

Mr John Connolly, the TGWU transport union's national docks officer, who has called a meeting of dockers leaders today, acknowledged that the return to work at Grimsby and Immingham was

Pay offer likely in Tube row

By Fiona Thompson

LONDON Underground railway is this morning expected to offer to increase pay rates by 8.5 per cent and 11.75 per cent to the three unions involved in the long-running tube dispute, writes Fiona Thompson.

Leaders of the National Union of Railwaysmen, the Aslef train drivers' union and the TSSA white collar union are to meet London Underground for talks in bid to resolve the three issues at the heart of the dispute.

Aslef yesterday announced that it would hold its fourth 24-hour Tube strike on Wednesday. Aslef's strikes have coincided with the last four of the five 24-hour stoppages by the NUR.

Management is expected to increase its rejected 7.25 per cent pay offer to 8.5 per cent, with no strings, for all 20,000 staff, backdated to April 10.

The most intractable issue is the train drivers' claim for an additional £54 a week for driving one-person-run trains.

London Underground said yesterday it would repackage an offer it made in May which raised the basic offer to 3.707 drivers and guards to 10.5 per cent. The offer will be raised to 11.75 per cent.

"Why won't BR do something to tackle long hours when nearly a fifth of railway workers work 60 hours or more a week? The only way we can do this is by addressing basic

Rail union calls for sixth 24-hour strike

By Fiona Thompson

THE NATIONAL Union of Railwaysmen yesterday called a sixth 24-hour rail strike for next Wednesday.

Mr Jimmy Knapp, General Secretary of the NUR, said his 21-strong executive had voted unanimously for the stoppage.

The decision was prompted by British Rail's refusal yesterday to return to the conciliation service, Acas, to discuss its 8.8 per cent pay offer, he said.

The union's position was clear. "We don't believe 8.8 per cent deals realistically with the chronic problem of low pay and long hours."

A base rate of £105.30 remains low by any standards. Even at the higher levels, skilled technicians will be on a base rate of £155.70 a week."

"To put it bluntly," he said, "the 8.8 per cent will do nothing to halt the level of overtime worked by skilled grades which caused so much public concern at the time of the Clapham tragedy."

"Why won't BR do something to tackle long hours when nearly a fifth of railway workers work 60 hours or more a week? The only way we can do this is by addressing basic

rates," Mr Knapp said. "BR had the resources he claimed."

Mr Knapp acknowledged the "considerable progress" made on the question of bargaining machinery.

But the agreement the NUR thought it had reached at Acas was not set out in BR documents sent to the union, he said. Omissions had to do that was Acas.

BR said yesterday it would return to Acas for further talks on bargaining machinery, but only if the NUR called off its industrial action.

It refused to pay discussions on pay, insisting its 8.8 per cent offer was final.

In his letter to Mr Knapp, Mr Paul Watkinson, BR's Employee Relations Director, said: "I have to advise you that the Board is not willing to reopen negotiations."

Mr Watkinson said further meetings were necessary on bargaining, but "this issue is so important that it is difficult to see proper negotiations being conducted under a constant threat of strike action."

Talks could resume once the union called off its action, he said.

The shift had also been encouraged by the perception that concessions at the Madrid summit had enabled her to break off a high-level confrontation with Britain's European partners. The summit had persuaded her that Britain's interests lay in providing alternative blueprints for European integration rather than simple opposition.

Mr Geoffrey said yesterday

that it was scarcely possible to see Europe as "anything other than the basic lever for Britain to exercise the influence it wishes [to have] in the world."

Minister confirms shift in EC approach

By Philip Stephens

SIR Geoffrey Howe, the Foreign Secretary, yesterday confirmed a significant reappraisal of the Government's approach to Europe following its defeat last month in the elections to the European Parliament.

In a speech in London, Sir Geoffrey emphasised the Government's willingness to cede sovereignty to the European Community to increase its influence in shaping international policymaking and serve Britain's own national interests better.

His upbeat view of the benefits of EC membership followed signs at Westminster that Prime Minister Margaret Thatcher is reassessing her own stance on Europe following the election defeat and last month's Madrid summit.

The Prime Minister surprised a meeting of Conservative peers earlier this week with her emphasis on the advantages of closer European co-operation.

Although she criticised the European Commission's plans for a new social charter, Mrs Thatcher dropped the stridently anti-Europe tone which characterised her speeches during the election campaign.

Whitehall officials confirmed that the failure of the "nationalist card" to prevent a heavy defeat for the Conservatives in the poll for the Strasbourg Parliament had prompted a revaluation of the Government's presentation.

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Mr Geoffrey said yesterday that it was scarcely possible to see Europe as "anything other than the basic lever for Britain to exercise the influence it wishes [to have] in the world."

Government stands firm on reform of legal profession

By Raymond Hughes and Robert Rice

THE Government is to press ahead with radical reforms of the legal profession, despite fierce opposition from the profession and the judiciary.

A White Paper (policy document) published yesterday

man of the Bar, said: "We recognise some of the changes are for the better. Unfortunately, proposals remain which need to be opposed in the public interest."

The Consumers' Association said the reforms were "a major victory for consumers."

Lord Mackay, the Lord Chancellor and architect of the reforms, yesterday claimed to have removed the spectre of state control.

He asserted that alterations to the controversial proposal for an advisory committee with wide-ranging oversight of the profession had made it fully independent of Government.

"We have taken out the elements of executive interference as seen by the profession," he said.

The key principle that there should be a free competitive market, giving the consumer the widest possible choice of cost-effective legal services, is undiluted.

The barristers' traditional monopoly of the rights of audience in the High Court, Court of Appeal and House of Lords will be broken by giving suitably-qualified solicitors the opportunities to achieve such rights in all courts.

Solicitors will also be eligible to become judges of the higher courts.

Building societies and banks will be allowed to offer conveyancing services to their borrowers, provided they compete fairly and safeguard the interests of their clients.

Statutory barriers to solicitors entering into partnerships with members of other professions will be removed. It will be up to the Law Society and the Bar to decide whether to permit their members to form such partnerships, but any rules they make will have to avoid anti-competitive restrictions.

The barriers to multi-national partnerships with lawyers from other countries will also be removed.

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UK NEWS - LEGAL WHITE PAPER

Restrictive practices among lawyers still face broad reform

Robert Rice explains that the Government has remained true to its guiding principle of extending competition

THE Government's original plans for reform of the legal profession were attacked as leading to creeping state control and threatening the profession's independence.

In publishing a white paper yesterday, the Government went as far as it could to meet those criticisms while remaining true to its guiding principle - to open up legal services to greater competition by sweeping away monopolies and restrictive practices.

Despite expectations of a climbdown in the face of fierce opposition from the Bar and the judiciary, there are few substantive changes to the original proposals.

The principles of wider rights of audience for solicitors (ending the barristers' monopoly on advocacy in the higher courts), and the proposal to allow the financial institutions to carry out conveyancing (ending any remaining monopoly on conveyancing enjoyed by solicitors) are retained.

The most significant change is in the structure and role of the advisory committee on competition and conduct.

Under the original green paper proposals the committee would have been responsible for advising the Lord Chancellor on education and training schemes, and on codes of conduct and for recognising specialisms.

The rules governing education and training and conduct were to be determined by the

professional bodies - subject to principles set out in statutory instruments made by the Lord Chancellor, acting on the committee's advice, after consultation with the judiciary and subject to Parliament's approval.

It was this proposal that led the judges and the Bar in particular to talk about state control and a significant transfer of power to the executive from the independent professions and from the judiciary.

Under the new proposal the committee will have a purely advisory role. Its prime function will be to give advice to all bodies authorised to grant their members rights of audience and the right to conduct litigation. It will advise the Lord Chancellor and the heads of the four divisions of the High Court on arrangements made by the professions for ensuring proper standards of competence and conduct.

The Law Society and the Bar, the Lord Chancellor and the judges will be required by statute to have regard to the committee's advice in the discharge of their statutory functions. The committee will report to Parliament on all aspects of its work, and will be wholly independent of government. The majority of its staff will not be lawyers.

The changes had been foreshadowed by Lord Mackay. It bears a remarkable resemblance to the independent Legal Advisory Commission proposed by the Law Society.



Lord Mackay announces his proposals

will be welcomed by the professions, because it re-emphasises the importance of their self-regulatory role.

In relation to rights of audience for solicitors, for example, it will be for the Law Society to draw up rules and regulations governing which of its members may exercise rights of audience in which courts, acting on the committee's advice.

These rules will then need the concurrence of the Lord Chancellor and the four senior judges, again acting on the advice of the committee, before

they can come into operation. The same process will have to be followed in relation to new rules of conduct, and those governing the conduct of litigation.

The role of the judges in this advisory process has thus been formalised. In the original plans the rules would only have had to satisfy the Lord Chancellor - who had nevertheless stated that his decisions would be taken only after consulting the judges. But the new role of the judges cannot be said to amount to the much

talked about "veto." It gives them a right of concurrence.

In practice it is difficult to see that this will amount to much more than a rubber-stamping role.

If the Law Society in drawing up its rules on rights of audience for solicitors sticks firmly to the advice it receives from the advisory committee, and the rules satisfy the Lord Chancellor in the light of advice he has received from the committee, it is difficult to see that the judges would be able to block them - particularly

early when they themselves will be under a statutory duty to have regard to the committee's advice.

While appearing to bring them more into the consultation and decision-making process, Lord Mackay may have done no more than effectively box them in.

In many other instances the white paper has left final decisions on specific issues to a later date.

There is no ban on barristers being allowed to enter into partnerships with solicitors. Instead the Lord Chancellor has shifted the responsibility for deciding such issues back to the professional bodies. However, the rule in the Partnership Act which prevents barristers practising in partnership with each other has not been removed.

The statutory prohibition on the formation of partnerships between solicitors and other professionals will be removed and the matter left to professional rules.

The Law Society will continue to be able to make rules preventing such partnerships if they so wish, but they will have to justify them to the new competition authority outlined this week in the white paper on restrictive practices.

This is unless they can satisfy the Lord Chancellor after consultation with the Director General of Fair Trading that the rules are necessary in the interests of the administration

Mackay has to strike a delicate balance

By Philip Stephens, Political Editor

POLITICS is never less than a careful balancing act, but the Government's controversial plans to overhaul the legal professions have required - and will continue to require - a particularly delicate performance.

The muted public opposition at Westminster yesterday to the revised package of measures presented by Lord Mackay, the Lord Chancellor, must have boosted his confidence that he had managed to come close to striking the right balance.

But as the fine print of the white paper came under the critical scrutiny last night of his critics in the House of Lords, it was clear that legislation to implement the changes will still be far from uncontroversial.

Since the publication earlier this year of his proposals to effect much greater competition into the country's legal services, Lord Mackay has had to weigh two sets of opposing pressures.

The fundamental driving force has been Mrs Margaret Thatcher's determination to push ahead with a general commitment to curb the power of vested interests and generate increased efficiency and more choice for consumers.

A Government eager to take on the trade unions and to break down restrictive practices across a range of industries and professions could not be seen to be flinching in the face of opposition from highly-paid judges and barristers.

With a few notable exceptions, it is an objective for which Mrs Thatcher can rely on the overwhelming support of Conservative MPs in the House of Commons.

However, the intensely hostile reaction which the original green paper proposals received from the Bar and in the House of Lords indicated that realities would force the Government to compromise.

With nearly 50 peers, including the most prominent Law Lords, speaking against the plans during a debate in April, and Mr Patrick Mayhew, the Attorney-General, reportedly ready to resign, it was clear that market forces could not be allowed a totally free reign.

Lord Mackay was told by Conservative party managers that, even if they drafted in support from their "backwoods" members, it would be impossible for the plans to get through the House of Lords in their original form.

In the process, the Government, already weighed down with other controversial legislation in such areas as the National Health Service, would probably suffer a series of damaging political defeats.

So yesterday's modified proposals were seen at Westminster as attempting to weigh the Thatcherite drive for competition against reasonable assurances that they would emerge relatively unscathed out of the House of Lords.

Lord Mackay implicitly acknowledged as much when he commented yesterday that they were designed to "represent an appropriate balance between encouragement of competition and the maintenance of standards in the administration of justice and the provision of legal services."

In political terms, the key changes were those designed to defuse criticism that the new system to introduce extended rights of audience in the courts and of laying down codes of practice for the professions threatened to concentrate authority in the state at the expense of the independence of judicial system.

So Lord Mackay yesterday placed the emphasis on his commitment to the independent nature of his proposed new advisory committee and on the Bar's right to decide whether to allow joint practices with solicitors, all of which were warmly welcomed in the Lords. The formalised role given to the four most senior judges also drew support.

But if the initial reaction was encouraging, it was far from clear that this will ensure an easy ride when the legislation is published in the autumn. Some peers voiced doubts over whether the senior judges would in practice be able to exercise any form of veto, while others remained unconvinced that the present division of responsibilities between preparations of a case and advocacy would be safeguarded.

Lord Hailsham, the former Lord Chancellor, was said to have indicated that he was far from satisfied with the revised proposals and a number of other senior peers suggested that they would be carefully studying the fine print before signalling their acceptance.

ADVISORY COMMITTEE

Emphasis is shifted to ensure that judiciary has 'central role'

By Raymond Hughes, Law Courts Correspondent



Sir Desmond Fennell, chairman of the Bar

THE PROPOSAL for a Lord Chancellor's advisory committee on legal education and conduct was the focus of much of the criticism of Lord Mackay's green papers. It was seen as creating creeping government control of the legal profession and the provision of legal services.

The white paper recognises the strength of feeling on the issue - much of it centred on what was seen as creeping government control of legal services - and provides for the committee to be "operationally fully independent of government" and for the judiciary to have a "central role."

Referring to criticism of the green paper proposal, the white paper says: "A recurring argument was that the functions to be given to the Lord Chancellor, in the interests of consistency between standards applied by various professional and other bodies, represented a significant transfer of power to the executive from the independent professions and indeed from the judiciary."

It was suggested that the advisory committee would not itself be fully independent of the Government, and there was wide concern that it should have an independent secretariat. Many members of the legal profession were concerned that the majority of the advisory committee's members would be non-lawyers.

The Government has considered these views with great care. It continues to believe that some form of advisory system is required to ensure that matters of public concern and interest are properly and publicly considered in a reasoned way.

The white paper gives the judiciary a greater role in relation to the committee instead of the Lord Chancellor being required to "consult" the judiciary before making any decision based on the committee's advice, the committee will now "advise the Lord Chancellor and senior judges" - the Lord Chief Justice, The Master of the Rolls (the head of the civil appeal court), the President of the Family Division, and the Vice-Chancellor, the senior Chancery Division judge - on arrangements for ensuring appropriate standards of competence and conduct in the provision of legal services.

The white paper recognises the strength of feeling on the issue - much of it centred on what was seen as creeping government control of legal services - and provides for the committee to be "operationally fully independent of government."

Where the green paper said that the committee's chairman would be a "judge," the white paper says that he shall be a Law Lord or an Appeal Court or High Court judge.

The committee's main functions remain much the same as those originally proposed: to advise on lawyers' education and training; on the rules of conduct to be observed in the provision of legal services; on the provision of legal services; on the provision of legal services by professional bodies other than the Bar and the Law Society.

All the committee's work will be public and it will make an annual report to Parliament.

The white paper says: "The Government continues to believe that the public should have the widest possible choice amongst properly qualified advocates, who should be free to compete fairly with one another for the business available from clients."

The Government therefore proposes to create a statutory framework which will permit extended rights of audience, both for present advocates in more courts and for new classes of advocates."

The white paper notes, however, that those responding to the green paper had accepted the principle that barristers - as specialists in pleading before the higher courts - should be enabled to appear before all courts more quickly than others who wish to work as advocates.

"That has permitted a substantial simplification of the green paper proposals," it says.

The Government therefore proposes that it should be for the professional bodies and other organisations to determine that particular persons are qualified in accordance with their appropriate rules to appear in the courts. The standards they apply, and the mechanisms by which they monitor those standards should, however, be subject to independent scrutiny and public comment.

Professional rules of conduct will remain the responsibility of the Bar Council and the Law Society. Any rule changes will be subject to the concurrence of the Lord Chancellor and the senior judges of the Court of Appeal and the three divisions of the High Court.

The white paper says the rules will determine the training and experience necessary for a solicitor to have rights of audience in a particular court. It is likely that many solicitors will find their existing rights adequate for the work they wish to do.

• A Legal Services Ombudsman

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HOUSING CONVEYANCING

Action on conflicts of interest

By Richard Waters

THE GOVERNMENT has stuck firmly to its original intention of opening up the market for housing conveyancing services, allowing mortgage lenders among others to compete for business, in spite of what it says was "a great deal of comment" on the green paper proposals.

In an attempt to reinforce protection for house buyers and sellers, however, institutions offering conveyancing will have to follow a stricter code of conduct and will be excluded from acting where certain conflicts of interest exist.

Critics of the green paper argued that irreconcilable conflicts of interest would arise if conveyancers - or the organisations for which they worked - were offered services to the buyer and seller of the same property.

They also claimed that the large financial institutions would corner the market for conveyancing, driving many solicitors out of business and generally reducing the public's access to legal services.

Barristers will retain their present rights of audience in all courts. The Law Society will be able to recognise a solicitor as qualified to act as an advocate in any specified level of court.

Any lawyer - barrister or solicitor - with a right of audience in the High Court or the Crown court will be eligible to be appointed a Queen's Counsel.

The white paper says: "The Government continues to believe that the public should have the widest possible choice amongst properly qualified advocates, who should be free to compete fairly with one another for the business available from clients."

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The white paper says the rules will determine the training and experience necessary for a solicitor to have rights of audience in a particular court. It is likely that many solicitors will find their existing rights adequate for the work they wish to do.

That form of contingency fee arrangement is unacceptable in Scotland. This relaxation will not, however, extend to criminal and family (matrimonial) care and welfare proceedings, which the Government believes are inappropriate for

required independent auditors to confirm that conveyancing services were not being offered at below their true cost. Instead, conveyancers will have to send details of their prices each year to their regulatory body and to certify that these provide them with a "reasonable rate of return" on their costs.

Conveyancing services should not be made conditional on other services being provided by the institution, or vice versa. In other words, banks or building societies would not be able to force people borrowing from them to use their conveyancing services as well. The Government says it is considering extending this ban to the so-called "tying-in" of other services to domestic mortgages.

The white paper claims that, with these additional safeguards it is possible to "increase the choice available to those who are buying or selling their houses, and also to meet the concerns expressed about the need to avoid conflicts of interest and to ensure appropriate professional advice."

In a further amendment with important implications for the financing of some small law firms, solicitors will be required under the new arrangements to hand over to their clients any interest received on money they hold on the clients' behalf. Licensed conveyancers are already required to do this.

There will be safeguards to prevent predatory pricing by new entrants to the conveyancing market. However, these are must be near to where they live or are moving to.

UK NEWS

BT accuses Government of unfair telecoms policy

By Terry Dodsworth, Industrial Editor

BRITISH Telecom hit out yesterday against Government policy in the telecommunications industry, claiming that official decisions were unfairly balanced against it in the UK, while the company was not receiving enough support in overseas markets.

The comments, made in a memorandum to the Commons trade and industry committee, were described by BT yesterday as the "first shot in a campaign leading up to the Government review of the industry next year."

Mr Ian Vallance, BT's chairman, was not questioned at all on these issues in a brief appearance at the committee.

But the company made it clear that it had launched the initiative to try and stimulate support after a period in which it believes it has been harshly treated by the authorities.

This lobbying will be partic-

ularly important at the time of the review, which was initially seen as an opportunity to open competition in the provision of telephone services beyond the present duopoly of BT and Mercury.

BT believes that the rapid development of mobile telephone systems means that it will soon be exposed to much tougher competitive conditions than at present. In some of these areas, it adds, it is having to respond with one hand tied behind its back by government regulations.

The memorandum argues that apart from the fixed network operations, the company is not in an unduly dominant position. New competitors, many of them "very large multinational players," have not found market entry difficult, while the constraints placed on the company may inhibit the introduction of new technology.

At the same time, it says, the company is being given no help by the Government overseas, although it has become vital for it to succeed in foreign markets to compensate for its loss of domestic sales.

Whereas Britain is the most open market in the world, the Government has done nothing to force the US to relax its restrictions on inward invest-

Prince says buildings no better than sheds

By John Hunt, Environment Correspondent

THE SHORT lifespan of many modern buildings and the speed with which they are constructed are strongly criticised by the Prince of Wales in an article in a Financial Times survey on architecture published today.

"I fear that in 20 years' time our children will cower as they pass these insatiable hulks, afraid of being struck down by pieces of falling debris," he says. Some buildings "are no better in quality or more durable than tin sheds."

Although the article continues the Prince's campaign against some aspects of modern architecture, he sees encouraging signs that over the next 40 years Britain might produce buildings which will offer more pleasure to the onlooker.

Prince Charles finds an increasing awareness of the value of creating buildings of character which do not reject the inspiration of architectural tradition. "Developers are beginning to acknowledge some of their responsibilities to the communities in which they build," he says.

Building is increasingly regarded as a grand management exercise with speed of construction the prime objective. This had a devastating effect on the durability of new buildings, Prince Charles says.

With factory-made panels of stone and brick clamped on to a steel or concrete frame, sealed with mastic which had a lifetime of 15 to 20 years, there is a danger that a 20 year lifespan for building could become institutionalised, he argues.

"The result is that buildings are becoming like cars, or any other personal goods or chattels. They become disposable and are quickly passed on."

His answer has been to spread the impact of the safety net more than originally

Confronting a poll-tax time bomb

Richard Evans on Mr Ridley's attempt to appease angry Tory MPs

IMPACT OF COMMUNITY CHARGE			
	Average rates, £	Full charge	After "safety net"
LONDON: Bromley	476	189	209
Camden	774	573	561
Haringey	583	627	642
Islington	776	658	495
Kensington and Chelsea	542	339	332
Lambeth	506	543	297
Wandsworth	380	375	148
Birmingham	522	240	307
Leeds	407	256	252
Liverpool	537	354	338
Manchester	580	399	404
Newcastle upon Tyne	469	326	331
Norwich	429	246	258
Oldham	425	277	277
Plymouth	441	207	217
Severnside	483	206	235
Sheffield	511	377	308
Woking	580	288	346

Column 1: The 1988-89 average rates payable on an individual household. Column 2: The full community charge payable on the same basis. Column 3: The average rates payable on the new tax, after "safety net" government grants to ease the effect of the new tax, again based on 1988-89 figures.

planned to produce a better balance between gainers and losers.

The new arrangements will mean that in areas where community-charge payers can expect to gain – because the charge will be less than their existing rates – nearly half that gain will come through immediately rather than be postponed until the second half of the four-year transition period, as originally planned. It

is now estimated that about 236 councils will see between 40 to 50 per cent of their gains in the first year.

The background to the level of community charge given by Mr Ridley showed that in 1989-90 local authorities in England have budgeted to spend about £30.3bn, which is £1.2bn more than the Government had provided for in the last rate support grant settlement, and 9 per cent more than the previous year.

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BUSINESS LAW

New legal convention on sales

By A.H. Hermann

A consultative document circulated by the Department of Trade and Industry last month (to which responses are invited by the end of October) indicates the UK Government's intention to ratify the United Nations Convention on Contracts for the International Sale of Goods.

The UK has been in no hurry to take this important step towards the unification of international trade law. The convention, adopted by a diplomatic conference in Vienna on April 11 1980, came into force on January 1 1988 when it was ratified by 10 states. Since then another 9 ratifications have been made. It is applicable in a world-spanning network of countries of different economic and legal systems and in different stages of economic development. In the next four years membership will grow to some 40 to 50 countries.

The UK's hesitation over adopting these new rules, even though British experts took an important part in their formulation, is understandable. While the English and Scots commercial laws are not perfect, and are bedevilled by many uncertainties, they are familiar to UK judges and commercial lawyers. The wide acceptability of the convention could be achieved only by numerous compromises and a certain fudging of the text; moreover courts of different countries may give its provisions different meanings.

These valid objections seem to be amply compensated for by the advantage of replacing a multitude of foreign laws now applicable to many foreign transactions of UK traders by a single system of internationally adopted, uniform rules, whose interpretation by courts of different countries will be monitored by the UN Commission on International Trade Law (Uncitral).

If this were the only advantage which could be derived from the convention, one could sympathise with the desire to restrict its application to sales between countries adhering to it. Such a restriction, one can read between the lines of the consultative document, seems to be favoured by the DIT.

The US has also opted for such limited application of the convention. However, US businessmen have in the Uniform Commercial Code, now adopted by all the states of the Union, a

clearly defined set of rules adapted to modern conditions of trading which is easily comprehensible not only by US traders but also by their foreign partners.

UK traders, by contrast, have to make do with a bewildering profusion of judge-made and statutory rules, providing the English commercial bar with fascinating and profitable intellectual games, but perplexing foreign lawyers and arbitrators. It might therefore help UK exporters if the UK chose the other possibility offered by the convention, and made it applicable to all contracts of sale with foreign parties normally governed by UK law, even if the other party to the contract is in a country which did not adhere to the convention. Unless otherwise agreed by the parties, UK export sales are, as a rule, governed by UK law, and the adoption of the second alternative would therefore bring the entire export trade of the UK under the convention, making British export quotations better understandable and more readily acceptable in foreign markets.

The convention, as presented by the so called Hague-Uniform-Law, prepared by the International Institute for the

UNification of Private Law (Unidroit) and incorporated into UK law by the Uniform Laws on International Sales Act 1967. These rules had their roots in the early 1930s. The reluctance of communist and developing countries to accept them led to their replacement by the convention. The Hague rules made little impact on practice, as they were applicable to contracts only by agreement of the parties.

By contrast, the convention will apply automatically, unless the parties contract out of it in its entirety or in respect to its individual provisions. The convention respects the freedom of contracting, so that it will not modify the agreement reached by the parties even so it will be of great potential significance as the parties and courts will be able to have recourse to it in order to fill in gaps in the contract or to interpret its obscure clauses. It will therefore be indispensable for lawyers as well as traders to get acquainted with the convention, which may come into force in the UK before the end of 1990.

The UK is almost certain to ratify not only the part dealing with the obligations and rights of the seller and the buyer, but

also the part establishing how contracts are validly concluded. However, the convention does not establish a uniformity on the important question of form. While it reflects the view of the majority of signatory countries that contracts need not be concluded in writing, it enables countries whose legislation requires contracts of sale to be concluded or confirmed in writing to make a declaration preserving their position. A contract which would otherwise be governed by the law of such a state could thus only be concluded (or modified or terminated) by a party resident in that state, in writing.

It is also important to note that this provision concerning the requirement of written form, is the only one which the parties cannot exclude by mutual agreement.

The DIT consultative document provides an analysis of the convention and its comparison with English and Scottish laws, prepared by Barry Nicholas, Principal of Brasenose College, Oxford, who also took an active part in the drafting of the convention. He points out the problems that may arise from the fact that the convention does not deal with the validity of the contract; the effect which the contract may have on the property in the goods sold; or the liability of the seller for death or personal injury caused by the goods to any person.

This, and other points of his analysis (some of which are listed above) indicate that the convention must be treated as one of those half-baked cakes which you are supposed to put into the oven before eating it. Thus individual contracts based on it will need some more culinary attention to reach a standard acceptable for the specific needs of the trader. None the less, it has the great merit of bringing closer together the legal concepts of many different jurisdictions. Its adoption is likely to eliminate costly disputes about the applicable law and to facilitate and speed up the resolution of other contested issues.

The author is the D.J. Freeman & Co Senior Research Fellow on International Trade Law at Queen Mary College, University of London. A seminar to discuss the convention will be held at the College's Centre for Commercial Law Studies in October.

We like where we are

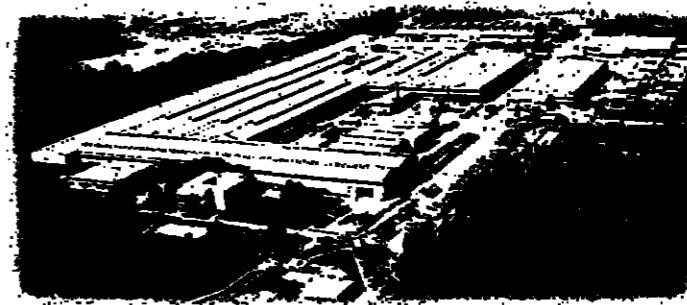
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NOT SO DEAR IN MANCHESTER.

MANAGEMENT: Marketing and Advertising

Levi Strauss

Looking beyond the teenage market

The under-25s have been the jeans company's natural target in the US since the 1950s, but with numbers falling in this age group it has turned its attention to the more mature person. Alice Rawsthorn explains how

The scene is a peaceful pond with scarcely a ripple on the surface. A man in his late 30s and his son sit fishing and basking in the soft sunlight.

Such a scene could scarcely be more distant from the blaring blues music and inner city back streets that US television viewers have come to associate with blue jeans commercials. But it is the centrepiece of the new marketing strategy of Levi Strauss, the bastion of the blue jeans industry in the US.

Ever since the 1950s, when the blue jean became the emblem of America's rebellious – or would-be rebellious – adolescents, Levi has directed its advertising towards the 15 to 24 year olds, the chief consumer of denim jeans.

Since last autumn Levi has turned its attention to a new target market. It is still running its "501 Blues" campaign – the *cinéma vérité* commercials of kids hanging out in the inner city streets of New York and New Orleans – for teenagers. But it has introduced a new jeans campaign aimed specifically at over-25 year olds. It has also invested in the promotion of Dockers, the men's casual trousers that form the focus of its new product development programme (see box).

The reason for Levi's sudden interest in the over-25 age group lies in demographics.

THE NAME Levi-Strauss has been synonymous with blue jeans for more than a century. But like every other business that depends on a single product for the bulk of its sales, Levi has been searching around for alternatives.

Levi's past attempts at diversification have been, at best, lacklustre. Now it finally seems to have succeeded at finding a significant new product: Dockers.

Dockers are the soft cotton trousers that Levi has launched in the US as the second part of its strategy to appeal to older consumers. Dockers have been designed for the 25 to 49 year-old men who want to wear something that is smarter than jeans, but not as smart as tailored trousers.

The design of Dockers is derived from the cotton trousers that Levi made for GIs during the Second World War. They were

first launched in Japan and were introduced to the US in 1986 after being spotted by a men's wear merchandiser in Hong Kong.

In the first year in Japan or the US? Levi sold 70,000 Dockers, worth \$1m wholesale. In 1987, when it advertised the brand in a small way, sales increased to 2.6m pairs.

Last year Levi started to advertise Dockers in earnest. It invested \$6m on a television campaign. The commercials use the same *cinéma vérité* approach as "501 Blues" by featuring clips of Docker-clad men talking about women, work and sport. Foote Cone & Belding, the agency responsible for the campaign, filmed the men for six hours and edited the footage into a series of 30 second commercials.

"So many US commercials just hit you over the head with an aggressive sales message. That just turns people off," says Steve Goldstein, director of consumer marketing for men's wear at Levi in San Francisco. "When people see our commercials they think 'I like those guys'. It is then an easy transition for them to like what they are wearing."

Levi sold 8m pairs of Dockers, worth \$120m, where? in 1988, the first year of fully fledged advertising. Its research suggests that the "right" people are buying Dockers. Three fifths of sales went to the target market of 25 to 49 year olds.

This year Levi intends to boost the advertising budget to \$10m and expects sales of 12m pairs, worth \$200m. At long last Levi seems to have found its "alternative" product. But Dockers are still a long, long way behind blue jeans, which mustered sales of over \$1.5bn last year, in North America alone.

Hitherto it has been able to rely on the expansion of the teenage population to provide a "natural" source of sales growth. But the US teenage population has peaked and the number of 15 to 24 year-old males in the US will have fallen from 20.2m in 1985 to 17.4m by 1993.

Levi Strauss, like many other consumer products groups, faces the daunting prospect of the slow, but steady demographic decline of its most important market.

Just as the 15-to-24 age group is shrinking, so the number of over-25 year olds is growing. The number of men over the

age of 25 in the US will have increased from 75.5m in 1985 to 80m by 1993.

Whereas in Europe jeans tend to be seen as a youth product, in the US they are worn by all age groups – from the cradle to the grave.

– as Levi's marketing managers like to say. In theory Levi should be able to counter the decline of its younger market by boosting sales to the expanding over-25 age group. In practice things are not quite so simple.

Although the over-25s still wear jeans, they tend to buy fewer pairs than when they were younger. Levi's research

suggests the average 15 to 24 year old buys about seven pairs of jeans a year – the over-25s buy no more than two or three.

These changes are all the more damning to Levi, given that its recent revival has been rooted in its presentation of its products as the sharpest, most stylish blue jeans brand.

Levi Strauss has dominated the international jeans industry for decades. In the 1960s and 1970s it expanded furiously into other products and other countries. But it expanded too far and too fast. Some of the new products were unprofitable. Moreover the involvement

with so many different lines jeopardised the credibility of its original brand name. By the late 1980s it was in trouble.

The appointment of Robert Haas as president in 1984 heralded a revival in Levi's fortunes. Haas orchestrated the \$1.6bn leveraged buy-out whereby Levi returned to private ownership in 1988 and also introduced the "core product strategy". This new strategy involved dropping peripheral products to concentrate the company's resources on its authentic blue jeans.

The fly-button 501 was the focus of the strategy. In 1984 the 501 was already established

as the best-selling jeans in the US, but it tended to be bought for workwear by blue collar workers. In 1984 Levi began the "501 blues" campaign – created by Foote Cone & Belding in San Francisco – to relaunch the 501 as *the* jeans for young people in the US.

Sales soared. The number of 501s sold in the US has risen by 50 per cent since the campaign began five years ago. The success of the 501 – in the US and other countries – has helped Levi to repay over \$1bn of its buy-out debt.

But sales of 501s in the US have stabilised. Levi has identified the demographic decline

of the teenage population as

one of the chief contributors to the slowdown. It is searching for sales growth among older consumers.

Levi is using two jeans styles

– the 505 and the 506 – as the lynchpin of its assault on the over-25s age group. The 505 is a long established line. The 506 was introduced two years ago.

Both are designed to accommodate the flabby flesh of the over-25s who can no longer squeeze into their 501s.

Last autumn Levi unveiled the "Moments" campaign to promote 505s and 506s. The campaign, devised by Foote Cone & Belding, features four

& Gloucester Building Society, with the slogan "Worth breaking a habit for", decided to try

winning Abbey National shareholders over by offering a free share dealing service for Abbey National shares only to anyone who had more than 25,000 in a C&G gold account.

Believes that the role of market research in the burgeoning financial services industry should be one, not of information provider, but of business partner, responsible for finding out what products and services people will want tomorrow; sees such a process, however, as fraught with dangers, and offers guidelines for avoiding them by selecting a target market, creating a strategic concept, developing an operating strategy and an effective service delivery system.

Marketing abstracts

What role for the market researcher? *P. Szwarc in Marketing Intelligence & Planning (UK), Vol 6 No 3 88* (5 pages).

Based upon an observation study of shoppers in Belfast's Park Centre, concludes that consumers indulge in "spending around" behaviour.

Believes that the role of market research in the burgeoning financial services industry should be one, not of information provider, but of business partner, responsible for finding out what products and services people will want tomorrow; sees such a process, however, as fraught with dangers, and offers guidelines for avoiding them by selecting a target market, creating a strategic concept, developing an operating strategy and an effective service delivery system.

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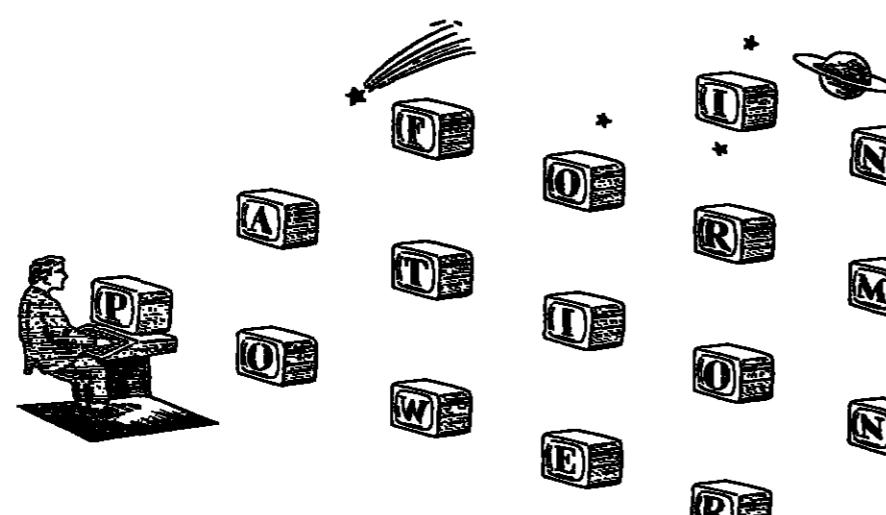
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Enormous power reserves and a very reasonable fuel consumption. Highly sophisticated engineering which is virtually maintenance-free. Superb smoothness of running and breathtaking driving performance. The immense safety potential of the BMW 750i/L is another perfectly convincing argument.

It was achieved by using the most advanced engineering methods to

develop a body structure which, in the event of a collision, absorbs impact energies at all safety-relevant points. Ample deformation zones at the front end and an extremely rigid passenger compartment provide highly efficient protection in a crash.

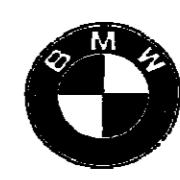
Environmental protection is just another field where the BMW 750i/L proves its exemplary role. Its lambda-controlled three-way catalytic converter easily meets any emission

limit worldwide. And it is almost noiseless in all speed ranges – another contribution to environmental preservation. It is, in fact, one of the most silent automobiles in the world.

Conclusion: The BMW 750i/L has everything needed for automobile leadership. Persuasive power in every engineering aspect.



■ BMW 12-cylinder engine: 4988 cc, 220 kW/300 bhp, Digital Electronic Engine-Management, lambda-controlled three-way catalytic converter.



The ultimate driving machine

TECHNOLOGY

The Inland Revenue has just completed the largest administrative computer network in Europe, with 38,000 terminals in 600 district tax offices.

The £400m system increases the UK Chancellor's scope for bringing in tax changes, starting with the independent taxation of husbands and wives next year. It also saves the Inland Revenue £50m a year in staff costs and eases shortages of clerical staff.

And the network - which is on line to 60 ICL mainframes in 12 regional centres - will help to track down tax evaders.

The system has three parts. The first, called Cop (computerisation of PAYE), covers everyone whose tax is deducted by an employer.

The second, Coda (computerisation of schedule D assessment), covers not only the Schedule D earnings of the self-employed but the other main personal taxes, including capital gains and higher rate assessments on investment income.

The third is the National Tracing System (NTS), based on ICL's most powerful computer, a 3-node Series 39 Level 80 mainframe, at East Kilbride in Scotland. NTS is a highly secure database which holds the names and addresses, National Insurance numbers and tax office references of 44m UK taxpayers (individuals, companies, trusts, etc.). This means that tax officers can locate within seconds the record of a taxpayer for whom they have a (possibly incomplete) name and address but no reference number.

Judged against the low expectations in December 1980 when the Government gave ICL the contract to computerise PAYE, the project has been a triumph. Yet there has been a curious lack of publicity - neither the Inland Revenue nor ICL has formally announced the completion of Cop, Coda and NTS.

The prognosis in 1980 for large government administration computer systems was pretty poor. There had been some spectacular over-runs and failures, so naturally people were nervous," says Steve Matheson, the Revenue's information technology director.

Some experts in the Treasury doubted ICL's technical ability to handle such a complex project and they objected to the way in which the contract was handed to the company, the UK's only indigenous mainframe manufacturer, for allegedly political reasons. At the same time some ICL execu-



RICKREHUE

Inland Revenue has a bloodless revolution

Clive Cookson explains why putting the records of 44m taxpayers on computer represents a coup

tives were afraid the project would fail - and further damage the company's then poor reputation - because civil servants would mismanage it.

In the event, all three parts have been completed within the time allowed for Cop, and the system is better than the one envisaged. The contract with ICL included "a technological refresher clause that enabled us to take advantage of emerging technology when it was available," says Matheson. "We envisaged that there would be substantial additional developments in applications and technology in the 1980s."

"What we have done is bring those forward into the time-scale of the original project." Apart from Coda and NTS, the enhancements include an X.25 data communications network linking the regional centres.

Since Cop started, three generations of ICL mainframe have been installed in the regional centres: first 2968s, then 2988s and now Series 39 Level 80s. Another important technological development is ICL's CAFS, a combined hardware and software system for searching large databases.

John MacColl, who heads the

project for ICL, emphasises the strong control exercised by the Revenue's main computer centre in Telford, Shropshire, where all the development work is carried out. Applications software - amounting to about 1m lines of Cobol code per year - is rigorously tested and validated there before it is introduced; and staff at the regional centres are not allowed to make any changes.

"The history of large computer projects shows that if local changes are made, you inevitably end up with a cock-up," MacColl says.

For similar reasons, Matheson rejects the suggestion that income tax could have been computerised more effectively and economically by installing a modern distributed network of small computers instead of dumb terminals linked to central mainframes. "We needed the power and the discipline of mainframe development to allow us to implement all the processes we required."

Matheson says another critical factor is "the judicious mix of internal and external resources." Two consultancies, Computer Sciences Company and PFA Computers and Tele-

communications, have been involved from the start; more than 100 outside consultants work with the Revenue's 1,800 computing staff in Telford.

So far the system has proved so reliable that the 38,000 terminals have been available for use more than 99 per cent of the time; in other words, a tax officer loses access to the system through faults in hardware, software and communications for an average of less than two hours per month.

Most tax officers like the system, says Howard Mann, policy and negotiations officer for the Inland Revenue Staff Federation. "The general feeling is one of relief at not having to do so much of the drudgery of taxes work. Having fewer files and fewer bundles of paper is certainly an improvement to the working environment."

Staff now make all changes to tax files directly on the computer terminal. And the computer automatically produces the forms on which information is sent back to taxpayers - notices of assessment, coding and so on. These are printed on high-speed laser printers at the regional processing centres and folded into

envelopes for posting.

The result, according to the Revenue, is that its staff communicate with taxpayers more quickly, more legally and more accurately. Tax accountants tend to agree, according to Wreford Voge, past president of the Institute of Taxation and an Ernst & Whitney partner in Edinburgh.

Computerisation gives the Government the scope to carry out wholesale tax reform, which would have been administratively impossible when 30m taxpayer records had to be revised by hand. The first important example of this increased flexibility is the independent taxation of husbands and wives, starting from April 1990, which will create millions of new records.

Thinking of future applications is an exercise in political imagination. One possibility is that collecting the community charge (poll tax) will turn out to be such a nightmare for local authorities that the Government will be forced to turn the job over to the Inland Revenue. And if Labour wins the next General Election and decides to replace the charge with a local income tax, the Revenue's computers would be ideally suited to assessing and collecting it.

To combat tax evasion, the network will work with a new system being developed for the specialist compliance division.

"As we extend our computer records, we will have better facilities for seeing whether we have a taxpayer to match every bit of financial information, and that helps us to identify people who have escaped the net," Matheson says.

The largest tax computer project for the early 1990s is Brocs (business review of the collection service), which will replace obsolete processing methods at the Shipley and Cumbernauld accounts offices with an on-line ICL system linked to Cop/Coda. This will bridge the communications gap between assessment and collection. Later Brocs will be connected to a new corporation tax assessment system.

Technically, it would be feasible for outsiders - professional accountants, tax advisers and even individuals with home computers - to have access to the Inland Revenue computer network. But Matheson says that the Revenue is reluctant to provide this. "We have many security controls, but our fundamental safeguard against hackers, computer viruses and so on is that we do not allow any dial-up access from outside."

Telex service on the road

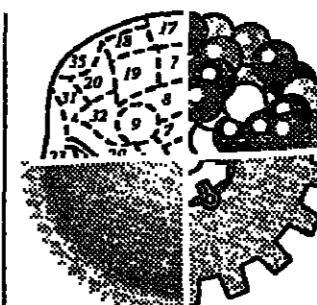
COMMUNICATIONS are a particular problem for lorry drivers on international journeys and sailors at sea.

But the situation could improve through a two-way service, now on trial, for international telex messages. The service, provided by the international satellite organisation Inmarsat, will be commercially available later this year.

For about \$5,000 (£3,000) users can buy a data terminal and a cone-shaped beacon which fits on top of the lorry or boat. Manufacturers of the terminals include Thirane & Thirane of Denmark, SNEC of France, EB Nera of Norway and JRC and Toshiba of Japan.

The message is typed into the terminal, transmitted by the beacon to the nearest Inmarsat satellite and sent on to the land-based receiving dish nearest to the recipient, from where it is fed into the local telephone network. Eventually the messages could arrive by electronic mail or facsimile as well as telex.

Countries planning to provide the receiving dishes include the UK, France, Soviet Union, Australia, Brazil and Singapore.



WORTH WATCHING

Edited by Della Bradshaw

Nevertheless, it could mark the beginning of the end for such viruses as the one carried into systems Trojan horse-style by the game Leisure Suit Larry.

From pans to chips

TEFLON, the coating material, can be used for more than just preventing bacon and eggs sticking to the frying pan. It could soon find its way into computer systems or communications cabling.

Teflon AF, a clear version of DuPont's 51-year-old Teflon polymer, is being developed into optical fibre cable, along which communications signals can be sent in light pulses.

Da Pont and Mitsubishi Rayon of Japan are jointly working on heat-resistant Teflon AF fibre, which could be used in such hot and harsh environments as aircraft and factory machinery.

In the long term, the non-crystalline material could find an application in semiconductor manufacture. Because Teflon AF can be dissolved by a few selective solvents, it should be possible to sculpt it to allow precise semiconductor modelling.

The heat is on thermometers

BEING dipped into molten steel, at temperatures of up to 1,600 deg C, is a destructive experience for conventional thermometers, which can only provide measurements for two or three seconds before failing.

But the spread of continuous casting - where the steel is kept at a high temperature for much longer - has created a need for a

thermometer that can survive. (Precise temperature measurements are essential to ensure the production of good quality steel.)

Two Japanese companies have developed a thermometer which can measure hot metal or molten steel continuously for more than 40 hours. The thermometer, from Nippon Steel, is made of zirconium dioxide, an advanced ceramic with a melting point of 3,000 deg C. It is encased in a tube from Asahi Glass.

Positive choice for retailers

ONE OF the biggest problems for retail companies installing a point-of-sale (POS) system is to ensure that equipment from different vendors will work together, to avoid being locked into one manufacturer's system.

Smart Terminals has developed software tools which allow a mix-and-match approach to equipment from different companies - such as IBM, NCR, Nixdorf and ICL. The idea is that rows of POS terminals from any vendor should work together, sharing information and exchanging data on sales and stock control with the host computer.

The Smart system reduces the amount of proprietary software in the terminals and imposes its own network and operating methods. It takes up 400 kbytes of memory (roughly 40 per cent) in each POS terminal.

Sweet way to erect a tent

THE UK's strawberry-and-cream season has seen many a company tussling with hospitality tents.

To make it easier and quicker to put them up, the French company Gilliard has devised one which arrives folded on a lorry with a mechanical lift.

As the mechanism raises the tent, the top fans out and supporting galvanised steel poles are lowered to the ground. The lorry then drives out from underneath, the whole operation having been completed in less than 20 minutes.

CONTACTS: Inmarsat: UK, 01 367 0000; Europe: UK, 0844 222892; DuPont: US, 302 774 1000; Nippon Steel: Japan, 03 342 4111; Smart Terminals: UK, 0893 890200; Gilliard: France, 7 50 00 00 00.

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Thursday July 20 1989

Lord Mackay holds firm

FEARS THAT Lord Mackay, the Lord Chancellor, would retreat in the face of protests from senior judges and barristers appear largely unfounded. Criticism of February's green paper has done little more than persuade him to amend his language. The white paper does not refer to the "abuse" practices of barristers; nor does it make an overt case for a free market in legal services. Lord Mackay remains committed to his goals of wider consumer choice and greater competition. But he has sensibly opted to modify the language with which he pursues those ends.

In the green paper, the Government argued that rights of audience before particular courts should depend only upon the education, training and codes of conduct of advocates. The decision on whether a professional body would be able to issue advocacy certificates would rest with the Lord Chancellor, subject to advice from an advisory committee. This proposal would have ended barristers' monopoly of access to the higher courts. But it was criticised on the grounds that decisions about who could do what would effectively be taken by an unaccountable advisory body supported by civil servants. Under the guise of introducing competition, it was argued, Lord Mackay would have transferred power from the judiciary and professions to the executive arm of Government. The independence of lawyers would have been undermined.

Independent scrutiny

The Lord Chancellor's response to this criticism is not to sacrifice the principle that people other than barristers should have rights of audience in the higher courts, but to find a way of permitting this without threatening the independence of lawyers. The solution proposed is to accept that only professional bodies can decide who is qualified to appear in court but to subject their standards and monitoring procedures to independent scrutiny. In the first instance the Bar and the Law Society will be the only bodies capable of recognising advocates, but Lord Mackay leaves open the possibility that other bodies might eventually be permitted to grant rights of audience.

Draft rules proposed by the Law Society, say, for recogni-

tion of professional bodies will find Lord Mackay's white paper disappointingly subdued. But the administration of justice is not an activity which can be equated directly with the manufacture, say, of baked beans. Competition has a role to play, but it can never be the only consideration. The white paper, by emphasising the role of self-regulation and independent scrutiny as well as that of market forces, has struck the right balance.

Electoral change in Mexico

THE DECISION by President Carlos Salinas de Gortari to concede defeat in this month's election for the governorship of Baja California state on the US border is, strictly speaking, historic. This is the first time in the 72-year reign of Mexico's Institutional Revolutionary Party regime that the opposition has been allowed a share, albeit provincial, of executive power. The presidential decision to lose – an indispensable accompaniment to the popular will in view of the PRI's history of ballot-rigging – is the latest in a crescendo of courageous measures Mr Salinas has taken in his first year in office.

The young reformist took office as a weak president, his public credibility diminished by the questionable way he was shoe-horned into power by the state and party apparatus, which a year ago faced its most vigorous electoral challenge ever. His close rival on that occasion, Mr Cuauhtémoc Cárdenas, the left-wing nationalist dissident, triggered a mass movement for democratic reform.

Both men believe, though in different ways, that such reform is unstoppable. At stake is who leads it, and the extent to which it can be controlled and made compatible with a return to sustained economic development after the ravages of the foreign debt crisis and past policy mistakes. In order to "win" his presidency, therefore, Mr Salinas had to use its formidable powers to behave almost like a leader of the opposition.

Risk and benefit

He has removed the gangster-like leaders of Mexico's two most powerful PRI-aligned unions, the oil workers and teachers; jailed the country's leading stockbrokers for fraud (and other businessmen for tax evasion); arrested one of the region's biggest drug traffickers and, separately, an accomplice – the former chief of Mexico's political police. Mr Salinas's predecessors had shrunk from such show-downs as too likely to destabilise during a period of violent economic dislocation.

What these coups de main

bring solicitors as advocates would become effective only if agreed to by the Lord Chancellor and four senior judges. Everybody concerned – the profession, the judges and the Lord Chancellor – would be obliged to "have regard" to the advice of the advisory committee which would have a majority of lay members, be financed by Parliament and employ its own staff. The parties would also have to pay regard to statutory objectives which would state that restrictions on the way clients may obtain legal services can be justified only if they are necessary in the interests of justice.

Subject to challenge

Lord Mackay is thus saying that rules which subject barristers to greater competition can become effective only with the agreement of senior judges. But the judges would have to find good arguments for rejecting the recommendations of the independent advisory committee and other professional bodies. The judges' decision would itself be subject to challenge in the courts. The Lord Chancellor is thus throwing down the gauntlet: if judges can find arguments for restricting competition that stand up, competition will be restricted.

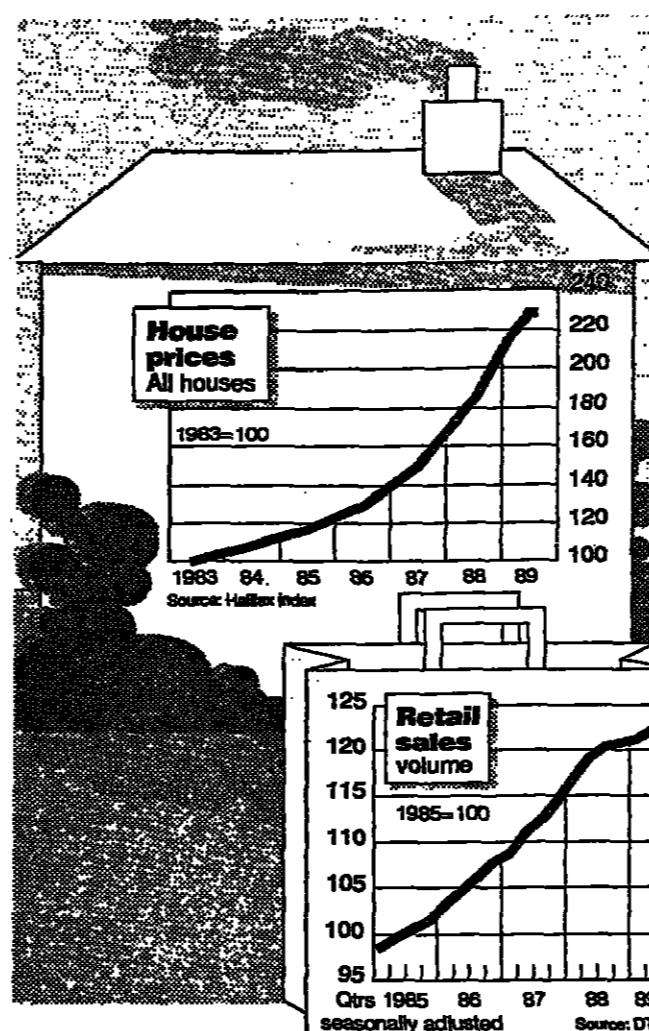
The strategy is thus to give the legal profession considerable powers of self-regulation, but to create an environment which will push it towards greater competition. Barristers will be free to decide whether to allow their members to take instructions directly from lay clients. But any rules forbidding direct access, unless agreed by the Lord Chancellor to be necessary in the interests of justice, would be subject to challenge from the competition authorities. Similar considerations apply in the case of multi-disciplinary partnerships, which will no longer be banned by statute.

Some advocates of market forces will find Lord Mackay's white paper disappointingly subdued. But the administration of justice is not an activity which can be equated directly with the manufacture, say, of baked beans. Competition has a role to play, but it can never be the only consideration. The white paper, by emphasising the role of self-regulation and independent scrutiny as well as that of market forces, has struck the right balance.

This could happen yet. But the Halifax index of house prices has levelled off only this June. Halifax expects an average house price rise of under 5 per cent during 1989 as a whole, and one of around 2 per cent in 1990. The reported figures understate the shake-out because of the number of unsold properties. But there is still no sign of a property slump of the kind we saw in the middle 1970s.

The labour market, unlike housing, is always a lagging indicator. The latest figures show that unemployment is still falling, although at a slower rate than earlier in the year. The overall picture is one of final demand growing more slowly than before, but still definitely growing in both real and nominal terms. The more

ECONOMIC VIEWPOINT



The state of the UK

By Samuel Brittan

sensible opponents of the Chancellor's exchange rate policy are no longer talking of overkill, and indeed admit that interest rates will have to remain high for quite a time. But mutterings can still be heard from other critics of the Chancellor about a squeeze on the money supply supposedly arising from the use of the reserves to support sterling in June. (I wish that some of these mutterings would look at what is actually happening instead of being guided by *a priori* beliefs about the supposed effects of foreign exchange intervention.)

Just as there are long lags between a demand slowdown and labour market changes, there are equally long lags between any easing of labour market pressures and a slowdown in earnings. The combination of labour shortages and the impact of high mortgage rates will be influencing settlements until well into next year. Employers are less likely to respond by large-scale redundancies than they did in the recession of the early 1980s. Not only is the pressure on

profit margins more gentle; but the much publicised demographic reduction in the number of young workers is making them hold on to personnel. Thus the productivity offset to rising wages will be less in evidence.

The safest forecast is that underlying inflation will rise a good bit above 6 per cent before turning downwards, and by the next election in 1991 or 1992 be hovering around 5 per cent or a whisker under.

It is now getting too late for the short sharp shock, which might have been preferable to the present painfully gradualist path. The other possible route to lowering inflationary expectations – early full membership of the European Monetary System – has also been shelved, although for how long is far from clear.

My personal hunch is that developments may be a little better on the inflation front than the above rather safe projection. The dock strike is likely to muddy the trade figures for a few months to come. But at some stage the conventional view of an inevitable

early sterling depreciation could begin to be questioned, as has already occurred with the dollar. Sterling will then start to look very attractive at interest rates seven percentage points higher than those in Germany, and international financial sentiment will move in favour of the British currency. (There have even been signs of this happening in the past week, despite the collapse of British Rail in the face of strike pressure.)

The appropriate response will be to let sterling rise until it is somewhere near the top end of the DM 3 to DM 3.30 range in which it has fluctuated since it was uncapped in March 1986. This will not delight businessmen. Nor should it; for it will apply the serious pressure on profit margins and labour costs which has been the missing element in the present squeeze. The next stage should be to intervene in the foreign exchange markets to recover some of the reserves lost defending sterling in the first half of this year. Then and only then should the Chancellor consider reducing base rates to prevent a sterling overshoot.

It will not have escaped readers that by then the main pre-conditions set by the Government for entering into the EMS will have begun to be met. If France has also taken serious steps to dismantle the remaining exchange controls, it will be time for the Chancellor to disappoint some of his more appeasing advisers and raise the EMS issue in Cabinet. For there will be a once-only chance to lock Britain into the EMS at a relatively high exchange rate, which really will bring downward pressure on inflation.

There is a further reason why the UK economy will need an exchange rate safety catch. The medium-term trend is for domestic demand to rise faster than expected by the Treasury and other mainstream forecasting models. (The Chancellor's opponents are already looking forward to another year of over-optimistic forecasts for him to explain away.) Credit Suisse, for instance, estimates that non-durable consumption may have to rise by another 8 per cent before it reaches an equilibrium relationship to income and wealth in present deregulated markets.

But, although the medium-term risks lie in the direction of excess rather than deficient demand, short-term shocks are likely en route. I would expect, at some time within the next year or year and a half, 14 per cent base rates to start biting strongly. We will then see a shift from the present gradual slowdown of demand to one of two quarters of recessionary alarm, in which shouts of "overkill" will resound through the land.

Some built-in mechanism to prevent policy relaxation from going so far as to undermine all the hard-won counter-inflationary gains will be required, and none of the suggested monetary aggregates would do the job. So far from being a painless cure-all, the EMS is the one available mechanism to prevent the British Government administering an excessive amount of artificial stimulus in the run-up to an election – an excess for which the country would have to pay dearly as it has always done in the past.

BOOK REVIEW

A grim vision of Israel

PALESTINE AND ISRAEL: The Uprising and Beyond
By David McDowell
LB Tauris, London, £14.95

territory for peace – was doomed to irrelevance, he says, by successive Israeli governments' refusal to contemplate a more or less full withdrawal to the pre-1967 border. It has become even less relevant today as a result of entrenched Jewish settlement in the occupied territories and growing radicalisation of Israel's own sizeable Palestinian minority.

Nor, given the known positions of both main Israeli parties on the central issues in an eventual negotiation, does McDowell put much faith in the emergence of a truly viable two-state solution. Achieving such a settlement would require genuine Israeli recognition of the Palestinians' security and economic needs, as well as vice versa. Even assuming a Palestinian entity were to emerge, the social and economic problems – resettling refugees, caring for a rapidly increasing population with limited land and water resources – could easily overwhelm it.

McDowell frankly admits that he has no idea whether there is a solution or what it might be. But "Palestine and Israel" is less a counsel of despair than a cry of alarm aimed at the idea that the conflict can be settled through half measures.

Perhaps the most troubling long-range issue it raises, for example, is one which even people on the Israeli left would sooner not think about for it raises the most sensitive questions about the nature of the Jewish state, the status of Israel's growing number of Arab citizens. Within Israel proper, the Palestinian population is already 17 per cent of the total. On present trends, it could be close to a quarter of the total by 2005, and northern Israel could be two thirds Palestinian by 2010. This trend runs against the grain of everything Israel's founding fathers were trying to achieve, namely a Jewish democracy with a Arab-Israeli peace-making. And he elaborates, in terms which both Israeli right-wingers and Palestinian leftists would understand, on the state of the dilemma facing the state of Israel as a result.

This is among the first of an expected stream of books on the uprising. It was begun before Palestinians started confronting Israeli troops in the streets and refugee camps of the occupied territories, and relied less on direct reporting than on thoughtful reading and statistical interpretation. But I suspect it will command more lasting attention than many more narrowly-focused works, by virtue of the power of its message and the clarity of its analysis.

The message, bluntly, is that if neat solutions to this conflict were imagined, they certainly do not exist any longer, and that if there ever was a Middle East "peace process" (McDowell doubts that this is what we should call the American damage limitation exercises of the last 20 years) it is likely to be all the more difficult to reconstruct.

The old prescription – UN Security Council resolution 242 providing for an exchange of

Andrew Gowers

P SST... I KNOW WHERE YOU CAN GET 5 STAR FOR THE PRICE OF 3 STAR. 99

Right in the middle of the first act he started whispering. He'd take me to Athens or Amman, Paris or Vienna or any other Marriott hotel I chose. Apparently this was a once-in-a-lifetime offer. A 5 star luxury room for a 3 star price.

Ever since we got married he's promised me a holiday like this, but something's always cropped up.

Now we're going. The moment I said "Paris" he muttered something about 439 0281 and walked straight out of Hamlet.

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For details of Marriott's "Summer in the City" offer, call London (U.K.) 01-439 0281, Toll Free: Germany 0130 4422, France 19 05 90 8333, your travel agent or any Marriott hotel.

Green and pleasant

■ Not only new towns; also new forests, which may prove more popular. The Countryside Commission, the British Government's advisory body on countryside matters, is pressing ahead with its plans to create a New Midlands Forest, as the project is tentatively called.

There are five potential sites, each of them covering about 150 square miles. None of them have been bought; these assets will be bought from Robin Hood's old haunts in Sherwood. Apart from reducing the shortlist to one, the next task is to find a financial adviser, for whom the Countryside Commission is now advertising.

The sums of money involved are large. Paul Gilder, who looks after forests in the Commission's conservation branch, says that the project will probably cost about £150m, which works out conveniently at £1m per square mile.

Not all the area will be covered with trees; perhaps only about half, Gilder says. There will also be scope for leisure and recreation. So there could be a return on capital, either from investing in the forestry or in the surrounding activities.

Still, £150m is a lot to find and the Commission is looking for new ways of raising a mix of private and public funds. Do not suggest anything obvious, as I did, like buy a tree, "that's been done before," said Gilder rather dismissively. "We're looking for something innovative from someone who really believes in the project."

Wrong number

■ Reliance on computerised mailing lists can lead to embarrassing, as almost everyone must know by now. But here is a bigger blunder than usual. Roger Gill, Director of Strategic Planning at the Plessey Company, received a letter at

OBSERVER

his office address from the Small Business Marketing Manager at British Telecom. "Dear Mr Gill," it read in part, "we've put together a free business catalogue that lets you see at a glance what products and services we now have on offer for people running a business. It covers

everything from modern phone systems that can divert your calls to another number to mobile phones", and so on. "Every small business is different," it concludes.

Most of the products involved are actually made by Plessey. Gill wonders if the message is coded and whether Lord Weinstock has anything to do with it.

Brady's speak

■ The term "structural rigidities" has been given new meaning by Nicholas Brady. Testifying yesterday morning before the Joint Economic Committee of Congress on last weekend's Paris summit, the US Treasury Secretary noted how a number of meetings had developed a stylised character. There was also the particular problem this year, he said, that it was "a little difficult to separate what was the celebration of France's Bastille Day from what was the summit." This was a structural rigidity.

Still, £150m is a lot to find and the Commission is looking for new ways of raising a mix of private and public funds. Do not suggest anything obvious, as I did, like buy a tree, "that's been done before," said Gilder rather dismissively. "We're looking for something innovative from someone who really believes in the project."

Sell by...

■ The London Gas Museum at Bromley by Bow has a new exhibit – a bar of chocolate that has been preserved since before the first world war and may be the oldest in existence. It is a relic of the centenary of the Gas Light & Coke Company in 1912 when all visitors to the company's exhibition at Crystal Palace were presented with a bar of Cadbury's Mexican special. One Horace Panting, an employee of



company, never got round to eating his because of something to do with his wife. But it was kept in the family and has now been presented to the Museum by his son, also called Horace.

According to Panting, around the turn of the century, it was common practice for builders and engineers to leave on-site notes in a tin about who they were and what they were thinking. Many of them must still be preserved for posterity.

Latin plot

■ Nestor Rapanelli, Argentina's Economy Minister since last weekend, is now wanted in Venezuela on charges involving over-invoicing of grain imported to Venezuela by a locally-based subsidiary of the multi-national Bunge and Born. As we noted on Monday, Rapanelli was vice-president of Bunge and Born, which started life trading grain, until his political elevation

There appears to be nothing in the charges, but they reveal a lot about Argentine politics. The story came out in the Venezuelan daily, El Diario, which was founded by the Argentines, Rodolfo Terragno and Tomas Eloy Martínez.

Besides writing novels, Martínez is a member of the Fundación Plural, an Argentine research institute which worked for the recently departed Radical government; Terragno was Minister of Public Works in the same government.

Bank facts

■ Facts from the Bank of England's new economic briefing sheets for 8-12 year-olds. If all the £5, £10, £20 and £50 Bank of England notes in use today were laid end to end, they would go around the world over four times. The total number of banknotes and coins in circulation in Great Britain adds up to about £16,000,000,000. This is £200 for every person in Great Britain. People today who are buying a house need to borrow, on average, £20,000. Today 7,000,000 people have mortgages to help them pay for their houses. Altogether, these people owe the building societies £150,000,000,000. Some 29,000,000 people put their savings in building society accounts.

One of the Bank's test questions is: Think of a reason for borrowing £50. Now write a letter to the bank manager explaining why you want the money and trying to persuade him/her to lend it to you.

Cheap ride

■ Failing to find a taxi during the latest transport strike in London, a colleague noticed that he was standing next to the British School of Motoring. So he went in, asked for a driving lesson and was driven to the office for £12 – cheaper than any taxi.

Haig Simonian reports on the renewed debate about the influence of West Germany's big banks

The politics of power

on their books

While the new EC Directive may not be causing German bankers any sleepless nights, the growing domestic debate about their power has started to rankle. Dozens of politicians are taking aim at the big banks. Few are more critical than the liberal Free Democrats (FDP), whose chairman, Count Otto von Bismarck, is a long-standing critic of the big banks. His party's policy guidelines should be limited to 15 per cent. The Socialist SPD wants a 5 per cent ceiling.

The SPD has also called for limits on the number of supervisory board posts leading bankers may hold. It wants individual members of a bank's managing board to be limited to five supervisory board posts at non-associ-

Some bankers claim relations with business are now less intimate than in the past. The "Hansbank" relationship, which managed a corporation to one bank, has loosened as companies have become more liquid, diversifying their borrowing and turned more to securitised instruments.

In the current debate, however, the banks' domestic critics are joined by an influential voice from abroad.

The European Community's new Second Banking Directive, now broadly approved, will require all EC banks with holdings in outside companies to adopt two important new criteria in assessing their stakes.

• No single participation in a company can exceed 15 per cent of a bank's shareholders' funds.

• A bank's total equity stakes must not be worth more than 50 per cent of its shareholders' funds.

On the face of it, Deutsche Bank, owner of the most glittering portfolio, stands to be most affected. Last month, it told analysts that the market value of its stakes in quoted companies in which it had a 20 per cent share or more amounted to DM9.2bn at end-1988 - equivalent to about 40 per cent of its current share price.

Yet worried foreign investors need not fear a torrent of bank-hold stock flooding the market. For, despite their seemingly draconian scope, the new EC regulations will have no impact. The reason is that the banks' shares are all held at book value - often at prices which are now decades out of date. Some of the department store holdings, for example, date from the "Arianeisation" of formerly Jewish-owned retail chains by the Nazis in the 1930s. The result has often been to put a chunk of what would now appear to be ludicrously cheap equity

unhappy to see the country's leading aerospace group falling into the hands of what is already its biggest industrial company. Others are concerned about potential political sensitivities, especially abroad, to raising the profile of the German arms business.

Discussions of the deal has inevitably involved Deutsche Bank. It is Daimler's biggest shareholder, and Mr Alfred Herrhausen, the bank's speaker (chief executive), is chairman of Deutsche's supervisory board.

In recent months, Deutsche Bank has appeared almost ubiquitous on the German corporate scene. It ran the number of supervisory board posts leading bankers may hold. It wants individual members of a bank's managing board to be limited to five supervisory board posts at non-associ-



Alfred Herrhausen: Important roles at Deutsche Bank and Daimler-Benz

West German Industrial Stake	Per cent
DEUTSCHE BANK	26.24
(Directly) Deutsche Benz	30
Kraatz	25.08
Klockner	40
Hannover-Dantz	23.08
Städtebau	2.5
Post	10.5
(Indirectly) Metallgesellschaft	10.75
Haus	10.75
DEUTSCHE BANK	27.2
(Directly) Kraatz und Bruns	25.1
Hannover-Zentrale	25
Bilfinger + Berger	25
Metallgesellschaft	25.1
COMMERZBANK	25
(Directly) Kraatz	25
Heidelberg	25
Druckmaschinen	25
Hochfert.	25
Horn	5.25
Linotype	25

stated companies. That would hit Deutsche Bank particularly hard; its 12 management board members share just under 100 supervisory board jobs between them.

The concern is shared by the Federal Cartel Office, which wants representatives from a bank to be barred from sitting on the supervisory boards of companies which compete with one another. For example, executives on Commerzbank's managing board sit on the supervisory boards at three of the country's four biggest department store chains.

Criticism of the banks can be partly traced to one recent deal in particular: the planned takeover by Daimler-Benz of Messerschmitt-Bölkow-Blohm (MBB). Some critics of the growing concentration in German business are

away from the spotlight, many leading bankers regret that the issues have become so loaded. Some claim any special attachment to their equity stakes, and all argue that the role of the power of the banks has increasingly tended to become personalised as a debate about Deutsche Bank in general and Mr Herrhausen in particular.

Away from the spotlight, many leading bankers regret that the issues have become so loaded. Some claim any special attachment to their equity stakes, and all argue that the role of the power of the banks has increasingly tended to become personalised as a debate about Deutsche Bank in general and Mr Herrhausen in particular.

The influence that is represented by the stakes is greatly over-exaggerated," says Mr Walter Seipp, chief executive of Commerzbank. "When things are going well for a company, the banks' stakes are of no interest. And when things are going badly,

such stakes are particularly welcome - just look at AEG," he says.

For Mr Seipp, the issue of the "power" of German banks is like the Loch Ness Monster: widely rumoured, occasionally claimed to be spotted, but impossible to pin down when scientifically researched.

According to Mr Wolfgang Röller,

chief executive of Dresdner Bank and the current president of the German Bankers' Federation, only 114 of the 1,466 supervisory board seats on Germany's 100 biggest companies are occupied by private-sector bankers. And there are only 86 cases of industrial stakes where the banks hold more than 10 per cent of the shares, says Mr Herrhausen.

Some bankers brush off the latest attacks on the banks as party political posturing by an electorally threatened FDP. And they say the Christian Democrats, the FDP's bigger coalition partner, would long ago have slapped the issue down had it not then been electorally weakened this year.

The banks emphasise that many of their industrial stakes are either historical relics - as in the case of the department stores - or the legacy of earlier rescue packages, where debt has been converted into equity.

"You must understand that most, if not all, the participations came not because they were wanted, but because we were obliged to take them," explains one Deutsche Bank director. "If we disclosed it, you would already see that we have sold off a lot of our holdings."

Many argue that it is Germany's high corporate tax rates, which can

exceed 60 per cent in aggregate, which are the obstacle to a further sell-off.

"People shouldn't be surprised if we're reluctant to see that money go to the tax authorities," says Mr Seipp. "It's hardly doing our duty to our shareholders to sell the stakes just to pay over 60 per cent tax rates on the proceeds," explains a counterpart.

The stakes are not a holy cow for us," adds Mr Seipp. In property, where German tax rules allow banks to reallocate certain capital gains free of tax within a specific period, they have shown no marked desire to hang on to prized assets.

But for unswerving critics of the banks, the argument about tax rates is just an attempt shift responsibility to the government. "Bankers know that, for all its posturing, the Free Democrats will not change the tax rules, so the holdings will stay," says one Frankfurt analyst. "And they hope the Socialists will never return to power."

But matters could grow out of hand if the opposition to the banks develops into a distinct, and politically-exploitable, popular mood. The FDP is already talking about a tax break to encourage the banks to sell their stakes, while the ruling coalition may set up a special committee to look into the entire subject.

If the tide of opinion really does turn against them, the banks' options would become much more limited. How then to regain the initiative? "Lose a lot of money," says one friendly observer. "Then we'd just be criticised even more strongly as being not only powerful, but stupid too," says one resigned banker.

LOMBARD

The best way to help Poland

By Peter Montagnon

THE REFUSAL of Western leaders at last week's summit to grant Poland much in the way of financial assistance was not as abysmal as it seemed. What Poland needs, if it is to climb out of its economic hole, is not more debt but less - and a promise from Western leaders that they will open their markets to imports of Polish goods.

By any objective yardstick Poland is an appealing credit risk. Its political future is uncertain; its economy is in tatters with widespread supply problems and rampant inflation; and its foreign debt of \$35bn is nearly five times last year's hard currency export receipts of \$8.3bn.

The uncertainty created by the overhang of foreign debt would disappear, while foreign exchange previously devoted to debt service could be freed up for the import of badly needed raw materials and for the remittance of earnings by foreign investors.

With its relatively well-educated workforce and extraordinarily low wage rates Poland is theoretically an attractive manufacturing base for Western firms. That it has failed to far to capitalise on this is in large part due to its own economic policies, which it now says it wants to change. The West can only hope that these changes are prosecuted with vigour, but it can actually help with debt cancellation and trade concessions.

President Bush has already taken one step along this road with his proposal in April to grant Polish exports duty free status under the US generalised system of preferences, but more could be done on trade especially by the European Community which maintains an intricate network of quota restraints against Polish goods.

These should be scrapped even when they affect sensitive areas like footwear and textiles.

But the debt bullet might be politically painful for the West because it would force governments to confront the mistakes they themselves made as lenders. Yet it would be much more use to Poland than a few hundred million dollars in new loans grudgingly given to appease the western conscience.

LETTERS

Accountants' ethics

From the President, The Institute of Chartered Accountants in England and Wales.

Sir, Your report "Accountants unhappy with ruling on corporate work" (July 14) gave a misleading impression of an important topic.

In April the council of this institute approved a statement of ethical guidance for members and member-firms involved in corporate finance advice and take-overs. The Take-Over Panel was consulted about the statement before it was finally approved.

The statement did not, as your article suggests, "rule" that an accountancy firm "should not act for both sides in a public company merger or acquisition." Instead, it advised that a firm acting as auditors or advisers for two or more parties involved in a take-over subject to the City Code, may continue to act for more than one party in the capacity of auditors or reporting accountants on any profit forecast and in the provision of professional advice.

However, it went on, the firm should not act as a lead adviser for any party involved, nor issue a critique of a client's accounts, and the firm should implement proper safeguards. Examples of the sort of safeguard required are given in the statement.

It is possible that your report about the status of this guidance could give rise to misinterpretation.

In the field of professional ethics, the institute's experience is that guidance is a more effective form of regulation than detailed rules; members are expected to comply with the spirit as well as the letter.

Inside the rules

From Mr Mervyn Arbuthnott.

Sir, It appears that there is one rule for fund managers and private investors which could lend them in gain, and another for directors who build up a stake in a company in the knowledge that they are going to make a takeover bid. Both can make purchases at the same time: one to gain; the other is a financial engineer.

Let me state our position quite clearly: members of this institute, along with members of certain other accountancy bodies, are entrusted by statute with the audit of company accounts. We have always regarded it as part of our function to offer guidance to members on the conduct of the audit and in other important fields of practice and disciplinary proceedings are brought wherever members are believed to have fallen below the high standards set for them.

In recent years firms of chartered accountants have forged ahead in the field of corporate finance advice, not always shrinking out of their role as auditor. When the Companies Bill now before Parliament becomes law, we expect to take on additional responsibilities over members in relation to the audit and to all the important fields of work in which their firms are engaged. Any representations you make concerning this should reflect neither the views of this institute nor, I believe, those of the senior partners of the Big Eight.

Philip E. Coates,
PO Box 488,
Chartered Accountants' Hall,
Moorgate Place, EC2

In on the deals

From Mr J.A. Rowson.

Sir, You correctly report (July 13) that this firm acts for RAT Industries, has done for many years, and is acting for the company in relation to its defence against Hoylake.

You are wrong, however, to imply that we are not one of the five major merger and acquisition law firms in the UK.

As Acquisitions Monthly

announces beforehand that it is contemplating making a bid. Thus investors selling their shares just prior to the bid would not be hurt by the predator buying shares on what might be termed inside information; and all purchases of the shares would be dealing on roughly the same information.

It might make some of the bidding companies think twice about making a bid, as they would not be bailed out of their expensive professional fees by the profit they make on shares purchased from unfortunate investors prior to the bid.

The additional benefit would be that investigations into insider dealing would be reduced, as far as take-over deals are concerned.

Mervyn Arbuthnott,
New Farm, Badgmore,
Henley-on-Thames, Oxfordshire

reported in its May 1989 issue, we were ranked fourth in the "league table of legal advisers to companies involved in public offers over £100m during 1988" acting in 11 deals worth £5.584m; and fifth in the 1988 UK "all deals" table, with 23 deals worth £1.554m.

J.A. Rowson,
Herbert Smith, Watling House,
25 Cannon Street, EC4

UK sovereignty lives

From Mr E.C. Gater.

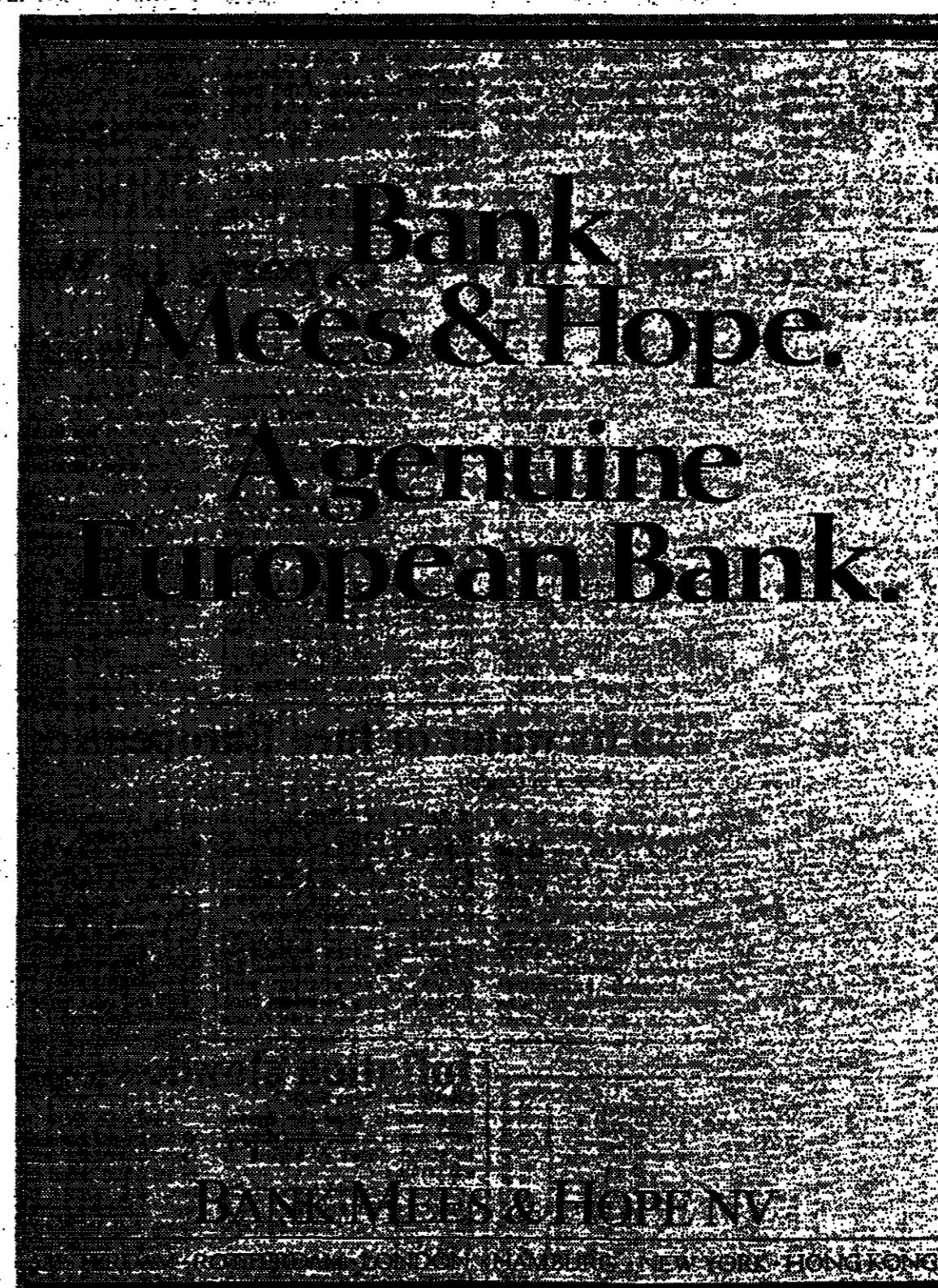
Sir, Your article (July 3) concludes, for no good reason, that "sovereignty as a legal or constitutional concept is dead".

The article is apparently designed to counter Mrs Thatcher's statement that economic and political union of the EC under the Delors plan means "an unacceptable transfer of sovereignty".

Plainly, this concept (which is far from dead) means the power of the UK to order its own affairs, whether through the Government, the Crown, or any other mechanism designed for that purpose.

A particular example can be found in international law, where sovereignty means the right of any state either to co-operate with other nations in implementing treaties and conventions or to withhold its consent to them.

In the particular example of the EC, the UK, in agreeing to membership, has agreed to accept the obligations of the



Options market listings

From Mr Duke Chapman.

Sir, A misquotation (June 8) caused a factual error regarding the multiple listing of equity options. Your reporter quotes me as saying "that once an option trades more than 16,000 contracts a day, there are no perceived advantages in listing it on more than one exchange." I stated that Securities and Exchange Commission (SEC) economic studies indicate that investors benefit from multiple listing only in low volume classes - under 1,500 contracts per day.

The SEC studies were conducted in low volume classes and indicate no cost benefits to investors in multiple listed, high-volume options. While the Chicago Board Options Exchange is prepared for a multiple listing environment, we contend that the multiple listing of options will cause market fragmentation and investor confusion.

Duke Chapman,
The Options Exchange,
LaSalle at Van Buren,
Chicago,
Illinois, USA

FINANCIAL TIMES THURSDAY JULY 20 1988

SECTION III

FINANCIAL TIMES SURVEY

BT Rarely have architects been the focus of such heated public discussion. **Frequent Royal** interventions have helped sustain the pressure for more socially responsible developments, but as **Colin Amery** writes, the results still leave much to be desired

Cash versus aesthetics

NO ONE could possibly deny the fact that at the moment architecture is a hot subject. Public interest has grown to an amazing degree partly because of a growing interest in all things environmental and, it has to be admitted, to the high profile given to the subject by Prince Charles. His speeches and his television film seem to have touched a raw nerve with the architectural profession and evoked a sympathetic response with the majority of the general public.

His interest has recently extended way beyond polemic. As a major landowner in his Duchy of Cornwall he has begun to adopt a new approach towards development that attempts to balance the social, aesthetic and economic interests in equal measure.

The plan for the expansion of the Dorset town of Dorchester drawn up for Prince Charles by architect Mr Leon Krier is an imaginative one that has received enthusiastic public support in a comprehensive community planning exercise. Will the Prince provide an exemplar for the nation that will bridge the gap between economics and aesthetics?

Architects have quite a task ahead of them if they are to improve their public image.



I.M. Pei's pyramid in the courtyard of the Louvre. The structure contains acres of underground space with marble walls, a grand book shop and hydraulic lifts. Alan Harper

ARCHITECTURE

By Colin Amery

That they should be sufficiently worried as a profession to start 1988 with a launch of something called a "Campaign for Architecture" is in itself remarkable. It has been suggested that it is not so much the recent critical attacks that have shaken architecture but the actual reorganisation of the profession itself that has caused problems of identity.

The Government's distrust and dislike of professional monopolies has forced the rather cosy world of the Royal Institute of British Architects into the market place. In the past the profession was not concerned with its public image. Architects lived their lives confined by codes and restrictive practices and, it has to be said, were not too worried what the public thought of them.

The object of the "Campaign for Architecture" is not just to improve the public's perception of the profession but also to help architects "feel good at what they do". Advertising may possibly help a beleaguered profession but it cannot do very much about quality of design. Only a well trained new generation of architects, planners and craftsmen can re-establish total respect.

financial demands. Critics say that the balance has swung further towards economic success than towards environmental success.

Architects feel rather like a threatened species - under pressure from developers to build as fast as possible and to accept the new disciplines of imposed project management and design and build; from planners in spite of a government circular that urges local planning committees not to become involved in aesthetic matters; and, above all they are, as a profession, under public pressure to produce buildings that everyone will like.

There have been many opportunities for the profession to demonstrate its skills freed from some of these pressures in the areas covered by the Urban Development Corporation's new rules of Enterprise Zones. The London Docklands is a living demonstration of architectural achievement

under conditions that are as ideal as any architect is likely to find. The lifting of planning regulations and the advantages of rating and tax benefits have certainly achieved their prime objective of attracting development. The consequence, however, have been to date an unholly, unplanned architectural mess.

The influential Architects' Journal - the modern mouthpiece of the profession - agrees that we are still suffering from "transformation of our cities by massive buildings with paper-thin facades designed by foreign architects who sold out to the developers decades ago".

The public could be forgiven their horror of architects when you look at parts of Docklands and see the failure of the design professionals. Here, of all places, the architects seem to have lost their role as leaders of the building team.

The architectural evidence of

Docklands is a mess of second rate buildings and only a few schemes of quality. On what has been for years the largest building site in Europe the major monument will be Canary Wharf, an out of scale and out of date tower of rent collecting offices. As a monument to the building boom the scheme is a colossal dispointment.

The Architects' Journal has few kind words to say about saving the reputation of the profession by marketing and polishing up its image. Marketing has its own public image and it is one of superficiality, insincerity, dishonesty, vested interests - everything that the professional practice of architecture ought to stand against. It is no way to command real respect.

The only way for the profession to command respect is for architects to accept the concrete fact that they have a huge public responsibility. It is

a responsibility to be shared with a public who do have an understanding of quality and who are not remoted afraid of new designs. Architects, the public and indeed Prince Charles are at one in the search for quality.

While a wide ranging public debate is to be welcomed, when it descends into an acrimonious argument between the profession and the public it becomes pointless. The argument is only about quality and there is good quality classical architecture as well as good quality vernacular and modern architecture. Polarising the architectural debate is dangerous and damaging.

Perhaps the key to a new future for architectural quality in Britain lies in a big improvement of the standards of architectural education.

Building by-laws once gave a degree of aesthetic control but since they were superseded by the Town and Country Plan, the only way for the profession to command respect is for architects to accept the concrete fact that they have a huge public responsibility. It is

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ning Act of 1947 planning committees have been encouraged to believe that as long as an architect was involved, design was in safe hands. To carry this amount of responsibility is alarming and must demand the highest possible standards of education.

The teaching of architecture is carried out in some 36 schools. They share no particular curricular discipline. In fact they share only a desire for a liberally based environmental education and an old fashioned belief in undisciplined self-expression.

Students suffer from an almost total lack of historical knowledge and a difficulty in understanding rules of proportion, materials as well as basic principles of construction. The long training period does not seem to equip architects for the world of business.

A key area where more education is clearly needed is in the relationship between architects and the construction industry. There is no doubt that there is a lack of understanding on the part of many architects of the principles of construction and the opportunities it offers.

It is a curious fact that it is perfectly possible to buy a highly engineered car off-the-peg and yet impossible to buy a well designed kitchen or bathroom that can easily be fitted into an existing house. The relationship between those who design and those who carry out the work of construction is at best a remote one.

The "professionalism" of architects has taken them further and further away from the builders. Great architects of the past knew in detail about building construction and could themselves have built a building. Even as recently as the 1940s architects like Lutyens were close to the craftsmen.

As life has become more mechanised there is all the more reason for an end to the separation of the architects from the builders. Only in a union between the makers and the designers will basic quality return to architecture at all levels and this process will have to begin in the schools.

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ARCHITECTURE 2

THERE are encouraging signs that during the next 40 years we might be able to produce buildings which will offer a little more pleasure to our children than those we have inherited over the past 40 years.

There does seem to be an increasing awareness of the inherent value in creating buildings of character; buildings which do not reflect the inspiration of our own, and other, architectural traditions. More important, perhaps, developers are beginning to acknowledge some of their responsibilities to the communities in which they build.

Yet despite all these potential changes for the better, there is a disturbing tendency apparent in some of our newer city centre constructions which may, if it goes unchecked, prevent us from obtaining buildings of real delight, and which in the long run may jeopardise the whole philosophy which lies behind those changes. I am referring to the *manners* in which we build the public faces of our buildings.

The trouble is that if you take a closer look at a new building which initially may catch the eye in passing, or in the pages of a book or magazine, you will often find that there is nothing on the exterior of the building to reward closer attention.

Those things you admire initially turn out to be only skin deep, and a very thin skin at that. What seemed like brickwork is in fact pasted on in panels; the stonework looks fit to crack at a touch. Everything of interest about the building can be seen at a glance; closer attention only diminishes it.

I fear that in 30 years' time our children will cower as they pass these insubstantial hulks, afraid of being struck down by pieces of failing facade, and they will point to them as an indictment of 'traditional' forms and materials in architecture.

Good builders do still exist. Mr Keith Critchlow, an imaginative architect, told me about an old builder whom he



Prince Charles: a plea for better quality

unwisely asked to select his materials from a display panel consisting of slices of various bricks mounted on board. The builder pushed them away impatiently. "What's the use of them?" he demanded. "I can't feel the backs of 'em."

Some builders would, I fear, have been content to mount the whole display panel on a steel frame as cladding. That feeling for materials which used to characterise the builder seems to be in danger of disappearing.

Nowadays building is increasingly regarded as a grand management exercise, speed of construction being the prime objective.

This is an approach which seems to be becoming dominant among a certain type of developer and it is one which is having a devastating effect upon the durability of the construction of new buildings.

When builders and developers regard themselves merely as organising managers, and building itself is regarded almost solely as the process through which they can achieve the fastest possible financial return, quality easily gets sidelined. Surely we should be concerned with producing lasting buildings, as well as with the speed of progress on site, and how soon we can get the tenants in.

The tragedy is that developers are often happy to spend a great deal on expensive, durable materials such as stone, marble and granite, but they regard construction in the traditional sense with such horror that they end up with buildings that are no better in quality nor more durable than a tin shed.

Large factory-made panels of stone and brick are brought to the site and clamped on to a steel or concrete frame, the joints being sealed with mastic, a material which at best has a lifetime of 15 and 20 years.

Just because commercial clients are demanding greater flexibility in the interiors of their buildings is no reason for making the exteriors equally dispensable.

The short-term approach is coming to be regarded as normal building practice. Funding institutions and building owners are beginning to assume that certain buildings will have a short life, and they calculate their returns accordingly. Only the more enlightened are prepared to distinguish between a building that will only require refurbishment, and one that will

need rebuilding, every 20 years.

Tenants, too, are beginning to recognise the shortcomings of short-termism, and in some cases are refusing to take on full repairing leases on new buildings. The danger in all this is that a 20-year life span for buildings will become institutionalised as bankers, building owners, and their tenants protect their interests.

Developers, builders, and those in the building industry know that a significant proportion of what is being constructed today will not last, and that problems are being laid up for the next 10 or 20 years. But they see this as neither wrong nor immoral.

They blame land prices, particularly those of city centre sites such as Paternoster

to ensure that they get real, lasting buildings from their developers and architects. Such institutions should perhaps extend their powers of patronage beyond the superficialities of a building — those things which look good in a drawing — and extend them to the manner in which their buildings are put together. Perhaps in this way the prevailing attitudes towards building and land ownership can begin to be changed, and the balance redressed back in favour of a longer-term, more caring, approach.

'Fast track' techniques of construction are nothing new. The steel frame, imported from American practice, revolutionised building in London during the Edwardian period at the turn of the century.

Yet this was also the moment when London was transformed from a city of brick into a city of stone, and when decorative craftsmanship in both those materials was of a high order.

The Ritz Hotel on Piccadilly is just one building from that period which demonstrates the compatibility of modern technology and traditional civic values. Indeed it was the savings made in buildings like this by the use of the steel frame which enabled more money to be diverted into the public parts of the building, and which thereby contributed to the magnificence of Edwardian London.

The Ritz is a place for saving money, and is not the place. Certainly there are a few hairline cracks showing now in the 80-year-old facade of the Ritz, just as there are signs of strain showing in other buildings of the type from that period. But these are nothing, I suspect, to the fatigue which will overtake some of our own buildings well before their predecessors' useful life is over.

HRH The Prince of Wales reflects on falling standards, profits over aesthetics and an architectural malaise which may, he says, prevent us from creating buildings of real delight

ter Square in London, where they have become so high that building costs pale into insignificance compared with the interest on the price of the land.

There is clearly an incentive to shorten development time, but I do not believe that this can be the whole reason. These kinds of pressures are the result that developers have always had to deal with through the centuries. I believe attitudes also have something to do with it, which seem to stem from a changed approach to land ownership.

Instead of the traditional concept of ownership where land is deemed to be held in trust, the belief now is that if

persuaded to act against their own best interests.

Architects seem quite willing to provide buildings which appear to be 'traditional' but which otherwise conform to current building practice with all its associated ills and defects.

The danger is that by the end of the century 'traditional' architecture could become affected with all the same problems that we associate with the worst 'modern' architecture.

The answer is, perhaps, to go to the heart of the problem, and for landowners and pension funds in whose best interests it must be to apply a longer-term approach

courts in Truro to be outstanding. They were particularly impressed by the effect of the new building upon an old town.

It has an intricacy about its walled spaces and gardens that is delightful. Inside the courts themselves the architects have achieved a cool dignity which is impressive but not frightening. The Law has been well served and so has the town.

The commanded schemes were all of very high quality indeed, representative of a new level of achievement by a few outstanding members of the architectural profession who have concentrated on design and not polemic.

Colin Amery

The 1989 Financial Times Architecture at Work Awards

Justice for an old town project

THE winner of the 1989 Financial Times Architecture at Work Award is the Courts of Justice in Truro, Cornwall. The architects are Mr Eldred Evans and Mr David Shalev.

There are three commendations: Princes Square Shopping Centre in Glasgow, architects Hugh Martin and Partners; Stockley Park Business Park near Heathrow Airport, architects Arup Associates and others; and The David Mellor Factory in Hathersage, West Derbyshire, architects Michael Hopkins and Partners.

The 1989 entry for the now biennial Architecture at Work Award was an impressive one. Some 70 entries were submitted and the jury visited a lengthy short list. This year's jury consisted of two architects, Mr David Allford of YRM

Architects and Mr John Outram; the layman's interest was represented by Lord Gibson.

The range of entries was wide and highly representative

new designs for buildings and impressive landscaping. Crown Courts, police buildings and an increasing number of health service buildings show that public sector spending does continue on quite a substantial scale.

The approach of the Property Services Agency to architectural competitions, particularly in the important field of law courts is encouraging. The soaring growth of the retail sector had quite an impact on the competition bringing a variety of buildings showing a wide range of architectural quality.

The out of town supermarket still leaves much to be desired in design terms although there are some considerable improvements. Shopping centres are now playing their part in the

reinvigoration of the inner cities, the commendable scheme in Glasgow is a particularly good example.

The innovation centre is a

new animal and it is often built in association with the business park, particularly if the park is associated with a local university or research establish-

ment.

There is a noticeable movement of clerical and computer activities associated with the insurance and unit trust businesses into the countryside. The growth areas are often on the edge of agreeable county towns and within the new curtilages defined by bypasses and orbital routes.

The jury of the competition

considered the winner, the law

courts in Truro to be outstanding.

They were particularly impressed by the effect of the new building upon an old town.

It should be now be well

known that the delicate fabric of old towns can be so easily damaged by the insensitive addition of out of scale new buildings. The circular form of the roof, the clear white materials and the very subtle scale

The Courts of Justice in Truro, Cornwall: a sensitive addition to an old town in an era when the fabric of towns can be so easily damaged by the addition of out of scale new buildings. Both the Law and Truro have benefited

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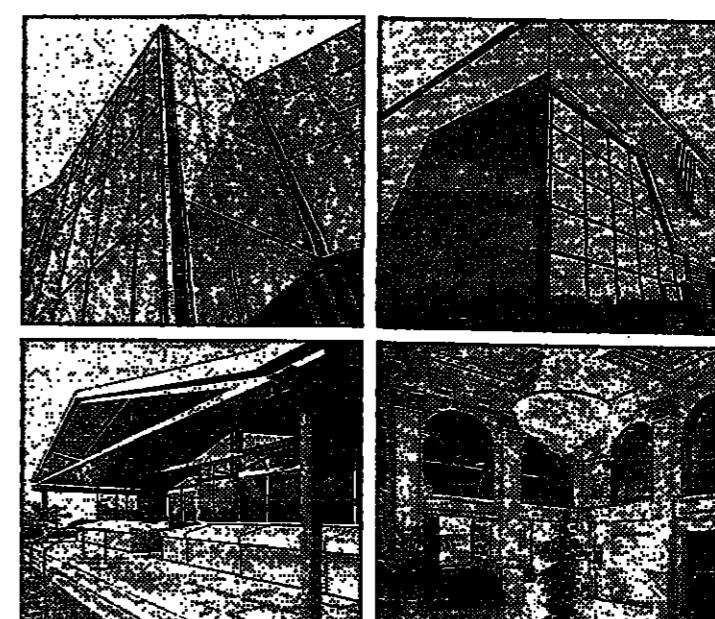
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ARCHITECTURE 3

EUROPE

Paris sets the pace

AS THE fireworks die away in Paris after the celebrations of the anniversary of the French Revolution, many more substantial reminders will remain of an architectural kind.

France wears the architectural victory's crown in Europe. The decision to commission what are known as the Grands Projets in Paris was a bold one by the French Government and demonstrates a commitment to the building of important public monuments that is practically unknown in other European countries.

The new Opéra de la Bastille was the setting for the opening concert of the celebrations. Designed by Carlos Ott, French Canadian architect, it is intended to be the setting for more popular musical entertainments than those that are performed in Garnier's great Paris Opera. It is in the 'white architecture' style, very square and grid-like and ingeniously occupying a difficult corner site.

Le Grande Arche at La Défense is in effect another Arc de Triomphe but this one is at the opposite end of the Champs-Elysées. This is an open cube of offices in grey and white marble designed by the late J O Von Spreckelsen. It is a powerful object on a huge scale, apparently weightless but in fact colossal.

Le Grand Louvre is famous because of the pyramid designed by I M Pei in the courtyard of the Louvre. But less well known are the acres of underground space with marble walls, a grand book shop, intriguing hydraulic lifts and a superb sense of a fine detailed and well designed building.

The completion of the giant Finance Ministry in the Twelfth arrondissement at Bercy on the Seine, has enabled the space once occupied by the treasury civil servants in the Louvre to be returned to museum use.

No country can replicate the quantity of buildings that France has erected to mark the bicentenary

Musée d'Orsay. This new setting for a great display of 19th century art was designed by the Italian architect, Gae Aulenti.

Further east along the Seine is a new museum and cultural centre - the Institut du Monde Arabe on the Quai St Bernard. This is a remarkable piece of high-tech architecture by Jean Nouvel, the star of French high-tech design. It has a staggering wall composed of opening and closing irises, like lenses, that adjust to the intensity of the sunlight. Like some updated version of an Islamic screen it has become a site of Paris. The Parc de la Villette is open space filled with futuristic sculptures as a prelude to the large Science Centre.

All aspects of culture have been considered to commemorate the Revolution and all of them have resulted in important new buildings. Paris is the capital of Europe this year and in architectural terms looks likely to retain its pre-eminence for a considerable time to come.

While no other country can hope to replicate the enormous quantity of public buildings that France has erected to mark its revolutionary anniversary, there are notable achievements in other parts of Europe.

Spain is likely to be the next focus of architectural attention, particularly Barcelona as the home of the next Olympic Games. The Ann Stadium is to be designed by the distinguished Japanese architect Arata Isozaki. His brilliant construction will unite the design skills of East and West. There will be many projects in Barcelona and there seems to be an architectural renaissance in Spain that parallels its political growth as a democracy.

West Germany has opened in the forefront in the building of museums and regional opera houses that is a monument to a great old master of modernism, Alvar Aalto designed an opera house for Essen some 30 years ago. The entirely postmodern design was built from 1983 to 1986 although in spirit it pre-dates the more famous Finlandia Hall in Helsinki.

It is highly unusual to build the work of deceased architects, however distinguished, but West German critics are full of praise for the quality of the construction.

In Stuttgart, stands one of the most popular of the country's new museums. The Staatsgalerie was designed by the British architect James Stirling and it remains one of the most intriguing and original contemporary buildings in Europe.

The opening up of European markets in 1992 is bound to increase the demand for more advanced infrastructure and for more new buildings. The talent is there and it is European.

Collin Amery

UNITED STATES

Flamboyant mood wanes

AMERICAN architecture has entered a period of transition. The wave of flamboyant and expensive buildings which followed decades of unformed glass boxes is now abating as the US economy starts to soften and the architectural movement's commitment to the future becomes less evident.

The desire to be a trend towards variety. The so-called post-modern buildings, with their historic references, are becoming more refined at the same time as glass buildings regain some of their lost popularity.

According to Mr John Burgee, a partner at John Burgee Architects, the post-modern movement has forced architects to return to the basics of what makes good architecture. This includes proportion, clarity of use and the harmony of the whole. "People are becoming more individualistic where before all consumers wanted to look like us," he said.

According to Mr Tony Lumsden, vice-president and principal architect at Daniel, Mann, Johnson & Mendenhall in Los Angeles, one of the most beneficial aspects of post-modern architecture is that it has moved away from the blandness of what used to be the epitome of good taste.

However, he added, that many post-modern buildings are not very good interpretations of the great buildings of the past.

"The old buildings have very strong geometry. This can be done in a modern way and with new technologies but you must know the fundamental way forms and patterns respond to light. Nature is consistent in scale and order. The scale of our cities is wrong. Look at Williamsburg or Flushing. You need some structure for a sane life."

"There is hardly any modern architecture people would travel to see in the way they would travel to Venice."

Mr Michael Rotondi, a principal at Morphosis, believes that the growing popularity of the Los Angeles-based company lies in the fact that clients are increasingly willing to invest in the unique.

"We are always looking at the possibility of saying something that hasn't been said before, of pushing the state of the art to its limits," he says.

In spite of the experimental nature of some of Morphosis's buildings, Mr Rotondi believes that artistic freedom and responsibility to the community are consistent in scale and order. The scale of our cities is wrong. Look at Williamsburg or Flushing. You need some structure for a sane life."

"There is hardly any modern architecture people would travel to see in the way they would travel to Venice."

Mr Michael Rotondi, a principal at Morphosis, believes that the growing popularity of the Los Angeles-based company lies in the fact that clients are increasingly willing to invest in the unique.

and beautiful building became part of the corporate ego. Developers were happy to invest in these costlier structures, believing they would attract better tenants paying higher rents. However, according to Mr Kohn, the new buildings of the post-crash age will have to be less detailed in order to be affordable.

Indeed, an important emerging theme in US architecture is the social responsibility of architects. According to Mr Kohn, "social" problems are going to be more troublesome than a weakening in the economy to US architects in the coming years.

As the number of homeless people in US cities grows, corporations will shy away from building plazas and atriums, which often become homes to the itinerant. "We must solve the problem of homelessness or a fear mentality will set in, leading to fortress cities and a mass exodus with building assets eventually becoming liabilities," he said.

Local community groups have been extremely successful in putting pressure on developers and architects to produce better buildings.

"We now have more than one client - the city planning department, local citizens and the regular client. Unfortunately they do not necessarily work together," said Mr Burgee.

However, Mr Eugene Kohn, a partner at Kohn Pedersen Fox (the New York company which is working on London's Goldman Sachs headquarters in the former Daily Telegraph building in Fleet Street) said the shape of US architecture in the next decade would be determined by economic and social considerations, rather than artistic.

In the glory days of the early 1980s, occupying an expensive

nity are not mutually exclusive. However, he stressed the need to dispel the myth of the architect as 'artist and hero' confronting society.

A sign of the changing times is seen in the reaction to New York's AT&T building, which was completed in 1984. According to Mr Burgee, whose company designed the building, initially it was "much a deviation. It was seen as devious. We even had hate mail. Now it's seen as too tame and we're often asked why we didn't do something stronger."

Mr. Kohn, a partner at Kohn Pedersen Fox (the New York company which is working on London's Goldman Sachs headquarters in the former Daily Telegraph building in Fleet Street) said the shape of US architecture in the next decade would be determined by economic and social considerations, rather than artistic.

In the glory days of the early 1980s, occupying an expensive

example of the clout of some local community groups is seen in the planning of a skyscraper at New York's Columbus Circle on the corner of Central Park.

The original plans, put forward in 1985, have been modified and the proposed building now includes such community amenities as 4,000 sq ft of public space in the skyscraper for community uses.

Karen Zagor

Chapman Taylor Partners, Architects and Planning Consultants, are celebrating their thirtieth anniversary with an exhibition at the Royal Institute of British Architects, 66 Portland Place, London W1, from 25th July to 4th August 1989, 10 a.m. to 6 p.m.

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Michael Murray finds the Hong Kong skyline is one that people love to hate

Receptive mood for bold designs

WHEN Mr Norman Foster's headquarters for the Hong Kong and Shanghai Bank had its grand opening in 1986 it established itself as the building people in Hong Kong either love or hate, a high-tech extravaganza standing out on a skyline made up of rather conservative concrete and glass boxes of the international style.

But love it or hate it the Hong Kong Bank can be credited with having stirred up public interest in architecture locally and more importantly made the developers more receptive to new ideas in design. Local architects, busy in the midst of the construction boom, are pushing through designs which only a few years ago would almost certainly have been left on the drawing board.

"Now they are realising that the image of a building is a great selling factor," he said.

Palmer and Turner designed

Hong Kong Land's Exchange Square complex, which with the bank ushered in a new generation of buildings in Hong Kong, and has become the most sought after address in the colony's financial district.

A 10 minute walk away is the Bond Centre, designed by American architect Mr Paul

blocks are to be found in most business districts, generally reflecting the conservative tastes of the big corporate, and often multi-national, clients.

Local cultural influences are beginning to assert themselves in cities such as Taipei and Bangkok, and Mr Yim sees little evidence of any individual style emerging. None the less he is encouraged by the fact that developers, many of whom still turn up armed with a magazine and point to what they want as if choosing from a catalogue, are becoming more receptive to ideas put forward by their architects.

Palmer and Turner, for example, in Taiwan, Hong Kong and nearby Macao exhibit a move away from the curtain walled box towards post modernism, such as the extension to the Macao Hyatt Hotel, with its pitched roofs, pediments and turrets.

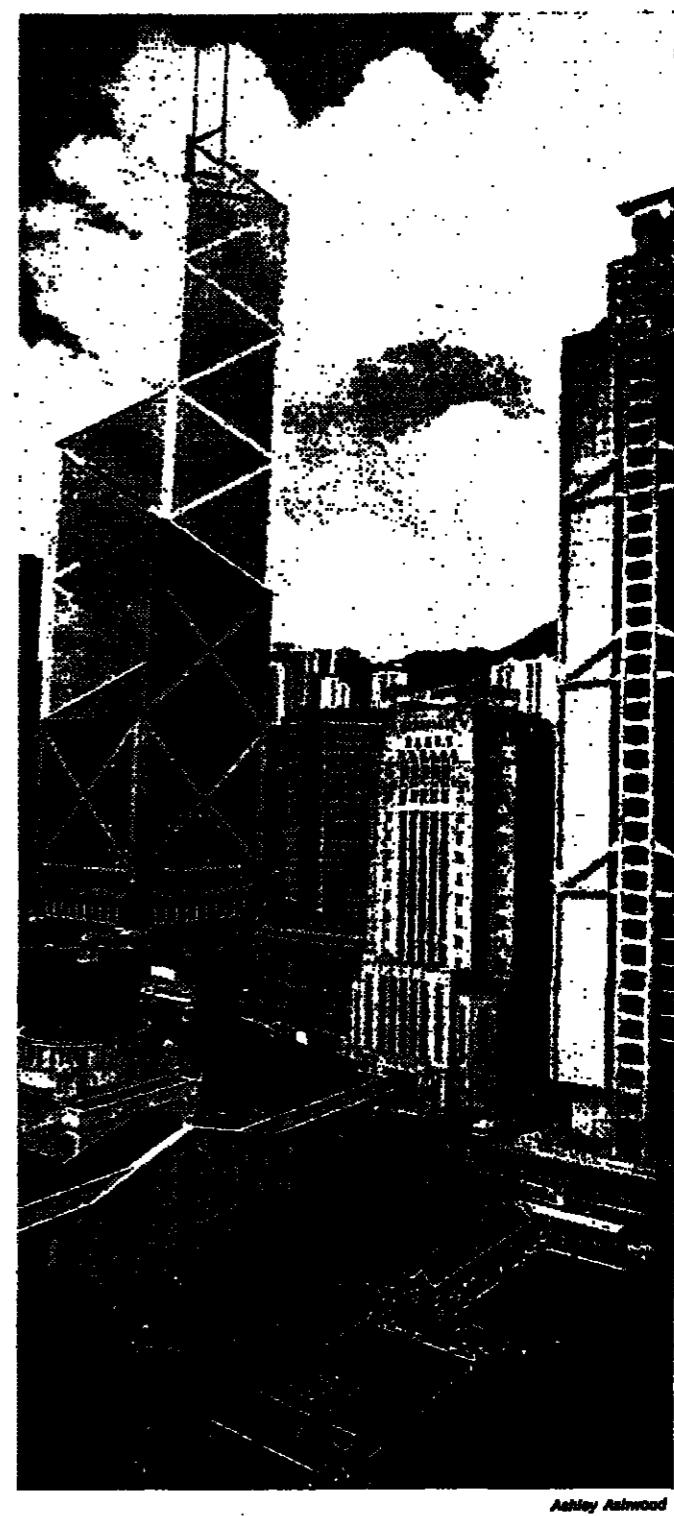
Two of Hong Kong's most aggressive entrepreneurs, Mr Thomas Lau and Mr Joseph Lau, have commissioned Hackett and Griffiths to build a 30-storey office and retail tower which Mr Hackett describes as "an extension of the art deco language," paying homage to the early skyscrapers of North America.

Hong Kong Land, the colony's biggest landlord, has joined in with a design by a large local practice, Wong Tung and Partners, for a complex at Ice House Street in central Hong Kong which includes many classical features such as a pyramid shaped roof and decorated arched entrances.

Local architects expect modern, high-tech and post modern styles to proceed together in Hong Kong, bound only by the common constraint that the only way is up as land prices continue to soar and space runs out. Several buildings are on the way which will be taller than the Bank of China.

Internationally, the endless debate over styles and movements will continue, with precise labels pinned on each and every new building.

However architects in Asia have a golden opportunity to translate new ideas from the drawing boards into reality, in the midst of a construction boom reflecting the new found wealth and confidence of the region.



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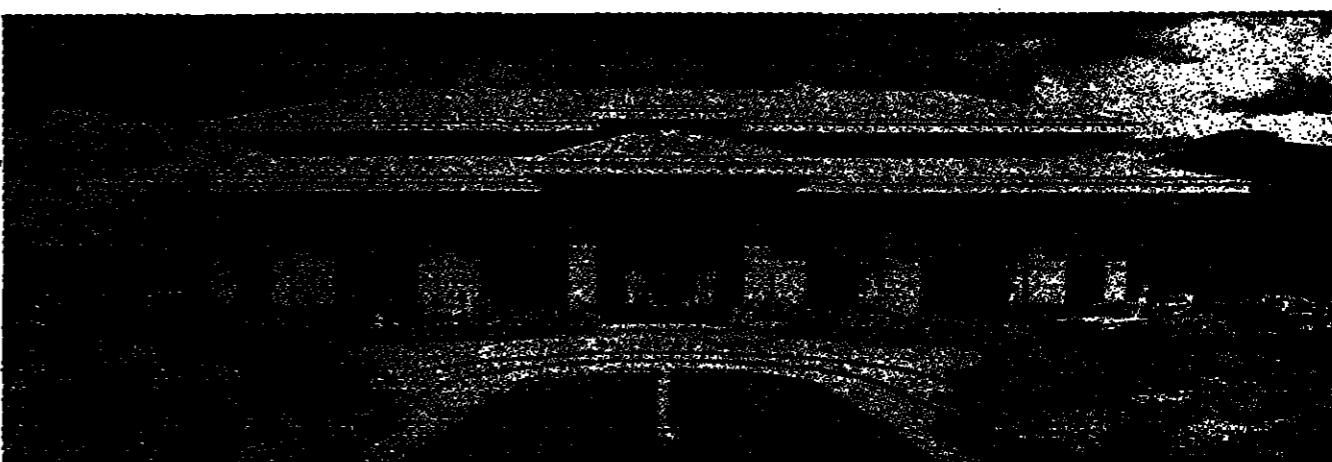
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ARCHITECTURE 4

Peter Bill on the options facing developers for speedy completion

Costly 'fast track' tickets

THERE are almost as many routes to "fast track" a building project as there are platforms at Waterloo station. But which gate does the nervous developer choose? At each is a different consultant offering a tour to the nirvana of an "on-time, on-budget" building.

The choice is further complicated by the growing feeling that the price of a fast track ticket can be very high. Namely, that those who have the time for the slower, more traditional route will end up with a cheaper and more enjoyable ride.

But for those determined by outside factors to stick with inter-city there is good news. An influential document, not yet published, by Reading University's Department of Construction Management concludes that the number of routes to speedy completion should be cut.

Ten years ago it was simple. The client appointed an architect who marshalled the other consultants. The building was designed in detail. Then the architect selected a builder and supervised the work. Its contradictions - the design was rarely completed and the client always changed his mind - meant that the method has all but died on projects over £5m.

The now defused word "fast track" simply means overlapping design and construction. But it is also a code which allows the client to break up all the old traditional relationships. Now the architect's position of power can be occupied by almost anyone else.

If cost is of overriding importance the quantity surveyor can be put in charge. If it is speed that counts, then it might be one of the new breed

of construction managers. Or if the project is highly complex, a big contractor might well be appointed as a lead consultant.

Beneath the team leader, the various consultants and their responsibilities and relationships can be interchanged in an almost infinite number of ways.

But in whatever order the consultants' carriages are linked, there are still only two out of the many fast track arrangements worth considering: construction management and management contracting.

The former means much greater involvement for the client. The construction manager is only an adviser, taking a place alongside - and perhaps supervising - the other consultants. There is no "builder" as such. Organised by the construction manager, the work is carried out by trade contractors - one for the foundations, another for the frame, another for the curtain walling and so on.

Management contracting still allows the client to shunt his consultants into the required order. The work is still done by a series of trade contractors. But this time there is a builder on site - the management contractor. Not that they actually build. The management contractor's role is to act as a cut out between client and trade contractor - to hire, pay and occasionally fire the specialists.

Either method costs more than the old way, according to two leading firms of quantity surveyors. "We would tentatively put this premium at something between 5 per cent and 10 per cent," says Mr Paul Morell, a partner with Davis Langdon & Everest.

He says this is because there is no competitive pressure on whoever is managing the job to control their own costs, and that trade contractors reluctantly work for a builder representing "the other side" hike up their prices to cover increased risk. On top of this, the hector-skeleter pace erodes productivity and increases abortive costs.

Mr Martin Thorp, head of research at quantity surveyors Gardiner & Theobald, says there is another hidden cost.

Direct contact between the client and the trade contractors is vital, says an influential study

Trade contractors for major packages (such as the structure) add into their tenders supervision and fixed costs that the management contractor should have included.

"So for a proportion of the project at least we are seeing the 'double preliminaries' syndrome." This means the client might well be paying twice for site supervision and other facilities such as huts and catering, Mr Thorp says.

He calculates that on a £50m project the bricks and mortar cost between 70 and 75 per cent of the total. The remaining £12.5m to £15m are the more insubstantial costs. Half go towards paying for the site organisation. The other £2m to £7m goes in consultants' fees.

So if Mr Morell is correct, it could cost an extra £5m on this imaginary £50m contract for the fast track ride. Assume

that the bricks and mortar cost the same, whichever way the job is organised, say £25m. That means the fast track overheads, at £15m, are at least 53% - or 33 per cent higher than under the traditional method.

But that is perhaps why some of the leading exponents are now concentrating on improving performance in the design and supervision of projects.

Mr John Spanswick, director of Bovis, says: "We are probably getting down to the limits of improving on-site performance - we are now limited by the designer's ability to do their job. The real pressure now is to produce design information to a cost and on time."

Last month a seminar in London attended by a group of high level industry figures concluded that construction management had to stay - and that it should be the preferred method of fast track building.

A blueprint that enshrines construction management and delineates the relationships between all parties was presented at the seminar, which was organised by Reading University.

Direct contact between the client and the trade contractors is vital, is the conclusion of the university's study.

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SOME architects find it galling that the UK's development boom has been accompanied by a stream of American practices looking for work in Britain. It's hardly fair, they say, that the commercially-minded incomers should attract so many of the plum projects in London with their slick corporate-style designs.

But there is rather more to it than that. In recent years the building process for many of the largest projects has changed dramatically, as have some of the clients and their expectations. The impact of the American architects has been largely due to the way in which they have understood these changes and tailored the services to the new world of building.

Major clients these days do not just look for an architect whose designing style they like. What they want is a company that can match the company's needs to the building process with an efficiency that will deliver the right product at the lowest cost and in the shortest time. That may be a matter, not just of providing a suitable building, but of amending how the company operates and looking for ways of improving it.

Many such clients are American or multi-national corporations, and they find that American architects are on the same wavelength.

The architects understand the ways of business, they are happier wrestling with problems of development finance than posing as artists, and they are used to designers being just one part of a multi-discipline professional team. They assure their clients that the building will contribute to presenting the corporate image and that no rigid aesthetic demands will take precedence over functional criteria.

The first American practice to set up an office in London was Heery, 10 years ago. At first it concentrated on project management, and its early clients were American or multi-national corporations and banks. Now it provides multidisciplinary services to major UK developers.

THE AMERICAN CONNECTION



Tony Andrews
US link: the American designed Broadgate complex in London

US designers capture the plum projects

tion had sunk the previously selected design by a British company of architects. Unlike the big American newcomers, Mr Venturi's attraction was not a commercial bent, but his experience of museum design and his skill as a designer.

The American architectural invasion has come as a shock to the British profession, which might have expected to have been protected by its own superior knowledge of planning procedures and building regulations. But the Americans have bought in whatever local expertise they need.

Mr Venturi runs the National Gallery project from his office in Philadelphia. With British architects Sheppard Robson responsible for day-to-day matters in London as the building progresses, there is no need for him to make more than occasional site visits.

Both Mr I M Pei at Vauxhall Bridge and Mr Johnson and Mr Burgess at London Bridge City use the British practice D V Davies Associates as associate architects. The American practice Tribble Harris Li gave weight to its own assault on the market by buying a leading British company of architects, Cowell Matthews Wheatley.

American architects are currently under the spotlight at the Spitalfields Market site in London, where the Spitalfields Development Group (SDG) has brought in US architects Swankay Hayden Connell Associates to design a redevelopment scheme for the same site, of which UK architect Mr John Simpson's classical evocation of Venice's Piazza San Marco seems currently to be in critical favour as the most suitable scene to be viewed from the Tower of London.

Upstream at Vauxhall Bridge, Mr I M Pei, best known for his pyramid at the Louvre in Paris, has designed his first UK project: the proposed 250m Thamesgate development.

Mr Robert Venturi and his practice Venturi, Rauch and Scott Brown were given the job of designing the extension to the National Gallery in Trafalgar Square after the Prince of Wales' "carbuncle" intervention.

Robert Cowan

ADVERTISEMENT

New Designs on the High Street

The protective wall built by architectural companies around the harvest of client patronage is not easily breached by fledgling practices struggling to get off the ground.

John Taylor & Associates have proved a significant exception, creating in six years a growth orientated business with a turnover in excess of £5 million.

In achieving this phenomenal level of growth, Taylor's were up against some of the biggest and best organised architectural practices in the game, notably Leslie Jones, Fitch Benoy, D.Y. Davies, BDP, Percy Thomas Partnership and of course Chapman Taylor who's reputation in retail design is now many years old. In addition, the last five years has seen the establishment here of some of America's largest architectural companies, most of whom are skilled in John Taylor's field.

Taylor's answer to this formidable array of corporate expertise has been to aim his service directly at the clients' most fundamental requirements. His view is that clients in all spheres require from the architect a mixture of commercial realism and innovative design talent directed at their particular needs, so that the client as an individual can be seen to be a successful commissioner of work and a project manager within his own corporate structure. He believes that this service, backed up by experienced contract managers understanding the need for fine buildings within finite budgets is

a formula which, if adhered to will lead to success. Results so far show this to be true, with the practice now a limited company and in the top 20 of UK architectural firms in terms of size and turnover.

This pursuit of growth has not been at the expense of high quality design. In common with most entrepreneurs, John Taylor has an intuitive skill in his choice of senior staff with complementary skills to his own. This team has created a portfolio of sensitive but commercial designs that have found favour with planners and clients alike (a rare combination). The Queens West shopping centre in Cardiff recently completed for Dixons is an excellent example of their skill in creating a commercially advantageous design on a difficult site by the use of architectural forms and the manipulation of pedestrian flows.

John Taylor is not resting on his laurels, the establishment of an international division based upon clients in Spain, Belgium and Germany has raised the awareness of the company to the possibilities of future work coming from a newly liberalised eastern Europe and from American business using Britain as a stepping stone to the Continent. Equally, those same American links could well open up possibilities of bringing their design talents to "Pacific rim" locations.

At home, the recent absorption of another practice, Shingler Riston, is to be followed by other acquisitions in an attempt to broaden further the skills, particularly in project management, where the American competition will be felt more seriously.

There can be no doubt that the skill and energy required to compete effectively with the major national and international architectural practices is encapsulated in John Taylor & Associates and a client list which includes Arlington, LET and The Heron corporation shows that the harvesting is in full swing.

Queens West Centre, Cardiff



John Taylor, RIBA
Managing Director

THE most important change to have affected the architectural profession in recent years is the perception of the architect, by his peers and by his clients.

It was traditional to see the architect as the professional artist/leader of the building team. He represented architecture as the mother of the arts. Very few architects suit this elevated view of themselves and very few have the talent to live up to it.

There are such powerful forces lined up against this view of architects that the profession is forced, however reluctantly, to reconsider its view of itself.

The building team is such a complicated beast that architects are going to have to offer more specialised services. Architects should be involved in the earliest possible formulation of the brief. Clients need a great deal of guidance at this stage. It is often mishandled by the largest organisations and architects have often failed to grasp the nettle of the brief early enough.

The formulation of a brief is only the beginning. Its development depends upon the architect's sensitive involvement throughout the project. Construction management, facilities management are both specialised fields that would benefit from the involvement of architects at an early stage.

The advent of the European Single Market after 1992 is an unparalleled opportunity for Britain's 25,000 architects - but they will have to specialise

and offer particular expertise in all fields of building design.

More than one third of practices now offer property development services. Changes in the Code of Practice have made it possible for architects to diversify and so it is natural that some 35 per cent of the profession have become developers. More than 45 per cent offer a full interior design service. It is now possible to have offices planned or space needs analysed by some 30 per cent of practices. And it is also possible to find a surveyor in an architectural practice.

The tendency for the profession now is towards larger practices that incorporate many diverse disciplines. There are 5,300 practices with the growth highest in Scotland, followed by the south-east. In 1984 a census showed that some 50 per cent of all practices were one or two person offices. Today the figure is about 40 per cent and there are some 80 companies employing more than 50 qualified architectural staff.

In the larger practices, and this represents an enormous change, specialist staff are now dealing with urban planning, energy saving surveys, conservation, property management, landscaping, interior design and space planning, construction management and surveying.

It is no longer enough just to be an architect.

One area of great concern to the profession is the question of legal liability. Court decisions confirming the liability of partners and even family members of architects have led to large increases in insurance premiums and the spread of limited liability companies.

Accompanying this desire for cover to indemnify a practice against liability losses is an increasing concern about the need to ensure "quality of design". This is a subject that raises difficulties among professionals. Quality Assurance

(QA) is the subject of a Royal Institute of British Architects (RIBA) Indemnity Research Group which is urging a co-ordinated approach to QA. RIBA proposes a common assessment schedule for the three QA certification groups - Lloyd's, BSI, and Yarsley.

This common route will ensure that the quality "kitemark" will be available for architectural practices.

Looking ahead the research group sees the architects in the future working under a tripartite system of guarantees for the client.

Architects in the 1990s may well have to adopt compulsory QA work under a Code of Practice and undergo compulsory professional development. It is difficult to settle on a standard that assesses the quality of architectural design work and architectural services. Whether the RIBA itself should be the body to act as an honest broker for practices seeking certification of quality is itself open to question.

One other area of big change is the decision of some practices to become public companies quoted on the stock market. Over the past three years six of the UK largest practices have initiated such moves.

Market analysts do not see the architectural sector as fully consolidated yet and predict the ultimate establishment of some 10 or so "super design companies" that will be listed and provide the fullest possible range of architectural and design services.

This looks a likely future scenario for the leaders of the profession but it is one that is so far removed from internal RIBA squabbles and from the current state of architectural education that it represents a significant "growing up" process for a profession that has to decide how to balance creativity and business acumen.

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Gillian Darley on building for the new property-owning democracy

Dismal decade for housing

THE Thatcher decade has not been a happy one for housing. It would be inappropriate to discuss the architectural form of the housing currently being built without decrying the situation in which those in greatest need are being ignored in pursuit of a dogmatic policy which agencies involved in housing unanimously condemn.

The 1988 Housing Act has done nothing to improve matters — far from it. The local authority house-building programme has virtually ground to a halt, apart from a trickle of "special needs" accommodation. Now the burden, the worries of making ends meet as well as the responsibility of

ing the external detailing, etc., have their housing association successors.

Large-scale build scheme which exemplifies this is the old Liverpool Road Hospital site in Ilford. Here, two housing associations, Circle 21 and New Ilford and Hackney, have joined forces employing architects, Levitt Bernstein and Pollard Thomas Edwards — both old hands in housing association work.

On a site large enough to allow for an interesting plan, focused on a central courtyard garden square and with the landmark of the principal block of the old hospital retained on site, it is a solution which complements the surrounding "urban" pattern of Ilford, the existing network of 19th century squares.

Elsewhere, housing associations are building on small infill sites — carrying out a worthwhile obligation to feed housing back into the city in a more intimate and manageable form than in the past.

Beyond the confines of housing provided at least in part by Housing Corporation funds, things become less certain in architectural terms. Private house-building is a "market-led industry" and developers are fond of hiding behind the skirts of the house-buyer. The phrase "it's what the public wants" is used to cover a multitude of sins



Private house-building is a "market-led industry". The phrase "it's what the public wants" is used to cover a multitude of sins

and, or any kind of regulation, many builders would be happy to rise above a lowest common denominator. With houses crammed together and rooms too small to swing a hamster, many estates are being designed with a cynical disregard for privacy and decent living space.

Up a degree or two, or a few tens of thousand pounds, are the more desirable new estates in which the customer is served what he or she asks for. Since customers tend to ask for what they know is available there is precious little architectural interest to be found on the new estates, whether they are village extensions in East Anglia or dockland infill sites. There is an outbreak of neo-

classicism and in a salubrious area of London such as Chiswick incongruous crescents and terraces have appeared amid the comfortable Edwardian villas. If there is one feature which seems to draw the buyer, it is a bit of trim; now that cars no longer are streamlined with chrome, attention has turned to the house, where there must either be a touch of timber framing on the gables or else some fancy brickwork.

It is not so far from the pre-fabricated domestic design of the 1930s — Osbert Lancaster's Bypass Modern — updated to accommodate the two-car and four-bedroom family.

To meet good architectural design in the housing marketplace is always a moment for celebration. It can be found, here and there, in Milton Keynes, even more scarcely in Docklands — as, for example, in Mr Ian Ritchie's Roy Square in Wapping — and there are a few promising schemes on the drawing-board. Some of them are "new villages" in which the overall plan and a unified design are part of the selling package.

The most talked about is the scheme on the Duchy of Cornwall estate at Dorchester, in which the architectural choices bear the imprint of the Prince of Wales, or at least his architectural advisers. Mr Leon Krier, a planning and architectural theorist with very few buildings standing to his name

Self-build or co-operative ventures, even the best known such as Coal Street, Waterloo, or the Elionian Co-operative in Liverpool, are rarely architecturally imaginative. Cottage estates in inner city sites they are scarcely adapted to the realities of their locations; if one compares such examples with their continental counterparts, such as the new housing of the IBA in Berlin — every bit as immense, attractive and responsive to residents' needs — the conventions seem to stand in the way of any fresh approach.

Financial institutions will rarely lend to anything that is not safely conventional in design terms. Between the popular taste for the predictable and "traditional" and the government induced free for all, without standards or a guiding policy, housing in this country is in a pretty sorry state.

ALL EYES are on Dorchester, where the Prince of Wales and the Duchy of Cornwall are hoping to set new standards for urban development. The town's proposed extension has been planned with such matters in mind as the distance a person can walk in 10 minutes and the population of medieval St Edmunds.

In 1989 the planners of Milton Keynes had very different concerns. Their thoughts were not on how to recreate the character of York or the stability of rural Ambleside, but how to design a new sort of city for the age of the car and the telephone.

Milton Keynes pays the price of looking unlike most people's idea of a city. Comedians revile it, and others — some of whom have neither been there nor know where it is — hold it in contempt. To be building a city based on the suburban car-borne lifestyle that so many people choose is taken as an affront. "Auschwitz, Nuremberg and Milton Keynes," declared Mr Leon Krier, now planner to the Prince of Wales at Dorchester, "are all children of the same parents."

Despite unprecedented pressure from the building industry to allow new towns to be built in the south-east, the Government has decided that official new towns such as Milton Keynes are part of the unacceptable face of public enterprise. The development corporation which created the city is to be wound up prematurely in 1992, and future expansion will be in the hands of the private sector.

Sensing an uncertain future, local residents have formed the Milton Keynes Forum to campaign to make the city a better place in which to live and work. "We consider that the objectives of the Master Plan for Milton Keynes are as relevant today as they were in 1967," the Forum says. How many planners of the late 1960s get that sort of accolade nowadays? But the Forum continues: "Milton Keynes is at a turning point. There is a danger that many of its qualities which we hold dear are at risk."

The Forum points to the shortage of low-cost housing, the need for more social, recreational and cultural facilities, and — a familiar refrain in this car city — the need for better public transport.

Development pressures, the Forum claims, are making it increasingly difficult to create a balanced community. And it fears that the development corporation's rush to commit a large amount of expansion before it is wound up will threaten the city's reputation for quality and innovation.

Two years ago many of the development corporation's architects and planners floated off into a specially formed company, Planning Design and Development (PDD). The company provides planning services to the development corporation on contract, but it has to compete with other practices for architectural jobs, and it also works for other clients.

The competition is tough, but at least the staff know that their jobs are likely to outlast the development corporation. PDD offers the chance for the development corporation to — in a favourite phrase — "keep the momentum going till we hit the buffers" without having to worry about whether the necessary professionals will still be available at the end of

CASE STUDY: MILTON KEYNES

A mirror of the times

architects mourned, "but they've just thrown things in with no style or reference to the structure. Modern design is less forgiving than traditional brick and tile, and adapting it needs more care."

The Food Centre, another new project designed by the development corporation and PDD, also shows how much the success of a building can depend on the occupant's response. Waitrose and Sainsbury both have large supermarkets there. Waitrose exploited the quality of the elegant, arched building by imaginatively creating a pleasant place to shop. Sainsbury turned a similar space into a dull, standard box.

Work is due to start soon on what will be the tallest building in Central Milton Keynes, the ecumenical city church. PDD's design shows a modern building with a dome that will be, the architects say, "recognisable as a church".

"They could have adapted it

sympathetically," one of PDD's

the strum, and as backdrops

were installed to add some futuristic touches to the scene.

The architects have been less amused by subsequent additions to the food court in the winter gardens of this coyly modernist complex. The groups which have taken the various food outlets have been determined to impose their own architectural sense, sticking on such fixtures as tiles and classical columns.

"They could have adapted it

sympathetically," one of PDD's



Milton Keynes city centre has attracted its share of criticism

rians will no doubt ponder the new social significance of the new estate at Sheeney Church End by Bovis Country Homes, where large thatched half-timbered houses and brick mansions are clustered in a strange

parody of a traditional village. And in the adjacent neighbourhood of Crownhill, the residents of new housing association homes will wonder whatever possessed the development corporation to name the streets near the crematorium after dead rock stars.

Robert Cowan

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ARCHITECTURE 6

MUSEUM BUILDINGS

Prize exhibits

EVERY age has its building type but the mid-to-late 20th century has made the museum its own. Around the world the desire to display the artefacts of the past and the icons of the present has been a driving force. It has had repercussions both upon contemporary architecture and on attitudes to the conversion and re-use of existing buildings.

The successful city has confident, exciting museums; its antithesis has dusty, unhappy museums. It would be invidious to list the latter but think, for example, of three positive examples – Paris, Frankfurt and Glasgow.

For anyone who has not visited Paris within the past three years or so, the range of new museums and improvements to the old ones is immensely impressive – the outward and visible signs of a proud city authority, spending public money where necessary and recouping it in tourism, public relations and many other areas.

There is the Gare d'Orsay – a railway station turned into a splendid showcase for the 19th century arts, especially the more neglected aspects. There is the Musée Picasso, housed in an hotel in the Marais, an intricate and successful conversion. There is the new Louvre courtyard, crowned by I.M. Pei's pyramid and landscaped in immaculate fashion. For the recent bicentenary celebrations of the French Revolution the Musée Carnavalet has been comprehensively remodelled.

In Frankfurt the museums are envisaged as a linked cultural circuit. Both new and converted premises house a range of exemplary displays.

In Glasgow the Burrell Collection has been a central plank in the revival of the city and has contributed to the designation of the city as a European cultural centre.

Museums are political statements. The decision to establish the Tate in north-west England was not a decision taken on aesthetic or practical grounds but almost entirely on the grounds of drawing a different kind of attention to that benighted city, Liverpool. It also gave a future to one of the Jesse Hartley warehouses at the Albert Docks.

It is no accident that the names of a number of distinguished American architects

crop up in these European examples – for it was in America that the museum explosion began, back in the 1960s. A state such as Texas started from scratch and from the Kimbell Museum in Fort Worth onwards (the work of the most masterly of all gallery designers, the late Louis Kahn) it gave every city a museum (or two).

Things are quiet in the US now; the New York museums have been busier developing their commercial potential, whether in the shape of air rights or shops which are closer to department stores, than in increasing their square footage.

It is ironic that the architectural solution to a museum devoted to the subject of architecture itself has proved the knottiest problem of all

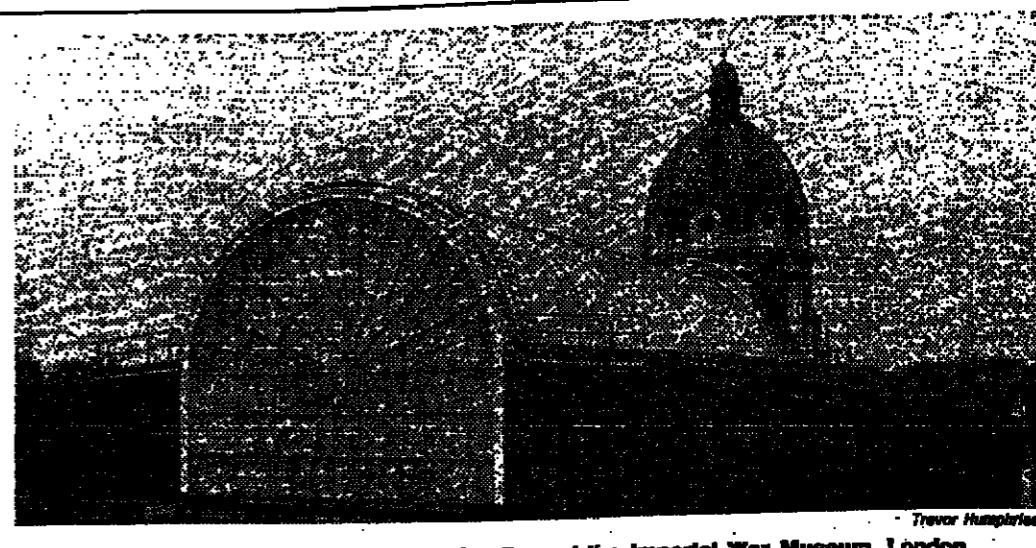
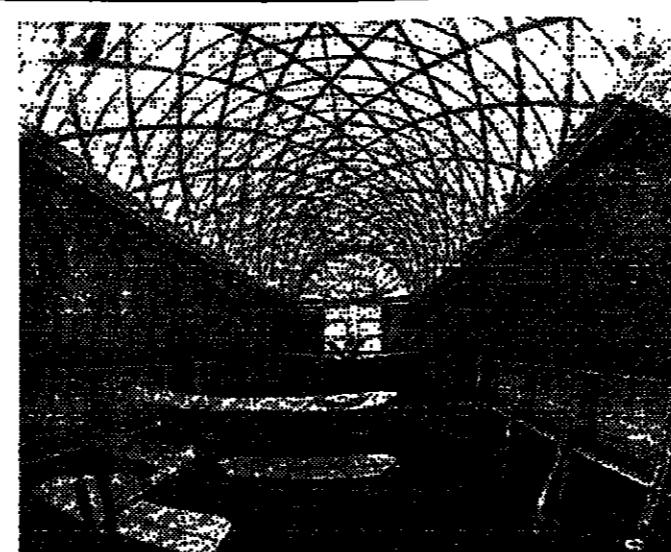
Nevertheless, both the Guggenheim Museum and the Whitney in New York are proposing extensions. In the former case a spirited campaign against tampering with Frank Lloyd Wright's idiosyncratic design has been mounted.

The leading current building project in the US museum world is the Getty Collection in Malibu where Mr Richard Meier is designing a complex of buildings in the form of pavilions scattered over the site, rather than as a single, monolithic structure.

There are always more prized commissions to be won for museums. A new Acropolis Museum is being considered in Athens, with the first stages organised as an international ideas competition. A short list will then be asked to prepare a second stage project.

One wonders whether Mr Robert Venturi will risk his neck here; his final choice as architect for the National Gallery extension in London is shortly to be exonerated, or bewailed, as the building rises on its awkward site on the corner of Trafalgar Square. The planning exigencies of the Athenian site could hardly be tighter than those for the London one.

Gillian Darley



Trevor Humphries

Two views of the recently completed roof gallery of the Imperial War Museum, London

Gillian Darley examines changing attitudes towards the preservation of buildings

Uphill struggle for quality conservation

IN THE 1960s the battle for architectural conservation began in earnest. The spur to action was given by the explosion in redevelopment, often of atrocious insensitivity.

The objective became the promotion of a sympathetic climate of opinion towards the lesser buildings which make up most of our towns, cities and countryside. Legislation, in particular that giving statutory protection to designated conservation areas, emerged to give teeth to the new impulse.

There have been major changes in attitude since then. Tellingly, the concern has affected many people's approach towards their own homes, persuading them to look carefully at a house, whether it be Victorian or Tudor, and consider how fittingly it can be adapted to modern life, without the sacrifice of its historic features.

The wide range of magazines that have sprung up to offer guidance, or sell products, is proof of the new interest. In principle, at least, a more discerning public has developed in the past few years.

But for all that, certain matters have been brushed under the carpet. In the high street or city centre you will see plenty of older buildings, scaffolded and screened, which, once the wraps are off, turn out to be no more than a single facade.

The practice of "conserving" buildings by retaining a skin and building behind is an insidious business. No longer representing anything more than a mere "photograph" of

the earlier building, this facadism makes a nonsense of the philosophical basis of conserving buildings.

As a compromise it serves the planner who feels that conservation should be seen to be done and the modern architect who does not have the courage of his or her convictions. It is no accident that in confident architectural eras it worked the other way round; a fashionable front was attached to the original building.

The other central concern is the quality of workmanship on old buildings. The situation at any given time is governed by

the state of the building trade. The workload that the industry has been carrying out in preceding years builds up (or destroys) old skills and expertise.

One identifiable bonus of the conservation "boom" has been the emphasis on skilled craftsmanship, the re-establishment

of cathedral masons' yards, the return to forgotten skills and learning to deal with long-redundant building materials (such as cob or chalk) in the interests of repair.

The general atmosphere of encouragement leads to young



Trevor Humphries

Facadism: preserving the historic front and adding a new rear

people being attracted into the specialist building trade. The job satisfaction of putting an old building back together is undeniable – whether it is a Victorian school or a medieval barn. Talk to anyone on that kind of project and you are likely to find interest and pride in the job. Few modern construction sites can claim such commitment.

It is bound to be a long journey from the amnesia of the 1960s and 70s to the widespread establishment of skilled specialists in large building companies. Sometimes in the process of absorbing small, long-established building businesses such companies may find themselves in the fortunate position of having such tradesmen, but generally the picture has been very bleak.

It is partly a question of generation, for many foremen or clerks of works are too young to remember the old turn-of-the-century skills, too old to benefit from the winds of change.

One venture which aims to maximise this change is the William Morris Craft Fellowship, set up in 1986 to "broaden the skills and experience of key craftsmen involved in historic buildings repairs". Supported by bodies such as the National Trust and English Heritage, the fellowship is administered by the Society for Protection of Ancient Buildings. That group's concern about the quality and approach to the repair of historic buildings dates from its foundation in 1877, in reaction to the drastic over-restoration of Tewkesbury

Abbey. The fellowships offer craftsmen and women the chance to have a period of further training, ranging across the gamut of traditional building skills. It also encourages them to travel, meet practitioners in comparable trades, as well as professionals.

Yet all too many architects and surveyors are lamentably ignorant when faced with old buildings, and, while the RICS has risen to the challenge where surveyors are concerned, the RIBA is slower off the mark – always juggling its notion of the image of architect as modernist with its responsibilities to the real world. Architectural schools are no better, given the proportion of workload dealing with conservation; it is extraordinary to find just a handful of schools address the subject at all.

The recent exhibition held at the Royal Academy, Conservation Today, was a disappointment. It carefully avoided a point of view, steered clear of questions of philosophy or technique, but merely showed a selection of major buildings converted to new uses over the past 10 years or so. It is a shame that a more opinionated, less complacent exhibition was not prepared for its extensive world tour.

Good quality conservation is a struggle; everyone has to argue the case for the existing building with a compromise as the last resort rather than the first. The premise has been established but the practice lags far behind.

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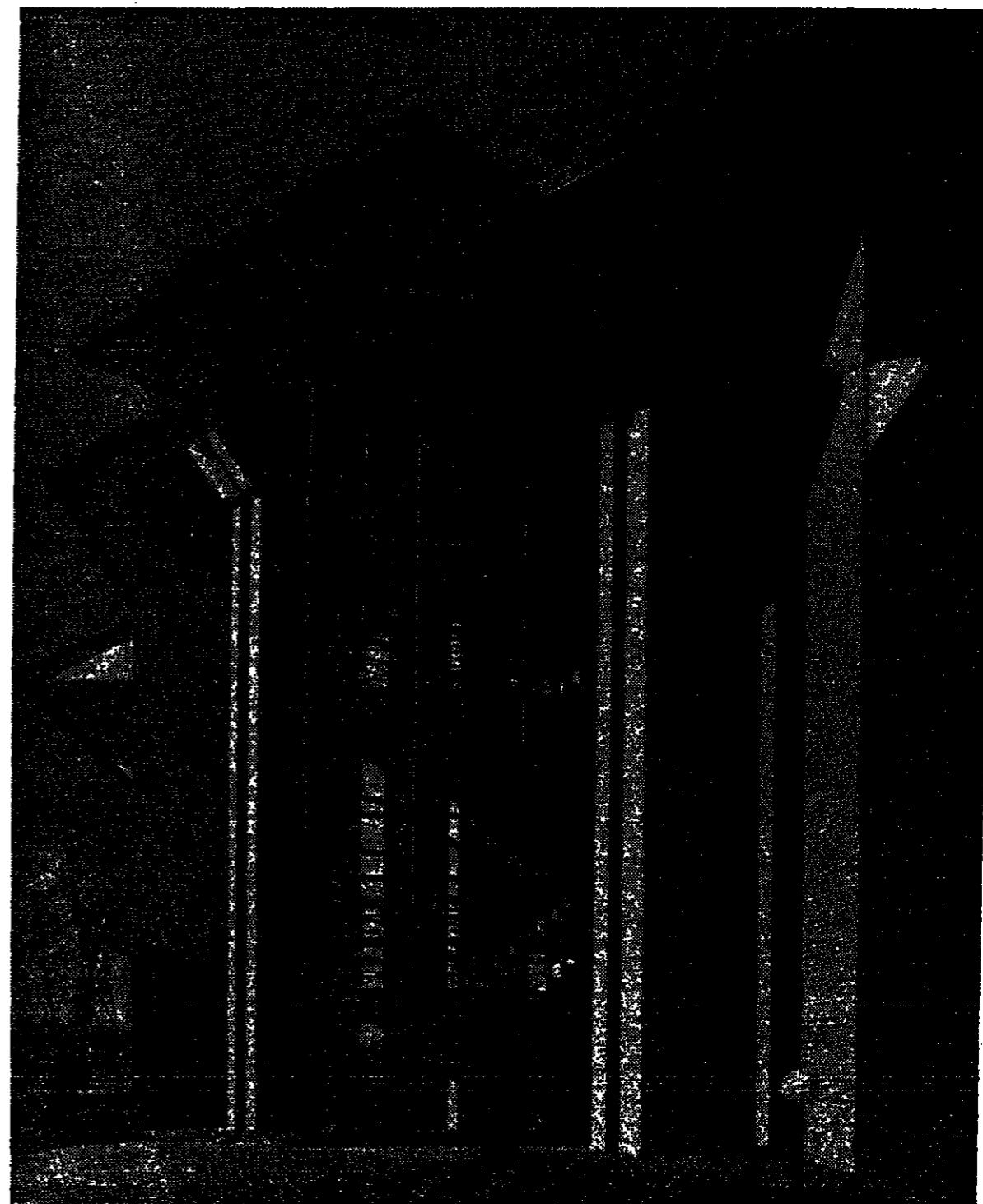


St George's, Hyde Park Corner

The listed 19th century hospital by William Wilkins is undergoing careful conversion into a luxury hotel while sensitive redevelopment of the adjoining sites will provide 145,000 square feet of new high quality office space.

The architects are The Fitzroy Robinson Partnership

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ACCOUNTANCY COLUMN

The same, only different, after mega-mergers

By David Waller

ACCOUNTANCY firms are notoriously coy when it comes to providing information about themselves. It is thus welcome and timely, in the light of the proposed mega-mergers - that the *Center for International Financial Analysis and Research* (Cifar) at Princeton, New Jersey, has undertaken the trouble to scrutinise 16,000 annual reports from companies worldwide and the participating directories of the world's 16 biggest firms.

The results of this four-year exercise are summarised in the giant, two-volume *International Auditing and Accounting Trends*. The 1,332-page document contains a plethora of tables on every subject from audit fees to variations in accounting standards. It also provides data on the audit market, showing the share of the market held by the firms by geographical region and industrial sector - some details of which are to be found in the tables above.

These have been compiled on the assumption that the mergers between Price Waterhouse and Arthur Andersen and Deloitte Haskins & Sells and Touche Ross go through, and if they do, that no clients are lost in the resulting shake-out.

The figures above are different from conventional analysis which tends to concentrate on fee income - they represent the firms' share measured as a

BIG FIVE'S % SHARE OF WORLD AUDIT MARKET BY INDUSTRIAL SECTOR						
Consumer goods	Capital goods	Basic Industries	Financials	Utilities	Other	Total
DRT 24.42	EAY 18.62	APW 33.41	KPMG 19.51	APW 25.85	APW 30.01	DRT 17.93
APW 14.43	APW 18.41	EAY 21.75	DRT 18.28	CL 30.03	EAY 18.24	APW 17.35
KPMG 13.48	DRT 15.34	CL 13.73	EAY 17.45	DRT 18.17	DRT 15.09	EAY 17.26
EAY 11.97	KPMG 14.28	DRT 9.37	APW 16.83	EAY 13.77	KPMG 11.17	KPMG 17.19
CL 11.28	CL 12.68	KPMG 9.11	CL 10.01	KPMG 8.63	CL 10.97	CL 10.98

Notes: APW = Arthur Andersen and Price Waterhouse; CL = Coopers & Lybrand; EAY = Ernst & Young; DRT = Deloitte Haskins & Sells; KPMG = KPMG Peat Marwick; Touche = Touche Ross. Totals are the sum of the percentages of 16,000 mid-US and 5,000 US companies. The 1988 data was used. Totals only equate to the Big Five's market share, so the columns do not add up to 100 per cent.

BIG FIVE'S % SHARE OF US AUDIT MARKET BY INDUSTRIAL SECTOR						
Consumer goods	Capital goods	Basic Industries	Financials	Utilities	Other	Total
APW 29.03	APW 26.89	APW 55.23	KPMG 20.45	APW 38.84	APW 39.68	APW 25.90
DRT 25.06	DRT 25.02	EAY 17.46	EAY 23.34	CL 30.03	EAY 20.80	KPMG 21.25
EAY 18.52	EAY 18.07	CL 10.82	APW 12.38	DRT 14.85	DRT 16.54	EAY 20.81
KPMG 14.02	CL 15.88	DRT 9.48	DRT 18.55	EAY 9.79	CL 11.34	DRT 18.93
CL 11.32	KPMG 11.28	KPMG 5.89	CL 8.95	KPMG 5.88	CL 11.61	

BIG FIVE'S % SHARE OF EC AUDIT MARKET BY INDUSTRIAL SECTOR						
Consumer goods	Capital goods	Basic Industries	Financials	Utilities	Other	Total
KPMG 18.18	APW 28.69	APW 27.78	APW 25.78	EAY 21.28	APW 25.08	
APW 16.71	KPMG 22.64	EAY 23.81	KPMG 17.99	DRT 11.53	KPMG 18.6	
APW 14.95	DRT 12.59	KPMG 17.82	DRT 15.51	CL 10.85	APW 15.28	DRT 14.34
EAY 11.2	CL 12.21	CL 12.47	EAY 12.27	EAY 10.21	DRT 8.17	EAY 13.85
CL 10.88	EAY 9.34	DRT 8.48	CL 8.95	KPMG 8.19	CL 7.82	CL 8.08

percentage of the sales or assets of the client company.

The report was published just before the mega-mergers were announced. Professor Vinod Banerji, the man in charge of the project, then observed that the audit market worldwide was really a number of sub-markets. He made the point that each of the 'Big Eight' - as the firms then were

- had developed concentrations in one industry or another. But, he argued, the industry strengths of the leading firms did not extend across national boundaries - leaving plenty of scope for competition.

Has that changed in the wake of the mega-mergers? The answer would seem to be, no: the 'Bigger Four' - Price Andersen, Deloitte & Touche

- matsu (as the Deloitte/Touche firm will be called), Ernst & Young and KPMG are bunched together with between 17 and 18 per cent of the world market apiece. CL is left with under 11 per cent. That is only obvious industry domination across the world is in financial services - where KPMG retains a narrowed leadership, with 19.51 per cent of the market. But,

although KPMG is still leader in this market in the US, it is eclipsed by APW in Europe.

However, in both the US and the EC, the Andersen/APW combination is dominant in virtually every industrial sector. KPMG proudly points to fee income of \$1.72bn in Europe last year - against \$1.58bn that would have been earned by APW - but according to

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A senior financial executive is required to manage the company's finance function of some 200 staff. The job will include all aspects of reporting and forecasting together with active involvement in managing the future destiny of the company.

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Candidates (male or female) should ideally have an interest in sport in general, have an outgoing personality, be computer aware and able to use and develop spreadsheet models, have commercial or industrial experience post qualification and have a diplomatic but independent management style.

For more information please contact George Ormrod B.A. (Oxon) on 01-836 9501 or write with a copy of your cv to Douglas Llambias Associates Limited, 410 Strand, London WC2R 0BN quoting reference No. 5282.

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Please apply directly to Greg Ripley at Robert Half, Freepost, Walter House, Bedford Street, 418 The Strand, London WC2R 0BR. Telephone: 01-838 3545, or evenings on 01-485 1356. Alternatively, fax your details on 01-836 4942.

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Based in Milan, and reporting to the European Finance Director, the Italian Controller will participate in and contribute to the development of the Italian operation. This will involve the monitoring and control of the finance functions of two subsidiaries, and development of management information systems, accounting policies and reporting procedures.

The ideal candidate will be a qualified accountant, a fluent Italian speaker and will have at least two years' experience of working in Italy. Knowledge of Italian accounting procedures is essential.

The package will consist of a high base salary, substantial bonus, car and relocation package.

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The ideal candidate will be a confident, qualified ACA (aged 25-29) from either a major accounting practice or currently in their first position outside of the profession. Working knowledge of a second European language, particularly Spanish, would be advantageous.

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FINANCIAL TIMES THURSDAY JULY 20 1989

III

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c.£30,000 pa + Car & Profit Share

The successful candidate will have a strong commercial background. The major qualifications for the role are, however, the personal qualities of maturity, credibility and the flexibility to adopt a 'shirt-sleeves' approach or take an overview as required. Good interpersonal skills are likewise essential, as is a desire to travel up to 10 per cent. Previous international experience is, however, not crucial.

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the company's computer systems.

Candidates will be African Nationals and with a minimum of 10 years' post-qualification experience, will probably be in the 38-45 age group.

The salary will be such as to attract the high-calibre senior professional that the role demands and a comprehensive range of fringe benefits will be offered, including a company car and furnished accommodation.

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Reporting to the Board and a key member of the management team, you will have total responsibility for the finance function and company secretarial. Early priorities will include to strengthen financial and management accounting, improve management

and the opportunity exists to acquire shares in the Company.

Resumes please, including a daytime telephone number to Robin Acock, Reference 14579, Coopers & Lybrand Executive Resourcing Limited, Shelley House, 3 Noble Street, London EC2V 7DZ.

**Executive
Resourcing**

Coopers & Lybrand

Group Taxation Manager

Berkshire

£45,000 + Exec Car + Share Options

Our client is a diverse international manufacturing company with significant operations in the UK and overseas. Recent group reorganisations, the injection of new personnel and a number of strategic acquisitions and disposals has created a group which is focused on the future and quick to adapt to change.

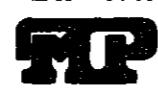
Reporting to the Finance Director and forming part of a small head office finance function, they are now seeking to recruit an experienced Group Taxation Manager.

Together with a Taxation Assistant, the Group Tax

Manager will co-ordinate the tax compliance for the group but the thrust of the work will be in the following areas:

* Providing a complete tax advisory service to all levels of senior management.

* Ensuring that the tax implications of business decisions are taken into consideration.



Michael Page Taxation

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

MANAGING DIRECTOR GIBRALTAR

WE ARE a major financial group with a network of trust/company management offices in various offshore centres.

WE NEED a Managing Director to take overall control of our Gibraltar operation.

IF YOU ARE aged 28 or over, with drive and ambition, presently employed in a senior position relating to trust/company management operations and have considerable experience of all aspects of offshore trust/company management preferably including a relevant professional qualification.

IF YOU WANT the challenge of managing a trust company with an established and developing client base and anticipating a considerable corporate expansion over the next few days. Your duties will involve the management of our existing business including supervision of our office in Gibraltar which benefits from advanced computerised accounting and administration systems together with the continued marketing of our services in the Iberian peninsula.

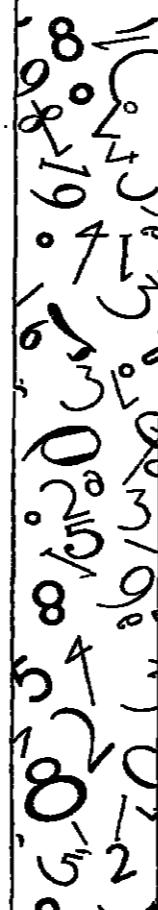
WE OFFER an extremely attractive remuneration package which will take the form of a three year contract and will include:

COMPETITIVE SALARY, WITH TERMINAL PAYMENT GEARED TO BUSINESS GROWTH FREE HOUSING
NON CONTRIBUTORY PENSION, PERMANENT HEALTH SCHEME FLIGHTS TO THE U.K. COMPANY CAR

INTERESTED?

Please reply to Box A1296, Financial Times,
One Southwark Bridge, London SE1 9HL

Appointments advertising appears every Monday, Wednesday and Thursday



FINANCIAL CONTROLLER

CITY £60,000 + BANK BENEFITS

Chartered accountant, aged 32-40, is sought by a first class international merchant bank to control and develop their finance function in response to business needs and expanding global operations.

Ref: 125662/skm

MANAGEMENT CONSULTANT

CITY to £40,000 + CAR

Qualified accountants (ACA/ACMA) with excellent analytical and interpersonal skills are offered the opportunity to join a rapidly expanding management consultancy department. Ideal candidates will have 5 years PQE in industry.

Ref: 106211/smk

To be considered for these or other similar opportunities please write to or telephone

MANAGEMENT PERSONNEL
25 CITY ROAD, LONDON EC1Y 1AA
TEL: 01 256 5041 (24 HRS)
FAX: 01 374 8848



CORPORATE ACCOUNTANT

WEST END £30,000 + BENEFITS

International consumer goods producer seeks ACA from Big Eight firm, ideally aged 25 to 30. You will be involved in UK and US corporate reporting, ad hoc projects including acquisition appraisal and pension fund management.

Ref: 124143/sma

DIVISIONAL ACCOUNTANT

CITY to £27,000 + CAR

International broking group seeks a self-motivated qualified accountant to take charge of the production of management information and to improve divisional profitability. This position reports to the MD and includes Board membership.

Ref: 126972/csm

To be considered for these or other similar opportunities please write to or telephone

MANAGEMENT PERSONNEL
25 CITY ROAD, LONDON EC1Y 1AA
TEL: 01 256 5041 (24 HRS)
FAX: 01 374 8848

Finance Manager

Expanding high-tech market leader
SW London

Our client is the UK subsidiary of a world leader in high technology specialist equipment. The market for their products is expanding rapidly in this country and the organisation has established a strong market share based on the quality and flexibility of its equipment. The company has grown at the rate of 40% a year for the last two years and it is expected to maintain this level of expansion. It is profitable and has about 50 staff. In order to manage its continued development effectively, the company wishes to recruit a Finance Manager to take full responsibility for financial matters. Reporting to the Managing Director, the role will involve all aspects of financial planning and control, budgeting, systems development, cash and foreign exchange management. The scope of the role will develop as the company grows.

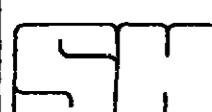
to £30,000 + Car

You should be a qualified accountant, with commercial experience of financial control, preferably gained in a company with international clients or connections. You must be computer literate and have an interest in systems development.

As part of a committed management team you will need a proactive approach and excellent interpersonal skills. Previous staff management experience would be an advantage but is not essential.

Success in this role could open up the prospect of a directorship.

Please write, enclosing full career details, to Jane Woodward at the address below, quoting reference SHA 1355.



Stoy Hayward Associates

MANAGEMENT CONSULTANTS, EXECUTIVE SELECTION DIVISION, 8 BAKER STREET, LONDON W1M 1DA
A member of Horwath & Horwath International

"Leadership is our goal...
...Innovation is our strategy."

Marketing Accountant

W. London

Our client, a US owned company, is a leading force in the highly competitive hair care product market, with distribution networks in over 100 countries worldwide. With a strong commitment to product development and an aggressive marketing strategy, it has experienced unprecedented growth with record sales this fiscal year exceeding \$600m.

Since its launch within the UK in June, 1988 the Company has already achieved a substantial share of the UK hair care product market, with a projected turnover this year approaching \$10m.

To sustain this level of growth, our client is now looking to recruit this key position of Marketing Accountant. Reporting to the Commercial Director, areas of responsibility will include:



Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

* Brand cash flow and balance sheet reporting and forecasting.

* Product profitability, new product appraisal, advertising and promotional expenditure analysis.

* Internal management and external US reporting.

The successful candidate will be a qualified accountant aged 25-30 years with a strong commercial/marketing background. Excellent interpersonal skills together with an innovative, proactive approach are essential qualities to succeed within this high-growth, marketing led company. Interested applicants should send their CV to

Teresa Stimpson, Michael Page Finance,
Windsor Bridge House, 1 Brocas Street,
Eton, Berkshire SL4 6BW.
Tel: (0753) 856151.

Tomorrow's World - Financial Opportunities in Advanced Technology M3/M4 location

A subsidiary of a major international group, our client operates at the leading edge of advanced computer technology on both military and civil applications. Turnover is in excess of £300m.

They are seeking high calibre Qualified Accountants for two key positions.

Head of Operational Audit

c £30,000 + car

This is a new appointment. Reporting to the Finance Director your brief will be to set up a small team primarily to identify profit improvement opportunities and assisting on acquisitions and disposals. You will also be involved in counselling divisions on financial and operational matters and will institute policies and guidelines to ensure optimum financial and operational efficiency.

Applicants will be chartered accountants aged 30+ with several years audit and investigations experience. It calls for a high level of initiative, innovation and analytical ability, together with a shrewd business brain (Ref F2033).

The attractive remuneration package includes a car, pension, life assurance, medical insurance and other benefits and there are excellent prospects within the group for those who can demonstrate high promotion potential.

Please send your curriculum vitae, including current salary and daytime telephone number, quoting the appropriate reference number, to W.S. Gilliland, Grant Thornton Management Consultants, Grant Thornton House, Melton Street, Euston Square, London NW1 2EP.

Grant Thornton



MANAGEMENT CONSULTANTS

The UK member firm of Grant Thornton International

Financial Controller

c £35,000

+ car + benefits

London

This successful medium-sized high value commodity company has a long established market presence and is now poised for further expansion. Buying and selling in worldwide markets, global operations are co-ordinated and monitored from the London head office.

Reporting to the Chairman and Managing Director, and providing financial expertise to the management team, the position carries responsibility for management and statutory reporting and the

development and maintenance of systems to maximise financial control in the company, including its overseas operations. The role will involve some, but not excessive, travel.

Candidates should be qualified accountants with at least five years' financial management experience including stock and cash flow control in a medium-sized to small company using computerised systems.

Previous international exposure is desirable, though not essential. In particular we are seeking a

'hands-on', versatile and flexible approach, a strong communicator, and a personal style that will harmonise well within a small head office environment.

Please write in confidence enclosing a full CV and salary details, quoting reference MCS/3022 to Janet Stockton

Executive Selection Division
Price Waterhouse
Management Consultants
No. 1 London Bridge
London SE1 9QL

Price Waterhouse



A Sense of Financial Direction

London
Birmingham
Manchester

When it comes to career objectives, the average Accountant has the role of FD in mind.

But you're above-average. Rather more broad-minded. And ready to talk to Deloitte Haskins & Sells.

As a Financial Management Consultant you'll find all the breadth of involvement you can handle, great career prospects, as well as expert training and support. Plus a real sense of achievement in developing client relationships.

You'll deal with a range of financial issues, taking on special projects for the senior management of diverse blue-chip organisations. Often working with experts in other disciplines.

You won't just initiate new ideas, you'll go on to implement them.

Aged 25-35 and a fully qualified Accountant, you must have experience of successfully managing change in a large company environment.

In return you'll receive unrivalled technical and interpersonal skills training and the prospect of excellent career progression. Plus the highly competitive salary and benefits package you'd expect from one of the world's leading firms of management consultants.

So to take your career in a more rewarding direction, please write with full personal and career details (including a daytime telephone number) to Stephen Mitchell, quoting ref. 315/FT on both envelope and letter. Please also state your preferred location.

**Deloitte
Haskins + Sells**
Management Consultancy Division
P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

FINANCIAL TIMES THURSDAY JULY 20 1989

V

Finance Director

£120,000

Hong Kong

Our client is a major, Far East based, multi-national group.

The new Finance Director must be a mature, qualified Accountant, who has worked in a senior financial and management position, and has skills in corporate finance with previous working experience in the Far East.

Our clients are offering a three year contract, with an excellent salary, housing and expatriate benefits.

Please reply in writing, enclosing full cv, Reference H9914, 54 Jermyn Street, London SW1Y 6LX.

LONDON: 01-493 3383
BIRMINGHAM: 021-233 4656
SLOUGH: (0753) 694 8444
HONG KONG (HK) 5 27733



Finance Manager

c. £25,000 + car + benefits

Few retailers offer as much scope for growth as Toys "R" Us. We're Britain's fastest growing retailer, opening 23 superstores in 4 years, with another 5 planned to open this Autumn.

A professionally qualified accountant you will have a wide range of responsibilities including monthly and annual reports, budgeting and forecasting - you will also need to manage and motivate a team of seven committed individuals.

We operate in a highly computerised environment, using leading edge products, and therefore an important part of your brief will be the development and enhancement of our financial computer systems.

To succeed, you should have two years' post qualification experience ideally in a retail environment, plus proven supervisory skills.

The finance department works closely with the operating business and so excellent communication skills and a sharp commercial approach are crucial to the success of the team.

A highly competitive salary is available plus a wide range of benefits including a 2 litre car, share options, pension scheme and private medical insurance. Career prospects in such a fast moving environment are naturally excellent.

Please send your current cv to the Director of Finance and Administration, Toys "R" Us Limited, Rose Kiln Lane, Reading RG2 0JW.

TOYS 'R' US®

MORE THAN JUST FUN AND GAMES

PLANNING AND ANALYSIS MANAGER



Cellnet is one of the most dynamic and innovative companies in Europe with a compound growth rate of 100% per annum. It operates one of the world's most sophisticated mobile communications networks and through further technological advances, it is developing enhanced and added value services. Already a market leader in the UK in the high growth mobile communications sector, it is strategically poised to be a key player in the burgeoning European market.

The new position of Planning and Analysis Manager resides in Sales and Marketing to provide a fully integrated financial service to the department. Supported by a central general accounting system, the person appointed will be totally involved in the business management processes, specifically

London
To £35,000 + bonus + car

through performance measurement and by contributing the financial implications of strategic and tactical decisions.

The successful candidate will be a commercially orientated qualified accountant probably in his or her early thirties. You should be familiar with the demands of a large market driven business. To command the respect of your marketing colleagues you will need to be a fast thinking, effective communicator with commercial judgement.

Please reply in confidence, giving concise career, personal and salary details to Alan Goodenough, quoting reference L440.

Executive Selection,
58 St. James's Street,
London SW1A 1LD (01-629 8070)

EGOR
EXECUTIVE
SELECTION

Long term prospects in leading retail group

Financial Accountant (Operations)

£30,000 - £35,000 + bonus

Central London

This highly successful retail group, a household name, owns and operates over 100 stores throughout the UK. Major systems are now being enhanced with state-of-the-art software. You will be based at Head Office in W1. As part of a small senior management team you will have a creative challenge, timely production of financial accounts while developing accounting policies, systems and staff (over 30 people) to meet future needs. Key areas include Property (a substantial portfolio); Accounts Payable; Fixed Assets and Banking plus input to highly confidential reports, budgets and controls.

You will be a graduate accountant (ACA, ACCA, ACMA), age 28-33, technically inquisitive and a team player with strong managerial skills. You will be experienced with computerised accounting systems in an audit, retail or property background. You seek a long term career in a highly profitable yet caring company which develops its own Managers.

In addition to an attractive basic salary, the Company provides a generous range of benefits.

Please write, in confidence, giving full career and salary details, quoting reference 1591, to Barbara Robertson, or call her on 01-583 3303.

BDO Binder Hamlyn Management Consultants
3 St. Bride Street, London EC4A 4DA

**BDO
BINDER
HAMLYN**

FINANCE MANAGER

A crucial role within
the first division fmfg
market

Board potential

to £45k

BONUS • CAR • BENEFITS

INTEGRATED SELECTION

CLIENT PROFILE:

A premier £multi-million force in blue-chip fast moving consumer goods. Already leading their market sector, they are poised for significant further expansion within the UK.

CANDIDATE PROFILE:

Must be ACA or ACMA qualified, probably aged between 35 and 42, and of Graduate calibre. With a record of achievement in a dynamic and commercial fmfg environment, you must have a sharp intellect combined with a tough-minded manner and a resilient and assertive character.

Able to win co-operation of colleagues and to take a firm stand when required, you will need to be both persuasive and highly articulate. The successful applicant most likely already holds a senior financial management position and is openly ambitious to progress that much further with a company where excellence is the norm.

POSITION PROFILE:

Reporting directly to the Financial Director, you will be in charge of the team responsible for the management and control of a key division of the business. You will undertake the management of important strategic projects, provide tactical and strategic decision support, while continuously reviewing and enhancing their sophisticated financial systems.

This is a most critical appointment within our Client's succession plan and should lead to a Board appointment within a reasonable time-span.

REMUNERATION:

The package reflects the importance of this position and the calibre of person required. Salary is up to £45,000 plus a substantial bonus, 2-litre executive car and benefits, including free medical insurance and generous assistance with relocation to Southern England if necessary.

ACTION:

Telephone James Willis weekdays until 6.30pm on 01-436 9307. Alternatively, send your CV to him at Integrated Selection, Tennyson House, 159-165 Great Portland Street, London WIN 5FD.

REED... accountancy

SURREY c£45,000 + car

Financial Controller

Major service company offers a high-profile role within a large Accounts Department. Unlimited job satisfaction is guaranteed and the excellent benefits include a prestigious car. Ref 67280

For further details contact:
The Manager, Reed Accountancy,
21 George Street, Richmond
01-940 4483 Fax 01-940 1627

CITY £42,000 - £46,000

Controller

Top City Trader seeks a progressive Accountant who can deal with trading and settlement accounting on a grand scale. You will also be required to lead a demanding team. Ref 9815-i

For further details contact:
The Manager, Reed Accountancy,
47 Brompton Road, Knightsbridge
01-584 6677 Fax 01-823 9430

Phone or send your CV to the appropriate manager, or request an application form. Out of office hours, call 01-770 7780 or 0483 740401. Reed actively promotes Equal Opportunities.

M E R C A N T I U C H I E S

Hands on Role in Manufacturing Management

FINANCIAL DIRECTOR

Suffolk

Part of a £208M turnover publicly quoted British group of diverse industrial companies, our client is a highly profitable autonomous subsidiary currently turning over c.£50M. Their head office and manufacturing installation, based on the Suffolk/Essex borders, supplies high quality office furniture systems directly to the end user via large distribution points throughout the UK.

Reporting to the Managing Director, the Financial Director will play a crucial development role within the company, becoming involved in all aspects of operational and commercial management, whilst assuming direct responsibility for the organisation's financial affairs.

Ideally aged late 30s/early 40s and professionally qualified (ACA, CACA or CIMA), a strong man-manager is sought with a background of experience in a multi-site manufacturing and distributive environment. A good knowledge of the development of operational and management information systems is essential. This position offers an attractive salary package which includes a profit related bonus scheme and a fully expensed company car.

Please write enclosing CV, quoting reference: A332, to Jenny Tucker at Mervyn Hughes International Limited, Management Recruitment Consultants, 63 Mansell Street, London E1 8AN. Telephone: 01-488 4114



Financial Controller

Major British Group

M4 Corridor

to £32,500 package + car

Our client, a highly successful British Plc, is now seeking a high calibre Financial Controller for one of their major growth orientated subsidiaries engaged in aviation transport and distribution.

Reporting directly to the Managing Director, the Financial Controller will lead a small head office team responsible for the accounting and financial control functions of the company. Key tasks will include the timely production of the financial and management information, budgeting, systems development and acquisition appraisal.

You must be a qualified Chartered Accountant, ideally with a degree, probably aged between 35 and 38 with a strong commercial awareness. Good computer skills and an ability to take a "hands-on" approach are further requirements for this position. In addition you must be highly motivated with strong leadership and intellectual qualities and be able to demonstrate first-class technical and interpersonal skills.

This key appointment offers the opportunity to join an organisation, involved in an industry exhibiting prime growth potential, at a strategic stage in its development. Career progression prospects and related rewards are also substantial.

Please reply in confidence, sending a full CV to Adamson & Partners Ltd, 10 Lisbon Square, Leeds LS1 4LY quoting reference number 670, or telephone Stuart Adamson FCA on 0532 451212.

ADAMSON & PARTNERS LTD

Executive Search and Selection

Outstanding European Opportunities in Financial Planning and Analysis

Frankfurt

With the commercial emphasis shifting to the wider European market, the age of the International Finance Manager has arrived.

Our client is a major US Corporation with substantial operations in several European centres. They are enormously successful, highly profitable and committed to strengthening their position as market leaders.

More than ever before, the provision of high quality financial control is seen by our client as integral to their future plans.

We therefore invite applications from ambitious Chartered Accountants, probably aged 25-28 seeking to develop their careers within the International arena.

The successful applicants will assume responsibility for a wide range of assignments specifically geared to improving profitability and achieving operating objectives.

These will include:

- * Significant involvement in the planning and budgeting process
- * The review and analysis of financial data from several European companies

UK Equivalent c.£28,000

- * The development and implementation of improved cost accounting procedures for the German manufacturing operations
- * The management review of operating company performances measured against revenue and profitability targets.

These positions offer top level management exposure coupled with tremendous career prospects within an International Group. Therefore applicants should be able to demonstrate not only sound technical ability, but also a desire to be really involved in commercial decision making which will affect our client's long term growth prospects both in Germany and elsewhere.

A working knowledge of German would obviously be advantageous, but extensive language tuition may be made available if deemed appropriate.

Initial contact may be established by writing, enclosing a curriculum vitae to Terry Benson, Michael Page International, 39-41 Parker Street, London WC2B 5LH.

Alternatively telephone him on 01-831 0431.



Michael Page International

Financial Recruitment Specialists

London Amsterdam Eindhoven Brussels Antwerp Paris Lyon Sydney Melbourne

Senior Tax Manager (Tax Partner Designate)

c.£27500 + car

Our client, the Bury St Edmunds partnership of BDO Binder Hamlyn wishes to recruit a Senior Tax Manager, (Tax Partner Designate). The task carries responsibility for both corporate and personal tax matters on behalf of an extensive, growing and varied client base. The main emphasis will be on personal tax. The successful candidate will report to the tax partners and work closely with other partners and colleagues.

This is a new position and provides an ideal opportunity for a qualified accountant, aged 30-35, (preferably ACA) with at least five years relevant experience. ATII membership would be an advantage. Candidates must be able to demonstrate strong interpersonal skills as the position will involve significant contact with clients, partners, colleagues and other third parties. Candidates must be computer literate. It is envisaged that the successful applicant will be admitted to the Partnership within two years.

In addition to a competitive salary and car benefits include life assurance, permanent health insurance and access to a contributory pension scheme.

Please send full CV, including details of current salary and a daytime telephone number, quoting Ref No L1889 to Charles Knell.

BDO Binder Hamlyn Management Consultants, 21 Queen Street, Leeds LS1 2TW.

**BDO
BINDER
HAMLYN**

Suffolk

MANAGEMENT ACCOUNTANT

c.£35000 + car + benefits + career prospects

This is an unusual and exciting opportunity to influence business strategy and financial policy in a progressive and internationally renowned company in the drinks industry.

Based in London SW1 our client is a private family-owned company with a turnover of £46 million, and as part of its continuing expansion plans it has decided to appoint a Management Accountant to strengthen the management team. Reporting to the Finance Director, the person appointed will be expected to provide financial information for Board decisions, to analyse the economic and financial implications of company policies, and to assist with the management of funds.

Candidates, ideally 28-35, should possess 3-4 years' relevant experience in a strong management accounting environment where they will have contributed to the development and use of computer-based financial and management information systems. A professional qualification (FCA, FCMA or equivalent), the capacity to assume increased responsibility, good interpersonal skills and an entrepreneurial approach are mandatory.

All applications will be treated in complete confidence and should be addressed to Richard Stokes at: Gorham & Partners Ltd., 190 Strand, London WC2R 1JN

**Gorham &
Partners Ltd.**

MANNESMANN DEMAG

Mannesmann Demag Limited, located in Banbury, is a member of the Mannesmann Group. We are the UK's leading manufacturer of material handling equipment ranging from lifting equipment to complete warehousing systems. We also act as a Holding Company for a number of other Mannesmann companies operating in this country.

Due to expansion in business we are looking for an

ASSISTANT TO THE CHIEF ACCOUNTANT

The successful candidate will deal with routine activities of the Department and will in particular be responsible for insurance and legal matters as well as commercial project management.

The ideal candidate is a qualified accountant between the ages of 25-35 with some experience in computerised accounting, commercial legislation and insurances. An understanding and sound working knowledge of the German language is required.

We would, however, consider applications from recently qualified accountants if they are prepared to undergo the necessary training to fulfil the job specification, although we cannot relax the German language requirement.

We offer a generous salary and all other benefits you expect from a well established company. For candidates with personality and enthusiasm this could prove to be the start of a commercial career in a Multinational Group.

Interested? Then write enclosing a current CV to our Consultants, CARTER KNIGHT, Martins Bank Chambers, High Street, Banbury, Oxon. OX16 8EG. Telephone (0295) 272007.

Carter Knight
Management Consultants

Chief Accountant

c.£30,000 + company car
and other benefits

This is a challenging appointment in a retail based division of a multi-million pound Group which operates throughout the United Kingdom.

The task is to control and further develop the central accounting functions of the division, reporting directly to the Financial Controller and supervising over 40 staff. The financial and management information produced will permit tight control of over 50 trading branches. The Chief Accountant will work with the Controller in financial accounting and reporting. Cash flow management will be particularly important.

The need is for a qualified Accountant who has at least two years experience in a management role. Familiarity with PC

and mainframe systems is essential; you must be comfortable working to tight deadlines in a dynamic environment.

Good benefits include a car, and if necessary, relocation expenses.

Please reply to Paula Hanratty in strict confidence with details of age, career and salary progression, education and qualifications, quoting reference 5299/FT on both envelope and letter.

**Deloitte
Haskins + Sells**

Management Consultancy Division

P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

FINANCIAL MANAGER

c.£30,000 + executive bonus + car **Location: London**

If you're highly capable, ambitious and commercially aware, you'll be amongst like-minded people at National Telecom. In just five years we've become a £multi-million plc with a large, enthusiastic UK client base and a thriving export business to over 40 countries.

Now, to fuel still further our ambitious expansion plans, we're seeking an accomplished manager to head up the Finance Department of 10 people within National Telephone Systems Ltd. - the design, manufacturing, marketing and sales division of this rapidly growing, international business. One that's fast establishing itself as the leading alternative supplier of quality telecomms products.

In addition to the day-to-day running of the department, you will be expected to add strength to the senior management team and be responsible for implementing improved management control and reporting systems.

Ideally a graduate and preferably FCA or FCMA-qualified, you should have experi-

ence gained in a manufacturing/engineering environment and good communication skills. However, the ability to produce cost information and product/market profitability statements are the key requirements. Advanced computer literacy is similarly essential, as you will also play a significant role within the group responsible for new systems installations.

For the right candidate - a heavyweight professional, probably aged 30-40 with the potential to progress to director level - we offer a highly attractive salary package with benefits which include a car, BUPA cover, 23 days' leave and senior management bonus of up to 30%. Relocation will be provided if appropriate.

In the first instance, please write - enclosing full CV - to Louise Oppenber, Personnel Manager, National Telephone Systems Limited, Great Eastern Enterprise, 3 Millharbour, London E14 9XP. Telephone: 01-538 2211.

**National
Telecom
Business Communications**

Assistant Treasurer

C. London

Substantial package

A unique opportunity has arisen for a highly talented Treasury professional to join the Corporate Treasury team of one of the UK's most exciting, diverse and innovative international financial services groups.

The Central Treasury function has an extremely high profile within the Group and the Assistant Treasurer will be involved across the whole range of treasury activities. The Group is constantly seeking innovative solutions to complex financing and cash management issues, consequently there is a significant project orientation to this role. In addition, there will be close involvement with the treasuries of each operating division, overseeing their funding requirements and ensuring efficient policies and procedures are in operation.

Aged 28-35 you will be a qualified accountant of high intellect and numeracy together with a background of several years' treasury experience ideally gained within

MANAGEMENT SELECTION

an international organisation. Strong interpersonal and technical skills are essential in order to quickly establish authority and credibility throughout the Group.

The highly competitive salary package is negotiable depending on experience and qualifications. Performance will be rewarded.

Interested applicants should write enclosing a comprehensive CV with daytime telephone number quoting Ref: 349 to Barry Oliver, Whitehead Rice, 43 Welbeck Street, London W1M 7PG. Tel: 01-637 8736.

Whitehead Rice

Financial Analyst

Kent c.£24,000 + Car and Bonus

Recognised as a market leader in the building and allied products sector, our client is well-established in the UK and overseas. The Group is pursuing a policy of expansion, particularly by acquisition in overseas markets.

Based at Group headquarters and reporting to the Group Financial Controller, you will assist him in carrying out his responsibilities.

You will play a key role in establishing, monitoring and reviewing the budgetary and financial criteria to ensure optimum performance in the Group's subsidiaries.

Recently qualified ACA, aged about 24, you will be seeking to build your initial career experience outside the audit function. Experience of computerised management information systems and financial spreadsheets is essential.

Career advancement, possibly via a manufacturing subsidiary role, can be expected within two years.

An excellent remuneration and benefits package is offered to include a performance related bonus scheme.

Please write, in strict confidence, enclosing all information relevant to your application including salary details, to

Colin J. Hooker FCA, quoting ref. 464
DBA Associates Limited, Clerk's Well House,
19 Britton Street, London EC1M 5NQ.
Tel: (01) 250 0003.

DBA
SEARCH &
SELECTION

FINANCIAL TIMES THURSDAY JULY 20 1989

Investment Controllers for a critical £100 million programme

Guildford

£40,000 + benefits

Our client has assets of £5 billion and is now entering a period of exciting and challenging commercial development. Critical to the company's business success, the investment programme exceeds £500 million and 100 projects with £200 million plus of new projects annually. Two Investment Controllers are required to ensure the sound financial and commercial control of this programme.

Working with Senior Management and directing a small team, you will provide rigorous commercial and financial advice to one of two General Managers, Construction Project Group. You will critically review budgets and forecasts together with project progress, and agree corrective action where necessary. Contributing to project development, you will also assess the financial implications of major investment proposals.

Probably in your thirties, you will be a qualified accountant with sound analytical skills. You will have experience of appraising large projects, probably acquired in a capital-intensive business such as heavy engineering. A self-motivated, confident approach and good interpersonal skills are essential, as is considerable commercial awareness.

Please reply to Christopher Evans in strict confidence with details of career and salary progression, education, qualifications and age, quoting reference 5293/FT on both envelope and letter.

**Deloitte
Haskins + Sells**

Management Consultancy Division
PO. Box 198, Hilgate House, 28 Old Bailey, London EC4M 7PL

Deputy Chief Accountant

The City

c.£35,000 + Car & Benefits

The City of London District is the flagship of British Telecom's 28 UK Communications Districts. We are at the forefront of technological change to meet the increasingly sophisticated telecommunication and information technology needs of the world's foremost financial centre.

Due to promotion, we now seek a qualified and experienced accountant to join a progressive and fast-moving finance management and accounting environment employing in excess of 150 staff, including professional accountants, dealing with forecasting, monitoring and control of income and expenditure.

Candidates should be ambitious and proactive self-starters capable of advising senior managers in business planning, financial appraisals of bids and accounting developments.

A salary of c.£35,000 p.a. is offered together with car and benefits normally associated with a company of our international standing.

A full c.v., indicating current salary and daytime telephone number (which will be used with discretion) should be sent to Amanda Harris, British Telecom, City of London District, St. Giles House, 1 Drury Lane, London WC2B 5RA.

CITY OF LONDON DISTRICT

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Hoggett Bowers

Group Financial Controller

International Responsibilities

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The client is a highly profitable billion pound plus UK public company with manufacturing and engineering interests throughout the world. The responsibilities of the job encompass profit and loss analysis, detailed evaluation of working capital and capital spending proposals for a group of companies worldwide. A full appreciation of these operations and their markets is essential before undertaking the task. Reporting to the group finance director, the position represents a senior management post with supervisory responsibility and a good deal of overseas travel. As a graduate F.C.A. qualified, you should possess extensive post qualification experience in a manufacturing or industrial environment. Probably aged 35-50, with proven experience in financial analysis, forecasting and planning, you would also be expected to play an influential part in assessing the viability of acquisitions. The position calls for a highly motivated individual with well developed communication skills and extensive commercial awareness. The ability to converse in another European language would also assist in taking full advantage of this challenging position.

J.W. Compte, Hoggett Bowers plc, George V Place, 4 Thames Avenue, WINDSOR, SL4 1QP, 0753-858338, Ref: W20014/FT.

Young Financial Controller

Board Level

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London

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This two year old £15m turnover autonomous UK division of one of the world's largest high value manufactured products company now seeks a qualified chartered accountant to take responsibility for all accounting and company secretarial functions. A proven track record in the industry will be expected to participate fully in strategic decision making in addition to providing advice and guidance to senior operating management. Ideally aged 28-35 and working in either industry or private CA practice your experience to date will have provided you with all the necessary skills to maintain the company's computerised accounting system and you will now be seeking a role at the highest level upon which to build your future. The parent company is French and whilst an understanding of the French language is desirable, a willingness to learn is the only pre-requisite.

A. Pottier, Hoggett Bowers plc, 7 Lisbon Square, LONDON, LS1 4LZ, 0532-448861, Fax: 0532-444401, Ref: L21010/FT.

Business Analyst

Packaging

c.£20,000, Car, Benefits

With recent acquisitions increasing its turnover internationally above £200m, Comtrends Packaging offers an excellent opportunity for career progression in one of its UK based operating companies which has recently benefited from a £12 million investment programme. Reporting to the financial controller you will perform the dual role of assisting in the preparation and analysis of information on mainstream activities plus the provision of separate management data on new products being introduced into the portfolio. A flair for developing PC-based information systems and the interpersonal skills to make an effective contribution as a member of a multi-discipline project management team would be major assets. Probably a graduate in your mid twenties and a qualified/finalist (CIMA) accountant you will receive a competitive salary, car and other large company benefits. D. Pottier, Hoggett Bowers plc, 30 Cosen Square, BRISTOL, BS1 4ND, 0272-236433, Fax: 0272-470714, Ref: D10015/FT.

This position requires a high level of responsibility. Please send a detailed curriculum vitae to the above address, quoting reference D10015/FT.

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A graduate and fully qualified accountant (ideally ACA), you will require at least 3-5 years post-qualifying experience. Excellent communication skills are essential and, as some travel is involved, a knowledge of European languages would be an asset.

The highly competitive remuneration package is negotiable according to the breadth of your experience and attractive benefits include a company car, a non-contributory pension scheme and medical insurance. Generous relocation assistance will be given, where appropriate.

If you are ready to meet new challenges in a successful and growing company please write with full personal and career details to, or telephone: Martyn Hawkins, Manager Human Resources, Amdahl International Management Services Limited, Dogmersfield Park, Hartley Wintney, Hampshire RG27 8TE. Telephone 0252 346204.

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The need now is for a young (preferably 27-30) ACA to come in as No. 2 to the Director of Group Finance. Key responsibilities include financial and management accounting, budgets, cash management and commercial advice to business units. Initially, however, the major challenge will be a complete systems enhancement.

Candidates - bright and enthusiastic achievers - should have service industry experience. Strength in systems is vital.

Please write with full c.v. and details of current remuneration to John Little (Ref. 1607) at Bull Thompson & Associates Limited, 63 St. Martin's Lane, London, WC2N 4JX, who is advising on this appointment.

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He/She will work on a contractual basis for a total of approximately 4 months during late 1989 and early 1990, based in Cheltenham.

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Pam Gilder, Countryside Commission,
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Chief Financial Accountant

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Reporting to the Finance Director, you will manage the financial accounting function for diverse operating divisions and prepare financial and tax reports against exacting time-tables set by the US head office. There is also a major systems review in prospect.

You will be a qualified accountant, probably Chartered or Certified, with at least five years' post-qualification experience, preferably with a US multinational. Good managerial skills are essential, as is personal graft and initiative.

The excellent benefits package includes performance-related bonus, fully expensed car, contributory pension scheme and medical insurance.

Please write - in confidence - with career and salary details to Peter Evans, Ref. B.49404, MSL International (UK) Ltd, 32 Aybrook Street, London W1M 3JL.

MSL International

FINANCIAL CONTROLLER INSURANCE

READING

The Insurance Marketing Services Division (IMS) of Hogg Robinson & Gardner Mountain Insurance Brokers Limited is seeking to appoint a Financial Controller by September 1989. This rapidly developing Division specialises in the creation and administration of affinity Group insurance programmes.

The successful candidate would be responsible for a wide range of accounting functions. He/she will also be responsible for high volume entries onto a digital computer system, liaising with in-house specialists over systems requirements, hardware and PC's.

Working in tandem with the Managing Director (IMS) and reporting to the Group Finance Director, the Financial Controller heads up a four-strong team providing information and advice on all related financial concerns.

Applicants for the position should be qualified Accountants with proven commercial and computing experience. Technical ability, commitment and motivation are as essential as a "hands on" operating style.

You would expect a benefits package including:

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- Performance related bonus
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London E1 8DF



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A FINANCIAL TIMES SURVEY 1st NOVEMBER 1989

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For their part most final year students are aware that market power has switched in their direction. They are more likely to scrutinise closely the prospects of a sector and compare what each employer has on offer before embarking on a career.

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

FINANCE DIRECTOR (DESIGNATE)

Telford

Blockleys Public Limited Company, a highly successful and very profitable £18M turnover company, manufactures high quality building products for an impressive range of customers. The company has developed through major expansion over the past few years, and is currently developing new investment potential which may lead to acquisitions, and they now seek a Chartered Accountant with senior management experience, preferably in the building or allied industries to assist the current Financial Director prior to taking over the Finance function at Board level. Knowledge of acquisitions and corporate finance is desirable. The ideal appointee will be aged 35-40 and possess the drive and enthusiasm to work with a committed and strong management team.

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An opportunity now arises for an ambitious, qualified accountant to join the group. As part of a team of energetic professionals, the successful applicant will be responsible for establishing targets and controlling the financial performance of several operating companies.

BPP's policy is to recruit the brightest and most energetic young people. A first class academic background and demonstrable communication skills are regarded as essentials. The remuneration, benefits and future prospects offered fully reflect these requirements.

Applications, with CV, in confidence to Helen Martin, at the address shown below.



BPP Holdings plc, Aldine Place, London W12 8AA. Telephone 01-740 1111.

Financial Director

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Established private manufacturing and distribution company in accelerated growth programme, organically and by acquisition, needs exceptional accountant to help company keep pace with all this. Job interest and rewards will both be exceptional. Relocation expenses, of course.

Candidates must be qualified accountants aged over 30 with good experience of acquisitions, control systems, treasury and IT, of high intelligence, communicative, with considerable negotiating skills and a modern management approach.

For fuller details write in confidence to John Courtis at JC&P, 104 Marylebone Lane, London W1M 5FU, demonstrating your relevance clearly and quoting 7217.

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£25,000
Benefits
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Working as part of a young central team in a fully computerised environment responsibilities will embrace TSA, Bank of England and Group reporting. Exposure to the core areas of business together with staff supervision make this the ideal first move from the profession.

Candidates will be newly qualified graduates from a large professional practice. Experience of financial services is not necessary. An out-going and confident personality together with previous exposure to computer systems is essential. Promotion prospects are outstanding either within the Group function or out to a product area.

Please apply directly to Richard Carter at Robert Half, Preepost, Walter House, Bedford Street, 418 The Strand, London WC2R 0BR. Telephone: 01-836 3545, or evenings on 0344 885911. Alternatively, fax your details on 01-836 4942.

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£30,000

Our client is a £250m plus turnover company which has grown rapidly over the past 6 years both at home and abroad. The main area of activity is office equipment sales and servicing.

The person to be appointed will report to the Business Development Manager, but will be involved in working closely with the Group Chief Executive and Group Finance Director.

This is a wide-ranging role, including profit improvement studies, budget reviews and the investigation and appraisal of acquisition targets.

Candidates, ideally in their late 20's, should

be graduates with a post-graduate MBA. A minimum of 3 years' previous relevant experience in a successful industrial company, consultancy or investment organisation is required. They will need to demonstrate an ability to effectively communicate with senior Group and Divisional management.

There is an attractive salary and benefits package including car. This is an excellent opportunity to play a central role in the further growth of this exceptional company.

Please write - in confidence - stating how the requirements are met to Tim Neame, quoting reference FT. 8048, at MSL International (UK) Ltd, 32 Aybrook Street, London W1M 3JL.

MSL International

Financial Controller

c.£30k + Car

Epsom Surrey

timely management information.

You will also be responsible for the consolidation of information for the Holdings Board and the effective utilisation of the Group's cash resources.

If you combine a talent for problem-solving and thinking creatively, have good interpersonal and communication skills to enable you to grow within our fast moving environment, we will offer you an attractive remuneration package including Company Car, Pension Scheme, Life Assurance, etc.

To apply please send your CV to: Helen Gardner, Group Personnel Director, UIS Limited, Apex House, 44-10 West Street, Epsom, Surrey KT16 7RG. Alternatively, call Personnel Department for your application form on Epsom (0372) 298655.



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RoyScot Finance Group

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Our client, a recording company with a multi million pound turnover requires an innovative individual to lead their United Kingdom operations. Your responsibilities will include reporting to the board, installing a new sophisticated system and advising senior management on strategic planning and profitability. You should be qualified with a minimum of three years experience in a similar environment. In return, unrivalled prospects and promotion to the board are envisaged. Ref: VP 2385.

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South London

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Our client, part of a dynamic U.K. PLC is a successful and rapidly expanding company with a diverse electro mechanical and electronic product base. The environment is profit conscious and the constant development of the business demands a major input from the financial function.

An exciting opportunity exists for a 'hands on' Manager who can make a positive contribution to the effectiveness of the financial control function. Reporting to the Financial Director you will be a key member of the management team with a broad based changing and growing activity.

You will be a young ambitious, qualified A.C.C.A. with at least two years post qualification experience, preferably in a manufacturing environment geared to profit maximisation. Solid cost and financial accounting experience, together with the introduction and development of computer based systems is essential. The ability to communicate at all levels is paramount.

If you can produce results under pressure the career prospects are significant. The benefits are those associated with a progressive organisation. Salary will not be a barrier for the right candidate.

Please telephone for an application form (calls are answered 24 hours a day) or send comprehensive curriculum vitae quoting reference number DP/934 to:



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INTERNATIONAL COMPANIES AND FINANCE

AMR breaks record despite erosion of fares

By Roderick Oram in New York

AMR, parent company of American Airlines, the largest US carrier, has turned in record profits for the fourth successive quarter despite a large increase in its capacity and some erosion of fares.

Net earnings for the three months ended June rose 25.8 per cent to \$177.9m, or \$2.63 a share, from \$141.4m, or \$2.36, a year earlier. Revenues grew by 25.5 per cent to \$2.72bn from \$2.16bn.

First-half profits were \$27.9m, or \$4.43 a share, against \$20.8m, or \$3.4, on revenues that rose 25.2 per cent at \$5.17bn against \$4.13bn a year earlier.

"Although the quarter was one of

growing fare instability, our strong traffic, successful revenue management and continued attention to controlling unit costs all helped produce another record earnings performance," said Mr Robert Crandall, chairman.

The company also set a new monthly traffic record in June, followed by a daily record on June 30 when it flew 277,440 revenue-passenger miles at a load factor of 83.5 per cent. American led the domestic market with a 21.8 per cent share during the quarter.

In the latest three months, AMR's yield, or revenue per passenger mile, increased 1.8 per cent to 12.17 cents, expanding their own routes as well.

Operating expenses increased 26.3 per cent and capacity increased 17.8 per cent, making unit costs 3.8 per cent higher. Its load factor was 65.3 per cent, up 0.7 point from a year earlier.

AMR is favoured by Wall Street analysts, who are forecasting earnings per share for the full year of around \$9, up from \$7.2 last year.

Some of its increase in traffic is attributable to the strike at Eastern Airlines, particularly at San Juan and Raleigh/Durham airports. But American Airlines and its commuter airline subsidiary American Eagle have been

Leaders of the Eastern Airlines pilots' union rejected a proposal that called for 35 to 40 per cent of the pilots to go back to work, ending a brief period of progress in negotiations, APDI reports.

Meanwhile, the Texas Air unit acknowledged that it was unlikely to meet the ambitious flight schedule announced for August.

Bargaining is expected to continue, but neither side holds out hope of progress.

The union and the company declined to comment yesterday on the negotiations.

Strong cigarette side boosts Philip Morris

By Anatole Kaletsky

PHILIP MORRIS, the US tobacco and food conglomerate, reported strong results for the second quarter as its cigarette operations continued to gain market share and increasing operating earnings more than offset the heavy acquisition costs of the Kraft food business, which Morris bought last year.

The company's net earnings in the second quarter were up 22 per cent at \$745m or \$2.22 a share. A year ago, before the Kraft acquisition, Morris earned \$611m or \$2.6. Operating earnings, excluding taxes and the interest and goodwill costs incurred in the Kraft takeover, were up 45 per cent at \$1.91bn.

The company's total operating revenues advanced by 46 per cent at \$11.6bn.

Mr Hamish Maxwell, chairman, said operating revenues at Philip Morris USA, the domestic tobacco division, were up in the latest quarter as a result of gains in volume and market share.

Philip Morris International, the overseas tobacco business, also increased revenues and added 7.8 per cent to its unit volume in the second quarter.

General Foods USA produced higher operating revenues, as did Kraft USA. Meanwhile Kraft General Foods International recorded higher unit volume but slightly lower operating revenues.

Honeywell leaps 137% to \$74.7m

By Karen Zagor

HONEYWELL, the US electronic controls and defence equipment group, which has been the subject of persistent takeover rumours, yesterday reported soaring second-quarter earnings.

Net income for the three months ended July 2 leapt 137 per cent to \$74.7m or \$1.73 a share from \$31.6m or 75 cents the previous year. Sales were up by only 1.8 per cent to \$1.76bn.

Excluding extraordinary items in the 1988 quarter which resulted in an after-tax loss of \$28m or 66 cents a share, earnings were up 25.3 per cent.

For the first half, net income rose 54.2 per cent to \$137.7m or \$3.19 from \$89.5m or \$2.11 a year earlier on sales which fell 1.2 per cent to \$3.45bn from \$2.55bn.

The industrial business sector's operating profits were up sharply, led by automation systems. The space and aviation division's operating profits also advanced, thanks to a substantial increase in commercial avionics results and the recovery of the military avionics group, which posted a loss in the 1988 quarter.

Operating profits declined in the home and building automation and control sector due to weakness in construction markets. Profits were also down in the defence and marine systems business, which posted strong results last year.

The Minneapolis-based company said orders for each of its main businesses increased in the second quarter, led by commercial flight systems and industrial control systems.

Shares in Honeywell rose \$1.4 to \$83.2 in mid-session on the New York Stock Exchange.

Monsanto up 10% in second quarter

By Karen Zagor in New York

MONSANTO, the US chemicals and pharmaceuticals group, yesterday reported strong growth in earnings and sales for the second quarter.

Net income for the three months ended June 30 rose 10 per cent to \$241m from \$220m a year earlier while sales advanced 4 per cent to \$2.85bn from \$2.26bn. Earnings per share improved more sharply, by 16 per cent to \$3.54.

Mr Richard Mahoney, Monsanto's chairman and chief executive, said operating performance was strong across all its main product lines. The company also benefited from good market conditions.

"We're pleased with this year's record pace and optimistic

about the prospects for a good second half of the year," he said.

The company's best performance came from its agricultural company. Operating income for the division's crop chemicals unit rose to \$216m from \$184m, led by a 30 per cent increase in worldwide volume for the Roundup herbicide.

Monsanto has repositioned itself into a new category of company with products that are based on chemistry, but far less affected by traditional chemical industry cycles," said Mr Mahoney. "Our product portfolio is now much less sensitive to economic fluctuations."

Amax slips as gold and aluminium prices fall

By Kenneth Gooding

LOWER aluminium and gold prices hit the second-quarter earnings of Amax, the US natural resources group.

Net earnings for the second quarter were \$130.9m or \$1.53 a share, compared with \$237.9m and \$2.64 in the same period of 1988. However, Mr Alan Born, chairman, said yesterday:

"Overall, we expect 1989 will be another very good year for Amax."

The figures were distorted by a non-recurring gain from a \$15m federal income tax settlement in the second quarter of 1988. Excluding that settlement, earnings showed an \$8m improvement in the second quarter this year, Amax said.

Shares in Honeywell rose \$1.4 to \$83.2 in mid-session on the New York Stock Exchange.

GTE continues growth trend with 10% advance

By Karen Zagor

GTE, the largest US telecommunications group outside the Bell system, continued its recent growth trend by reporting higher second quarter earnings.

Net profits for the three month period rose 10 per cent to \$325m from \$295m a year earlier. Earnings per share were up 13 per cent to 96 cents from 87 cents and revenues rose 3 per cent to \$4.3bn from \$4.2bn.

"This strong second quarter performance is particularly gratifying in light of the continuing competitive and regulatory pressures faced by our

major businesses," said Mr James Johnson, chairman and chief executive. "It also reflects the benefit of strategic actions taken last year, especially the sale of 30.1 per cent of US Sprint."

Revenues from telephone operations increased 6 per cent during the quarter to \$3.1bn, although the division's operating income of \$83m was below its 1988 level.

Overall, second quarter revenues rose 21 per cent, reflecting increased sales of government communications systems, cellular telephone services and directory advertising.

The group expects higher gold prices during the 1990s with strong demand for jewellery in the world's richer countries and lower production from countries such as Canada, the US and Australia as surface mines become exhausted.

However, Mr Gary Maude, the head of Gencor's gold division, warns that the gold price is unlikely to rise at a rate which compensates for cost increases at South Africa's mines for several months, and the group's planning for the next 12 months is based on this assumption.

The effect of improved profits was most marked at the group's marginal mines where retrenchments and production cuts have been implemented since the latter part of 1988 to stem a flood of red ink. West Rand Consolidated, Leasie, Bracken and Grootvlei have all cut gold output by curbing the extraction of unprofitable ore and all four mines have reported higher June quarter profits.

To date, the market for computer workstations has been limited by the lack of standard business applications programs, such as those offered by Lotus.

Financial terms of the agreement were not disclosed. However, the companies said Lotus will develop programs for Sun's three types of workstations; those based on the Intel 386 microprocessor, on the Motorola 68000 chips, and on Sun's Sparc reduced instruction set computer (Risc) chips.

"Sparc is clearly growing for Sparc/Unix workstations and we expect this momentum to further that momentum," said Mr Jim Manzi, president of Lotus.

MCI and Sprint improve

By Roderick Oram

MCI Communications and US Sprint, the two main competitors to AT&T in long-distance telephone services, have reported further strong gains in revenues and profits in the latest quarter.

MCI chalked up another record quarter with net earnings soaring to \$150m or 55 cents a share from \$82m or 21 cents. Revenues rose 31 per cent to \$1.55bn from \$1.22bn.

The results reflected a further sharp rise in use of capacity on its long-distance net-

work.

The first-half net was \$285m or \$1.07 against \$120m or 42 cents a year earlier. Both periods included a small net gain from extraordinary items. Revenues rose to \$3.05bn from \$2.35bn.

Second-quarter operating income at Sprint, which is 80 per cent owned by United Telecommunications and 20 per cent by AT&T, was \$48.1m against a loss of \$8.8m a year earlier. Net operating revenues rose to \$1.04bn.

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The first-half net was \$285m or \$1.07 against \$120m or 42 cents a year earlier. Both periods included a small net gain from extraordinary items. Revenues rose to \$3.05bn from \$2.35bn.

Second-quarter operating income at Sprint, which is 80 per cent owned by United Telecommunications and 20 per cent by AT&T, was \$48.1m against a loss of \$8.8m a year earlier. Net operating revenues rose to \$1.04bn.

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INTERNATIONAL COMPANIES AND FINANCE

Greece eyes Denison's oil stake

By A Correspondent

GREECE'S new Government has asked Denison Mines for an extension of 30 days to give it time to consider making an offer for the Canadian company's controlling stake in the North Aegean Petroleum Company (NAPC).

NAPC is the operator of Greece's only commercial oil and gas field at Prinos, off the island of Thassos. According to diplomatic sources the Government's apparent intention to purchase Denison's share and hence gain absolute control of the north Aegean oil concession, might save the way towards a settlement over the Aegean continental shelf dispute with Turkey.

The previous Socialist Government of Mr Andreas Papandreou had made several attempts to take control and nationalise NAPC, in order to be able to control exploration activities in the geographically sensitive area south-east of Thassos.

Turkey claims that this area does not belong to Greece but

lies within international waters. In March 1987 Greece and Turkey were at the brink of war over this issue when it emerged that Denison was about to drill in a potentially controversial area.

Earlier this year Denison announced it planned to sell its worldwide oil and gas interests to concentrate on mining and in particular uranium exploration. Denison holds 68 per cent of NAPC.

DEP-EKY, Greece's state oil enterprise, also holds stakes of 15 and 20 per cent respectively in the Prinos oil development and exploration areas, but does not appear to have any participation in the production side.

Mr Michael Papandreou, Greece's energy minister and energy minister, said he had asked Denison for a 30-day extension to a deadline of July 14 which one of the bidders for Denison's shareholding had given to the Toronto-based company.

Asked whether the Greek Government is considering

acquiring Denison's shares, the minister replied: "Yes, certainly, otherwise we would not have asked for an extension." With only two weeks in office, Mr Papandreou said he needs a few weeks to study the case and make a recommendation to the Government.

According to the minister DEP-EKY has already carried out an economic assessment of the Prinos oil and gas field with the assistance of Salomon Brothers, which was hired as consultant.

The minister said he believed the Greek state was in a position to make a good offer for Denison's stake. He also confirmed that he met Mr Jake Fowler, Denison's president, last week to discuss Denison's desire to sell and the Greek Government's interest in acquiring their share.

In January Denison said several offers had so far been received for its worldwide oil and gas deposits but it could neither confirm nor deny if a specific bid had been made for its holding in NAPC.

DEP-EKY is producing 18,000 barrels of oil per day, but output has been falling over the last three years. It went on stream in 1981, producing 25,000 b/d after a US\$700m investment by its four foreign partners led by Denison.

Oil analysts note that by

acquiring Denison's shares, the minister added: "We are looking towards a constructive co-operation with Greece's new Government, and we have every reason to believe that this relation will continue in the future... We hope to reach an agreement beneficial for both parties."

The Prinos field is producing

18,000 barrels of oil per day, but output has been falling over the last three years. It

went on stream in 1981, producing

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partners led by Denison.

Oil analysts note that by

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would be able to go ahead with

plans for future exploration in

a disputed oil concession

area east of Thassos

which existing geological

data show to be promising.

In January DEP-EKY

announced the finding of a

major gas field in Epanomi, a

few kilometres south-east of

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Beatrix Mines Limited

(Incorporated in the Republic of South Africa - Company Registration No. 770223904)

Share capital: Authorised - 150,000,000 ordinary shares of no-par value
: Issued - 85,000,000 ordinary shares of no-par value



REPORT FOR THE QUARTER ENDED 30 JUNE 1989

	Quarter ended 30.06.1989 R'000	Quarter ended 30.06.1989 R'000	Year to date R'000
INCOME STATEMENT			
Interest received	1,997	1,726	3,869
Dividends	15,451	15,468	52,075
Dividends	15,000	9,641	43,729
Interest paid and sundry expenditure - net	32,048	26,235	99,473
Interest paid	140	350	1,993
Income before taxation	31,908	25,883	97,680
Taxation	8,454	4,093	25,321
Income after taxation	23,454	17,792	71,359
Retained income at beginning of period	21,670	40,548	10,715
Distributable income	50,424	53,320	81,874
Dividends declared	50,424	31,450	31,650
Retained income at end of period	50,424	21,870	50,724

BALANCE SHEET

	31.6.89 R'000	31.6.89 R'000	30.6.89 R'000
INVESTMENT			
Share capital	131,466	131,466	131,466
Non-distributable reserves	5,100	—	—
Retained income	158,436	158,436	158,436
EMPLOYMENT OF CAPITAL			
Fixed assets	77,843	77,843	77,843
Loan to Buffelsfontein Gold Mining Company Limited	57,709	52,046	52,046
NET CURRENT ASSETS			
Current assets	145,552	129,889	129,889
Current liabilities	12,884	5,201	5,201
Long-term loans	49,159	65,159	65,159
Balance at end of period	158,436	161,870	161,870

Interest paid during the period, 262, 1,623. The loan to Buffelsfontein Gold Mining Company Limited will be repaid by the further issue of cumulative preference shares and taxation owing in Buffelsfontein once the taxation assessment has been finalized.

REMARKS:
(i) The figures are unaudited.
(ii) The report has been approved by the board.
(iii) The attention of shareholders is also drawn to the quarterly report of the Beatrix mine which appears elsewhere in this edition.

Registered and head office
General Mining Building
6 Holland Street
Johannesburg 2001
(P.O. Box 6260, Parktown 2107)

Transfer offices
South Africa:
Central Registers Limited
154 Market Street, Johannesburg 2001
(P.O. Box 4044, Johannesburg 2000)

London office
Gencor (U.K.) Limited
30 Ely Place
London EC1N 6UA

United Kingdom:
Hill Samuel Registers Limited
6 Greencoat Place, London SW1P 1PL

Johannesburg
20 July 1989

Copies are available from the London office, 30 Ely Place, London EC1N 6UA

RETAILING
The Financial Times proposes to publish this survey on:

12th September 1989

For a full editorial synopsis and advertisement details, please contact:

Jonathan Wallis
on 01-873
3565

or write to him at:

Number One Southwark Bridge London SE1 9HL

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Notice of Redemption
To the Holders of

Alcan Aluminium Limited
(formerly Aluminum Company of Canada, Limited)

14 1/4% Notes due 1992
Cusip No. 022267AQ1*

NOTICE IS HEREBY GIVEN, pursuant to the terms of the Indenture dated as of September 1, 1982 between Alcan Aluminium Limited (formerly known as Aluminum Company of Canada, Limited) (the "Corporation") and Manufacturers Hanover Trust Company (the "Trustee") that the Corporation will on September 1, 1989 (the "Redemption Date") redeem all of its presently outstanding 14 1/4% Notes, due 1992 (the "Notes") by payment in lawful money of the United States of America to the holders thereof of the redemption price stipulated in the conditions attaching thereto, namely 100% of the principal amount thereof plus accrued and unpaid interest to but not including the Redemption Date.

Payment of the redemption price will be made to the holders of the Notes against surrender of the Notes, together with the interest coupons pertaining thereto maturing after the Redemption Date. The face value of any missing unmatured coupons will be deducted from the payment. Payment will be made at Citibank, N.A., Corporate Trust Services, 111 Wall Street, 5th Floor, New York, N.Y. 10043.

The funds required for the payment of the redemption price will be deposited on or before September 1, 1989 with Citibank, N.A. Should any of the holders of the Notes fail to present their Notes on or before September 1, 1989 or fail to accept payment of the redemption money payable in respect thereof or give such receipt therefor, if any, as the Trustee may require, then the said redemption money shall be set aside for all purposes to be deemed a payment to any such holder with Citibank, N.A. Such setting aside shall not be construed as an outstanding payment to any such holder of the sum so set aside, and to that extent the said Notes and coupons shall thereafter not be considered as outstanding. The said Noteholders shall have no other right except to receive payment out of the money so set aside upon surrender to Citibank, N.A. of their Notes and coupons and the giving of the receipt, if required by Trustee.

Notice is further given that interest in respect of the Notes will cease to accrue on and after the Redemption Date.

All Notes so redeemed shall forthwith be cancelled.

P.K. Pal
Secretary

Montreal, July 3, 1989
* This CUSIP number has been assigned by Standard & Poor's Corporation and is included solely for the convenience of the holders. Neither Alcan Aluminium Limited, nor the Trustee shall be responsible for the selection or use of this CUSIP number, nor is any representation made as to its correctness on the Notes or as indicated in any redemption notice.

NOTICE

Withholding of 20% of gross redemption proceeds of any payment made within the United States may be required by the Interest and Dividend Tax Compliance Act of 1983 unless the Paying Agent has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the Payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent when presenting your securities.

FIRST AUSTRALIA PRIME INCOME INVESTMENT COMPANY LIMITED

International Depositary Receipts
Issued by
Morgan Guaranty Trust Company of New York

Notice is hereby given to the shareholders that:

Payment of coupon #9 of the International Depositary Receipts will be made in US dollars on or after July 24th, 1989 at the rate of US \$0.0019 per cent per annum, plus 10% of the following of Morgan Guaranty Trust Company of New York:

Brennan, 26, avenue des Arts
1200, Yvelines, France
- London, 1, Angel Court
- Frankfurt, 44-46, Mainzer Landstrasse

The dividend is not subject to any Australian tax. The Belgian withholding tax will be applicable to KDR Holders presenting their coupons to the offices of the Depositary without any appropriate Belgian non-resident certificate.

Morgan Guaranty Trust Company of New York
Brussels Office, as Depositary

FLASH LIMITED SERIES B

US\$30,200,000
Secured Floating Rate Notes Due 1993

In accordance with the conditions of the notes, notice is hereby given that for the six-month period 20th July 1989 to 22nd January 1990 (182 days) to 22nd January 1990 (182 days) the notes will carry an interest rate of 9.0859% p.a. Relevant interest payments will be as follows:

Notes of US\$1,000,000.00
U.S.\$4693.91 per coupon

THE SANWA BANK LIMITED Agent Bank

DEUTSCHE MARK STRAIGHTS

Issued 8/12/88
Bid 95 1/2
Offer 95 1/2
Change on
day 0/0
Yield 5.66

Austria 9 1/2
140 103 1/2
103 103 1/2
-0.14 0.00

B.F.C.E. 9 1/2
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For ten years we've been putting the Arab world at your fingertips

When we opened a branch in London in 1979, our objective was straightforward.

It was to offer a new kind of international banking service – combining the technology and professionalism of the major international institutions with a unique wealth of financial and business experience in the Arab world.

Ten years on, the objective is unaltered.

We provide merchant and wholesale commercial banking services, including trade finance,

foreign exchange and investment advice.

We can offer you invaluable guidance on business opportunities, regulatory requirements and the economic outlook throughout the seven Gulf States.

And we can do all this through a growing presence in financial centres that include Bahrain, Singapore,

New York, Tokyo and Frankfurt.

One thing, however, has changed.

We face our second decade with even more confidence than the first.



These Securities having been sold, this announcement appears as a matter of record only.

New Issue



THE TORONTO-DOMINION BANK

(a Canadian chartered bank)

Can. \$100,000,000

11% Deposit Notes due March 21, 1994

Issue Price: 101.90%

ScotiaMcLeod Inc.

Banque Bruxelles Lambert S.A.

Wood Gundy Inc.

Westdeutsche Genossenschafts-Zentralbank eG

Generale Bank

Dresdner Bank

Merrill Lynch International & Co.

Mitsubishi Finance International Limited

The Nikko Securities Co. (Europe) Ltd.

Amsterdam-Rotterdam Bank N.V.

Banque Internationale à Luxembourg S.A.

Bayerische Landesbank Girozentrale

Shearson Lehman Hutton International

Union Bank of Switzerland (Securities) Limited

March 1989

These Securities having been sold, this announcement appears as a matter of record only.

New Issue



Canadian Imperial Bank of Commerce

Canadian Imperial Bank of Commerce

(A Canadian Chartered Bank)

Singapore branch

Can. \$100,000,000

11% Deposit Notes due April 27, 1994

Issue Price: 101.55%

ScotiaMcLeod Inc.

Goldman Sachs International Limited

Commerzbank Aktiengesellschaft

Merrill Lynch International Limited

RBC Dominion Securities International

Banque Bruxelles Lambert S.A.

Generale Bank

Shearson Lehman Hutton International

Société Générale

Westdeutsche Genossenschafts-Zentralbank eG

Bankers Trust International Limited

Banque Générale du Luxembourg S.A.

Banque Internationale à Luxembourg S.A.

BNP Capital Markets Limited

Daiwa Europe Limited

Mitsubishi Finance International Limited

Vereins- und Westbank Aktiengesellschaft

April 1989

These Securities having been sold, this announcement appears as a matter of record only.

New Issue



Ford Motor Credit Company

Cdn \$125,000,000

11% Notes due May 11, 1992

Issue Price: 101.90%

ScotiaMcLeod Inc.

Wood Gundy Inc.

Banque Paribas Capital Markets Limited

Bank of Montreal Capital Markets Limited

Goldman Sachs International Limited

Merrill Lynch International Limited

J.P. Morgan Securities Ltd.

Commerzbank Aktiengesellschaft

Daiwa Europe Limited

Dresdner Bank Aktiengesellschaft

Swiss Bank Corporation

Banque Bruxelles Lambert S.A.

Amsterdam-Rotterdam Bank N.V.

Bankers Trust International Limited

BNP Capital Markets Limited

Mitsubishi Finance International Limited

Société Générale

UBS Phillips & Drew Securities Limited

Westdeutsche Genossenschafts-Zentralbank eG

Algemene Bank Nederland N.V.

Banque Générale du Luxembourg S.A.

Generale Bank

Crédit Lyonnais

RBC Dominion Securities International

Hambros Bank Limited

Swiss Volksbank

Shearson Lehman Hutton International

Vereins- und Westbank Aktiengesellschaft

Westdeutsche Landesbank Girozentrale

May 1989

INTERNATIONAL COMPANIES AND FINANCE

Brazil's Coke bottlers in fight for price increases

By John Barham in São Paulo

A DIFFERENT type of Cola war has broken out in the world's third largest soft drink market. Brazil's 32 Coca-Cola bottlers are angry over the Government's refusal to grant them what they regard as acceptable price increases.

The Coca-Cola franchisees, who hold 55 per cent of the 5.5bn litre-a-year Brazilian soft drinks market, claim that soaring inflation, coupled with an array of government price controls, has resulted in a steep reduction in the real price of their products. In June alone inflation rose 25 per cent.

Mr Carlos Fernando Motta, president of the bottlers' association, said real prices had been driven down by 60 per cent.

He added: "In June the Government allowed the bottlers to increase prices by only 20 per

cent." This outraged the bottlers who proceeded to award themselves a 38 per cent adjustment, which, they claim, barely covers operating costs.

The Government has retaliated by launching a police investigation. The Finance Ministry says it will unleash a horde of tax inspectors to study the bottlers' accounts to suss out the smallest misdemeanour and impose the maximum fine of \$176,130 against the companies.

The ministry maintains that the bottlers' move, if it went un punished, could set a dangerous precedent for others who would like to break price controls.

Mr Motta counters that the

Government itself has not

cheated the law, and insists

that price control legislation

allows companies to pass on

the rising cost of inputs to customers.

He added that price controls agencies were "little more than an authoritarian remnant from the period of military rule."

The bottlers maintain that the law was intended to control prices of basic goods and items produced by monopolies or oligopolies.

But the Coca-Cola bottlers are not the first to lash out against price controls. In 1986, McDonalds signalled the end of the Cruzado Plan, Brazil's first emergency anti-inflation policy, by giving away hamburgers in protest at controls.

The following year, Autolatina, which comprises Ford and Volkswagen's Brazilian subsidiaries, defied controls during the second inflation pol icy and won. This year it is

Coca-Cola's turn.

Kubota wins control of Spanish venture

By Our Financial Staff

KUBOTA, the Japanese construction equipment group, has acquired a controlling interest in a tractor manufacturer in Spain by buying a large stake from Nissan Motor Iberica, the Spanish subsidiary of Nissan.

Kubota has increased its stake from 15 to 55 per cent in Ebro Kubota, a Madrid-based joint venture established in 1986 by Kubota, the Japanese trading house Marubeni and Nissan Motor Iberica to get around Spain's restrictions on tractor imports.

Kubota has acquired 40 per cent from the Nissan subsidiary, whose stake falls from 50 to 40 per cent as a result. Marubeni's stake stays unchanged at 5 per cent.

Through the deal the capital of Ebro Kubota will be doubled to Pta4.4bn (\$36.7m).

• **Compañia Espanola de Petroleos (Cepea)**, Spain's largest private sector oil refiner, and Dainippon Ink and Chemicals have agreed to merge their resin interests in Europe.

Cepa said the two compa nies would pool their resin

interests in a joint company called **Reichhold Chemie**, with Dainippon as majority share holder.

The joint company would bring together Dainippon's interests in Switzerland, Austria and France with Cepa's Spanish subsidiary Resinas Sinteticas.

Following the merger, which is subject to approval by appropriate authorities, Reichhold would have turnover in 1989 of Pta34bn.

Goodyear posts 43m charge

GOODYEAR Tire & Rubber, the world's largest tyre company, expects to record an after-tax charge of \$43m on the sale of 485 miles of 30-inch pipe by All American Pipeline, its oil transportation unit, Reuter reports.

The offshoot sold about \$70m worth of pipe to Coastal, the US energy supply company, said Goodyear.

Merger lifts US finance house

By Our Financial Staff

PRIMERICA, the US financial conglomerate created from the shell of American Can, raised its second-quarter net earnings to \$63.4m, or 65 cents a share, from \$31.9m, or 71 cents a share, in the same period last year. Revenues rose to \$1.4bn from \$28.1m last year.

The second-quarter figures reflect the combined operations of "Old Primerica" and Commercial Credit, acquired by Primerica in August, and are thus more comparable with the 1988 figures. They also include a \$7.4m pre-tax gain from the sale of Commercial Credit's Baltimore headquarters.

Mr Sanford Weill, Primerica's chairman and chief executive, said he was pleased with

the performance. For example, Smith Barney in the investment services arm produced earnings of \$14m following an operating loss in the same period last year, but retail brokerage commissions were strong this year. Earnings also

reflect the one-month contribution of the Drexel Burnham retail brokerage offices acquired during the quarter.

Mr Weill added that Primerica would pursue its proposal to acquire the publicly owned shares of Al Williams, its majority-owned life insurance subsidiary, which contributed \$26m to second-quarter earnings. However, it plans to keep its Fingerhut direct mail marketing subsidiary, which it had

previously tried to sell. "No appropriate buyer, both in terms of financial consideration to Primerica and business compatibility with Fingerhut, has presented itself."

• **Net earnings for Cincinnati Milacron**, a US machine tool and industrial equipment manufacturer, fell to \$5.2m, or 21 cents a share, in the second quarter, compared with \$3.3m, or 34 cents a share, last year.

New earnings for this year include tax credits of \$1.2m in the quarter, compared with \$2.4m in the same period last year. Revenues fall to \$198.5m compared with \$238.4m in 1988.

The decline reflected "production delays and other temporary difficulties," said Mr James Geier, chairman.

Securities turnover in Zurich up 11%

By John Wicks in Zurich

SECURITIES turnover in Zurich amounted to a total of SF320.6bn (\$194bn) in the first half of this year, or 11.8 per cent more than the SF288.5bn booked for the corresponding period of 1988.

This sum covers all securi

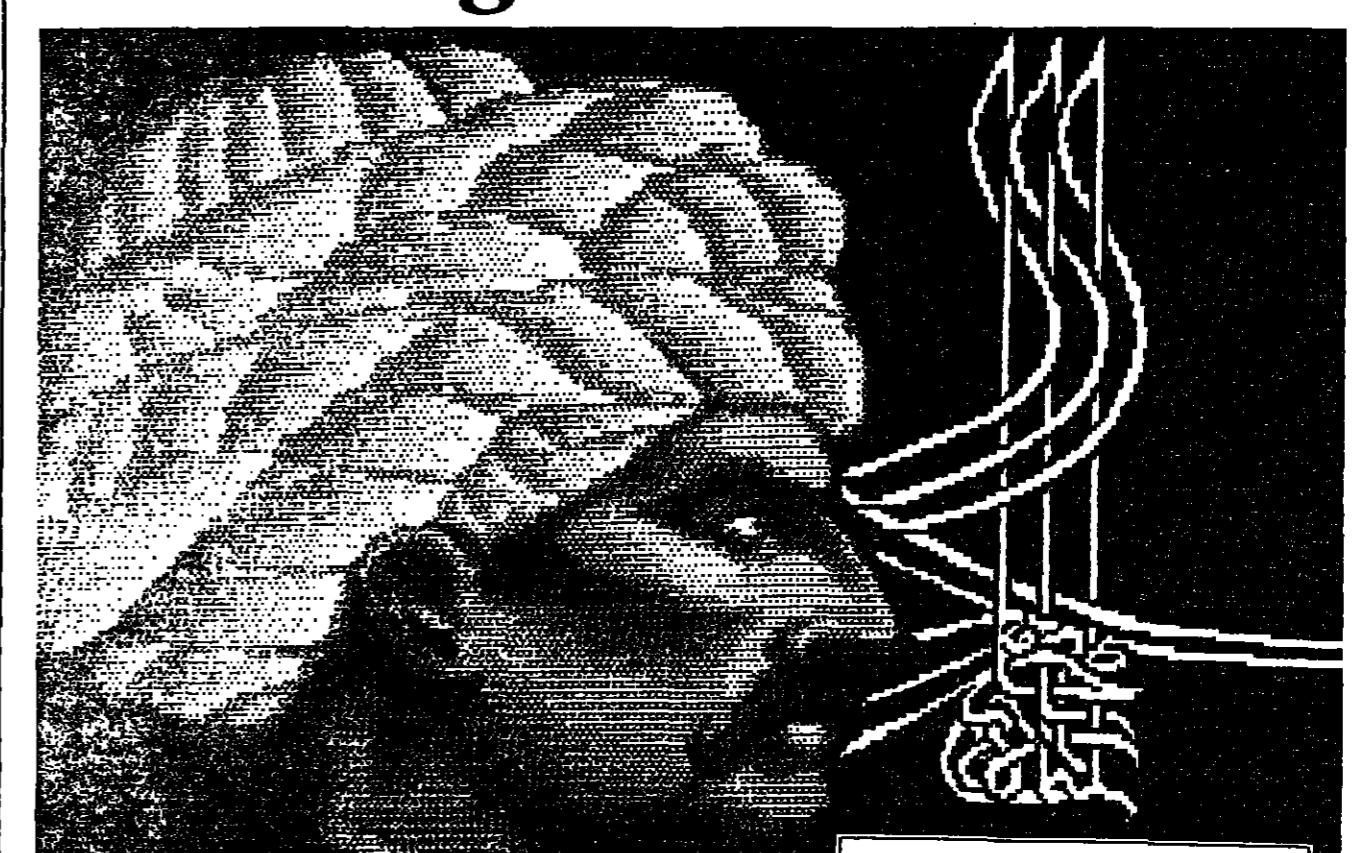
ties transactions registered in the canton of Zurich, both on and off the stock exchange.

The number of bargains recorded in the six-month period also increased by 25.4 per cent compared with the year before. The actual rise

was from 297,046 to 372,528.

Stock-market capitalisation of Swiss and Liechtenstein shares listed on the Zurich exchange rose by 16.1 per cent from the end of last year to mid-1989, increasing from SF211.07bn to SF244.97bn, Reuter reports.

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INTERNATIONAL CAPITAL MARKETS

Treasuries rally smartly as June inflation slows

By Janet Bush in New York and Katharine Campbell in London

AN ENCOURAGING set of consumer prices data yesterday triggered a smart rally in US Treasury bond prices but did not immediately prompt the further easing in monetary conditions that US financial markets are looking for.

At mid-session the Treasury's benchmark long bond was quoted about 0.1 point higher for a yield of 6.14 per cent.

The CPI rose 0.2 per cent in June, both overall and once food and energy prices were stripped out. Economists had forecast an overall rise in the CPI of 0.4 per cent and was seen as paving the way for the next nudge down in the Fed funds rate. The CPI rose 0.6 per cent in May while the producer prices index fell 0.1 per cent in June.

The US Federal Reserve yesterday announced five-day matched sales to drain liquidity from the money market, strongly suggesting no change in conditions yet. Nevertheless, economists expect the Fed to initiate another easing move despite the fact that the underlying rate of inflation is still well above 5 per cent.

The betting is that the Fed will continue its very gradual move to loosen credit conditions and the next policy easing may not come until August. Fed funds traded steadily yesterday at 6.14 per cent.

The focus of financial markets is today's Humphrey Hawkins testimony to Congress by Mr Alan Greenspan, Fed chairman, in which he will discuss thinking on monetary policy.

The balance of probabilities in favour of or against lower interest rates is clearly the prime obsession of the bond market. Yesterday's news of a substantial rise in housing

GOVERNMENT BONDS

starts in June, against expectations of a small decline, was brushed aside as the market concentrated on the bullish implications of the CPI release.

■ RETAIL activity has more or less dried up in the UK government bond market and, if anything, foreign investors, sitting on healthy profits in the bonds and the currencies, are gingerly getting out. The only factor to move the market yesterday was the US CPI figure, which showed the smallest increase in 16 months. Gilt yields moved up a few ticks, but failed to hold those levels, closing weaker on the day.

On Liffe the September long gilt finished at 95.21, 4 point weaker in very quiet trading with only 9,000 contracts changing hands.

■ IT WAS a day of directionless trading in the German market. Traders spoke of a complete absence of buying interest, at least in the more liquid stocks, but noted there was no selling pressure either.

Yesterday's repurchase agreement was somewhat tighter than expected. While DM18.5bn was drawn from the market, the new two-tranche allocation only amounted to DM16.8bn, which

slightly depressed sentiment among bond dealers. However, one trader noted that his colleagues had generally overlooked the repayment day of the Bundesbank of DM3.9bn worth of Bundesobligationen.

At the fixings, prices were generally unchanged. The fed-sen 6% per cent of 1989 was priced at 100.30 - Tuesday's level - to yield 6.71 per cent.

Later in the day the better than expected US CPI took the market up fractionally, helped by a hint of weakness for the dollar.

On Liffe the September bond future closed at 95.22 compared with 95.21 the previous day.

■ TERMS on the new Dutch guilder state loan, announced late on Tuesday evening, surprised the market as the issue was larger than expected. The Government issued F1.5bn worth of 10-year paper, with a 7.6% per cent coupon and priced at 99.60, giving a yield of 7.11 per cent.

The bond market was mildly depressed by the German repurchase agreement, and traded down some 10 cents during the course of the day. The new loan was quoted at 99.25 in late trading.

■ THE Canadian market has been lagging the US market in the rally of the past two months, so that it spreads between the two markets are at historic highs. While yields on five-year Canadian bonds are half a point between 90 and 130 basis points above equivalent US Treasuries, they currently stand at 150 basis points. Yields on 10-year stock are 130 basis points over US Treasuries.

■ TURKEY's central bank sold at auction F1.15bn of six-month Treasury bills at an average 9.92 per cent annual yield, compared with F1.10bn and 34.4% per cent at last month's auction.

Bankers said that in spite of moderate market demand for Treasury bills there were high bids on expectations of heavy reliance on domestic borrowing to mop up excessive cash circulating in the Turkish economy. Lira in circulation hit a record F1.810bn on July 11, an 81 per cent rise on end-1988 levels.

London closing, *denotes New York morning session
Prices in £s, US in 32nds, others in decimal
Yields: Local market standard
Technical Data/ATLAS Price Sources

BENCHMARK GOVERNMENT BONDS

	Coupon	Red	Price	Change	Yield	Week ago	Month ago
UK GILTS	8.000	8/98	100.19	-0.02	10.07	11.14	11.03
	9.750	1/98	96.30	-0.32	10.30	10.38	10.39
	9.000	10/98	92.93	-0.36	9.39	9.65	
US TREASURY *	9.125	5/98	106.29	+1.12/2	8.08	8.00	8.24
	8.875	2/98	105.03	+2.48/3	8.15	8.04	8.20
JAPAN No 111	4.600	6/98	88.108	+0.059	5.24	5.20	5.20
No 2	5.700	3/07	106.292	-0.001	5.03	5.04	5.20
GERMANY	7.000	2/89	101.950	-0.050	6.70	6.62	6.72
FRANCE ETAT	8.000	1/94	97.032	+0.247	8.80	8.84	8.81
OAT	8.125	9/95	97.1700	+0.286	8.55	8.57	8.65
CANADA *	10.250	12/88	105.2500	+0.100	9.39	9.31	9.48
NETHERLANDS	7.000	3/89	93.3000	-0.020	7.10	7.04	7.13
AUSTRALIA	12.000	7/89	92.2515	+0.179	13.43	13.42	13.85

London closing, *denotes New York morning session
Prices in £s, US in 32nds, others in decimal

Technical Data/ATLAS Price Sources

Mortgage Corp acts to secure rating on securities

By Norma Cohen

THE Mortgage Corporation has taken steps to safeguard the AA rating on several of its mortgage-backed securities placed under review following the £1.5bn hostile bid for BAT industries, the tobacco-based multinational.

The securities issued by

special-purpose companies TMC numbers 2, 3 and 4, are rated AA by virtue of a pool insurance policy provided by Eagle Star Insurance, a BAT unit.

Eagle Star's claims-paying rating has been placed under review for a possible downgrading by Moody's Investors Service and Standard & Poor's.

Mr Roland Ward, finance director at TMC, said Eagle Star had arranged for other AA issuers to step in with a reinsurance policy that would maintain the rating in the event of a downgrading. He added that the issuers had absorbed the cost of the reinsurance in order to reassure other users of pool insurance of the efficacy of the product as a means of providing credit insurance.

Analysts at Moody's have pointed out that the vulnerability of claims-paying ratings may cause issuers to forgo pool insurance policies in favour of a structure providing credit insurance on senior debt by dedicating payments from a subordinated tranche of securities in the event of default.

Mr Ward said TMC was not considering a switch to the senior-subordinated structure as the use of pool insurance (rated Ba2 or higher) at the time of default.

■ THE lower the rating, the higher the incidence of default.

On average in the 19 years, 3.3 per cent of speculative grade issuers defaulted within one year, compared with 0.06 per cent of investment grade issuers.

For Ba-rated issuers and 29 per cent for B-rated issuers - showing significant differences even among bonds defined as speculative grade.

Cumulative default rates over 10 years were 2 per cent for all investment grade bonds and 17 per cent for speculative grade bonds.

On average in the 19 years, 3.3 per cent of speculative grade issuers defaulted within one year, compared with 0.06 per cent of investment grade issuers.

For issuers rated Ba the one-year default rate was 1.6 per cent and for those rated B, 6.7 per cent.

■ Event risk - the risk of unforeseen events such as mergers and acquisitions, corporate restructuring and litigation - has more impact on default rates for higher-rated than for lower-rated bonds.

■ The variability in default rates from year to year grows significantly for lower-rated issuers. This higher "default volatility" may help to explain the higher than expected risk premiums on many lower-rated bonds.

Now a new study, published yesterday by Moody's Investors Service, throws more light on the vexed question. A special report on historical default rates of more than 3,000 issuers of bonds in the US between 1970 to 1988 - almost all the long-term debt of the US corporate bond market - concludes that:

■ 230 issuers with Moody's long-term ratings defaulted in the period. Only one issuer - Manville Corporation which voluntarily entered bankruptcy to settle asbestos litigation in 1982 - was regarded as investment grade (rated Ba2 or higher) at the time of default.

■ The lower the rating, the higher the incidence of default.

On average, 4 per cent of Ba-rated issuers defaulted within 10 years.

That increased to 14 per cent

Widening the junk default debate

Stephen Fidler and Norma Cohen on a study of speculative debt

SELDOM do academic rows reverberate in the canyons of Wall Street as have the differences between Mr Edward Altman, of New York University, and Mr Paul Asquith, of the Harvard Business School. Their dispute, over defaults on junk bonds, unsettled the £1.5bn US high-yield bond market earlier this year.

In a study published in March 1988, Mr Altman argued that the annual default rate on junk bonds between 1978 and 1987 was 1.84 per cent. His research has been cited in promotional material published by Drexel Burnham Lambert and other proponents of the junk bond market.

However, Mr Asquith's research, published in May, suggested that 34 per cent of the junk bonds issued in 1977 and 1978 had defaulted by last November.

These differences are accounted for, in part, by different methodology, the use of different universes of bonds and even differences in the definition of default.

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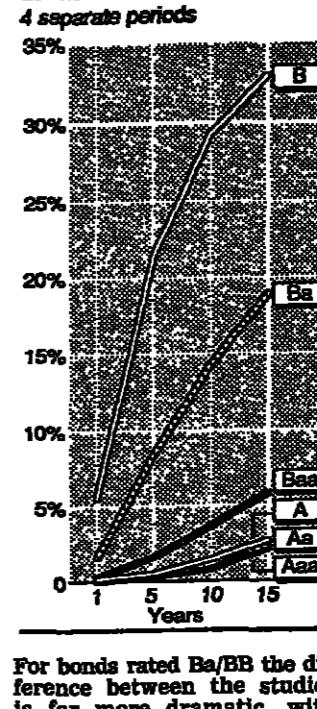
■ The lower the rating, the higher the incidence of default.

On average, 4 per cent of Ba-rated issuers defaulted within 10 years.

That increased to 14 per cent

Default rates

Levels of default over 4 separate periods



For bonds rated Ba/BB the difference between the studies is far more dramatic, with Moody's finding a 14.1 per cent default rate against a 6.3 per cent default rate among bonds in the Altman study. But for B-rated bonds, the lowest category studied, the findings are roughly equal, with Moody's according a default rate of 31.5 per cent against Mr Altman's 32.2 per cent.

In explaining the key differences between the two studies, Moody's notes that so-called distressed exchange offers - those in which investors have faced the choice of accepting an exchange offer as perhaps the only alternative to bankruptcy - are not included in the research of the former.

Why distressed exchanges were omitted from Mr Altman's study is not clear

although Moody's research analysts note that details of the exchanges are often difficult to obtain. However, in a recent promotional document for junk bonds, Drexel notes that about 31 per cent of all exchange offers that it alone has helped to negotiate have been for financially stressed companies.

In comparing its results with those of Mr Asquith, Moody's notes that significant differences in the results of the two studies may be explained by the fact that the research parameters vary.

The Harvard study found a default rate of 23.1 per cent by 1988 of junk bonds issued in 1977. Moody's, expanding junk bonds issued in that year, found a default rate of 13.1 per cent by 1988.

Among the key differences between the two is that the Harvard study analysed only those bonds issued as "junk" in 1977, while Moody's looked at the rating of senior unsecured debt of all bonds outstanding in that year. As a result Moody's universe of outstanding bonds was much larger.

But Mr Douglas Lucas, analyst of structured financings at Moody's, cautions against interpreting the data as evidence that original-issue junk bonds have a slightly higher default incidence than those issued as investment-grade debt that is later downgraded.

The question of whether original-issue junk bonds - the securities which transformed the market in the early 1980s - are any riskier than other junk bonds remains unanswered by all the studies.

Also, none of the existing research examines what may be the thorniest question of all - whether investors are sufficiently compensated for the risks of junk bonds in the yields they earn.

CAE Industries to raise C\$240m

CAE INDUSTRIES, the Canadian manufacturer of flight simulators, expects to raise about C\$240m (US\$200m) from a stock offering at C\$10.50 a share, Robert Gibbons writes from Montreal.

The offering, due to close on July 28, is one of the biggest Canadian equity issues since the stock market crash of 1987. It will raise about C\$50m more than the company originally expected.

Bankers said that in spite of

moderate market demand for

Treasury bills there were high

bids on expectations of heavy

reliance on domestic borrowing

to mop up excessive cash

circulating in the Turkish

economy. Lira in circulation

hit a record F1.810bn on July 11, an 81 per cent rise on end-1988 levels.

Mr Z. Lou Guttman, chairman of the New York Mercantile Exchange, has attacked proposals from a US congressional committee to ban dual trading and simultaneously submitted his own proposals for tighter market supervision, writes Katharine Campbell.

Both market participants, not help them", he said. Referring to legislation before the House Agriculture Committee which proposes a ban on dual trading, Mr Guttman characterised the idea as "shoot first and ask questions later approach".

The controversial practice,

which allows traders to deal

in both on behalf of customers

and for themselves, has been

open to scrutiny since federal

FINANCIAL TIMES ARCHITECTURE AT WORK AWARD 1989

Assessors' Report/Winner

Some 70 entries were submitted and after consideration of the shortlist of buildings that they visited the jury gave the Financial Times Architecture at Work Award for 1989 to the **Truro Courts of Justice**.

In a year when there was a particularly high standard of architectural design among the entries, it was a particular pleasure to give the award to the outstanding new law courts in Truro.

It is a building that demonstrates effectively how to add new architecture to old towns. This is the key problem for our smaller country towns where the delicate growth of centuries can so easily be permanently damaged by insensitive, out of scale, new buildings.

The jury were first of all particularly struck by the contribution made by the new law courts to the skyline and distant views of the town. The circular form and conical roof of the main building rises out of the clustering roofs in an elevated part of the old town. The clear white building rises out of the town like a new acropolis. Initially looks closed and mysterious, more mediaeval than Greek, and yet its forms are modern.

The town is quietly dominated by the impartial presence of the law in this new building that adds a note of formal order to the roofscape of the town. It is a rare achievement to add a major public building so harmoniously. Elsewhere in Truro there are examples of out of scale commercial buildings and visually damaging car parks.

Inside the white walls the architects have created a subtle plan of public spaces and courts and offices that is pleasurable to use and enjoyable to work in. Ramps, gardens, cloisters and top-lit halls on a generous scale are unified by the intelligent plan into a powerful architectural experience. The materials and colours are limited to make a building that is primarily black and white. This could easily have been bland but in Truro the result is an architectural nobility achieved by simple means. This elegance is remarkably rare, particularly in contemporary institutional buildings.

The jury spent time talking to the people who use the building. They felt that an appropriate contemporary setting for the administration of justice had been successfully achieved. The building works well at all levels and gives considerable architectural pleasure. The public sense from outside is that a real effort has been made to make a sensitive addition to the town. They are well served inside the building too, by the dignity of the circulation areas and the solemnity of the courts themselves. There is no sense of oppression inside the law courts, the atmosphere is rather one of cool enlightenment.

The award recognises not only the architectural distinction of the unusual work place but also commends an imaginative act of public patronage. Truro has gained a positive addition to the town and justice gains a humane and elegant image.

Commendations

Prince's Square, Glasgow. Prince's Square is a five storey speciality shopping centre in the heart of Glasgow. The original buildings consisted of a four storey merchant square built in yellow sandstone and completed in 1841. The original owner in celebration of the birth of the Prince of Wales, later to become Edward VII, named the new building Prince's Square. The buildings have a pleasant civic character and are listed Grade B.

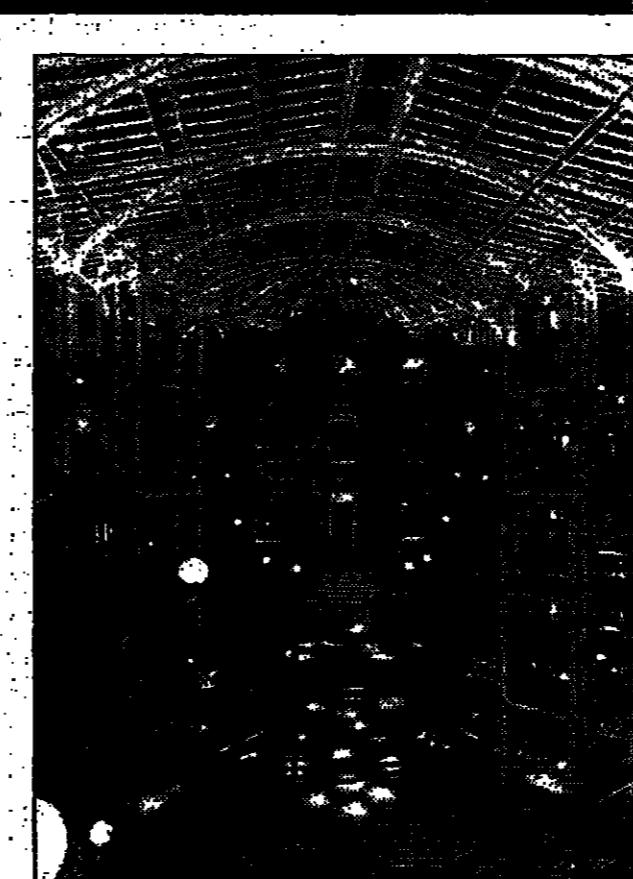
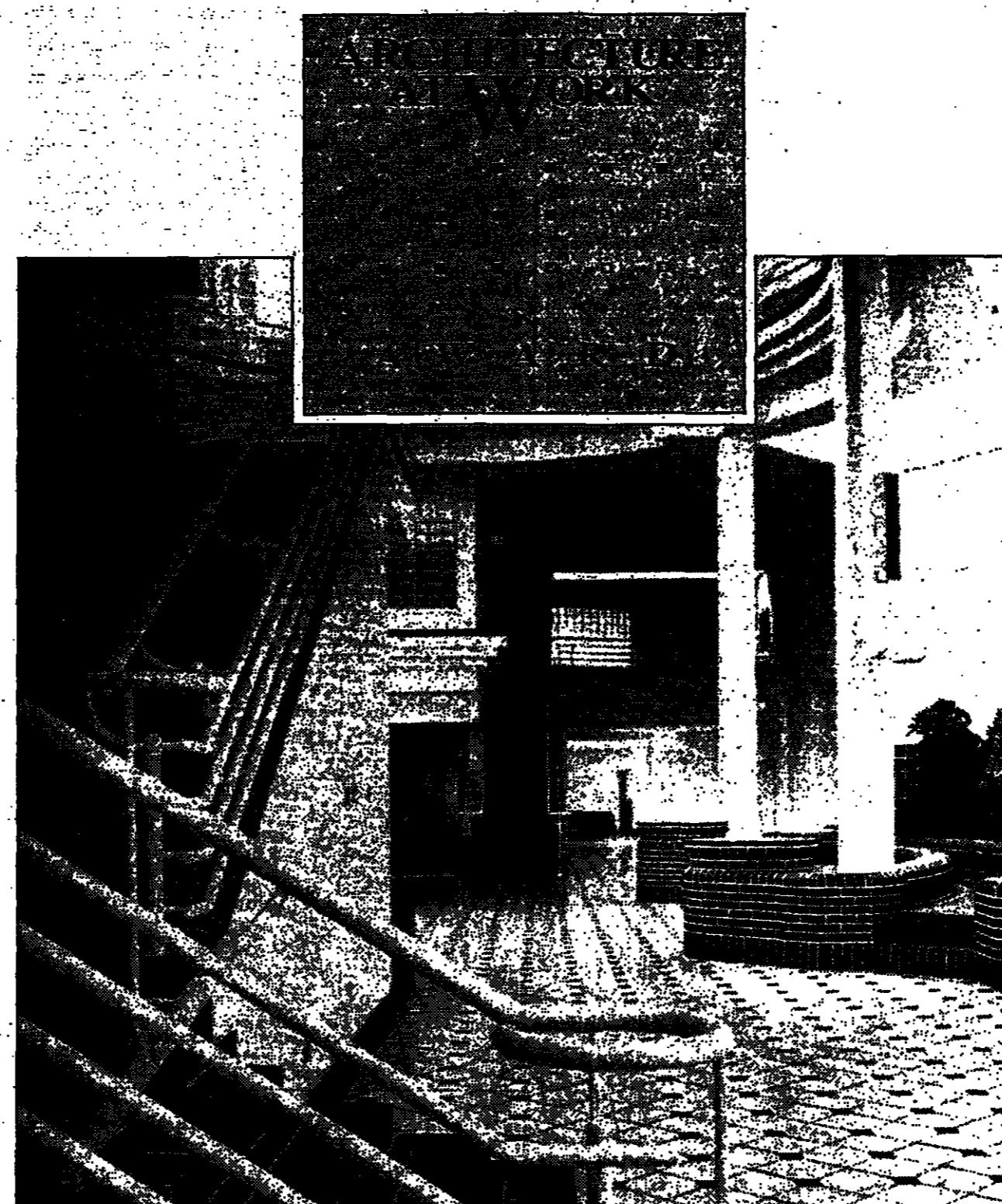
The architects have carefully preserved and restored the original courtyard and transformed the open space into a multi-level covered shopping centre. The three principal approaches to the main space are through the attractive 19th century buildings on Buchanan Street and two further entrances lead towards Queen Street. There is an element of secrecy and surprise at entering the huge and well-composed volume after squeezing through relatively narrow passages from the street.

The size of the central courtyard was calculated to enable someone looking across it to see all the shops on all floors. In addition to this simple geometrical exercise, the design of the courtyard, its columns, roof, balcony fronts and balustrades were calculated to increase in decorative richness as they rose above the ground, so that people would be encouraged to visit the upper floors.

The scheme has none of the traditional and condescending 'themery' so redolent, sadly, of many new shopping centres. Nor is the decoration arbitrary. It descends from the Art Nouveau tradition of Glasgow, and from that movement's interest in symbolism. The fixtures and fittings to the interior, such as the wrought balustrades and mosaic floors, have been crafted by artists who work in Scotland.

The overall success of the interior probably derives from the skill with which the new insertions are held together by the careful interplay between them and the tough, no-nonsense stone classicism of the preserved and restored facades surrounding the main atrium. It is both a success as an exciting workplace and as a new kind of public space. Shopping becomes a pleasure and the city gains a new sense of civility and urbanity.

Stockley Park, Uxbridge, Middlesex. Stockley Park is a development on the grand scale. It is based on the



1: Courts of Justice Truro, Cornwall

Architect: Evans & Shalev
Engineer: Anthony Hunt Associates
Client: Lord Chancellor's Department
Design and Construction: Property Services Agency
Management Contractor: Dudley Coles Ltd

2: Stockley Park Uxbridge, Middlesex

Architect: Arup Associates
Engineer: Ove Arup & Partners
Client: The Stockley Park Consortium Ltd
Contractor: Schal International Ltd

3: David Mellor Factory Hathersage, West Derbyshire

Architect: Michael Hopkins & Partners
Engineer: Whiby & Bird
Client: David Mellor Design Ltd
Contractor: David Mellor Design Ltd

4: Prince's Square Glasgow

Architect: Hugh Martin & Partners
Engineer: Ove Arup & Partners
Client: Guardian Royal Exchange & Teesland Development Co Ltd
Contractor: Sir Robert McAlpine & Sons Ltd

transformation of some 350 acres of former gravel workings and rubbish tips into a major business park. It is centrally located within the London Borough of Hillingdon and the development includes the creation of 250 acres of landscaped parkland, lakes, playing fields and an 18 hole golf course; there are 90 acres of commercial development.

Major site reclamation involving some three million cubic metres of landfill material was necessary in order to establish the infrastructure of a major public park and business community for high technology industries. Arup Associates were responsible for the masterplan and for the design of many of the buildings. Other buildings by Foster Associates, Geoffrey Dark Associates and Troughton McAslan are also nearing completion.

The whole complex is a magnificent achievement combining — too rare a phenomenon in this country — strategic thinking, thoroughness of investigation and pre-planning, a deep concern for upgrading a derelict environment and a patronage of good architecture and design.

The architecture at Stockley Park demonstrates an order and clarity of expression which allows for variations in buildings under the rigorous control of a masterplan. A set of rules for the various designers controls siting, heights, roof treatment etc. In a few years this approach may create an environment which could be a paradigm for other developments not only of this kind but perhaps of towns themselves.

David Mellor Factory, Hathersage, Derbyshire. The building is a small workshop for the manufacture of high quality modern cutlery in the village of Hathersage, some ten miles from Sheffield, in the Peak District National Park.

New development in the area is closely controlled by the Peak Park Planning Board and the building had therefore to respect local building traditions, especially in its use of materials. With the encouragement of the planners, a circular building form was chosen; this was generated by the footprint of an existing gasholder foundation, some 26 metres in diameter and the new building therefore fits comfortably into a ready made mature landscape.

The load bearing external wall of the building, clad in local stone, supports the tubular roof trusses which sit on external concrete padstones and rise towards a crown in the centre. The conical roof is clad in lead and the elegance of the structure is articulated by two architectural devices — the band of glazing at the top of the wall which allows the structure to float above the stone base, and the central glazed lantern at the crown of the roof. The building has real architectural presence and reflects the quality of the work it is designed to accommodate. It manages to combine aspects of both modernism and tradition in the creation of a workshop environment which is a pleasure to be in and a tribute to the collaboration of the client and architect.

UK COMPANY NEWS

Docklands decline leads to Kentish suspension

By Clare Pearson and Andrew Taylor

KENTISH PROPERTY Group yesterday became the first housebuilder to request suspension of its shares as a result of a sharp fall in sales.

The shares were suspended at 61p pending detailed consideration of its financial position. Kentish Property specialises in development in London's former docklands.

The decision to suspend its shares followed a recent further downturn in demand for dockland flats. Sales and prices of many dockland homes fell following the stockmarket crash in October 1987.

Kentish Property shares were floated on the stock market at 185p in July 1987 prior to the market crash which led to job losses and reductions in earnings of some financial market employees who had bought homes in docklands.

The decline in house sales in docklands was separate from the more general fall in house sales and prices which occurred in London and south east England during the past ten months, and has since spread to other parts of the country.

Sales in some areas are down by a half following increases in mortgage interest rates.

However, Knight Frank specialists in docklands, with poor communications and an abundant supply of newly-built homes, would appear more vulnerable than others. Fairclough Homes, another docklands developer, said prices of the more expensive units in docklands, in which Kentish specialises, are thought to have stabilised this year after falling by about 20 per cent from their peak. But sales volumes were still down on previous levels.

By Knight Frank

Buy-outs on the cards at GPG

By David Lascelles, Banking Editor

THE DISPOSAL of Guinness Peat Group, the financial services concern, is likely to proceed through a series of management buy-outs rather than an outright sale.

The company, which is 61 per cent owned by creditor banks of Equitacorp of New Zealand, said yesterday that buy-out offers had been received for all but one of its businesses.

These were Fenchurch, its insurance broking arm, where negotiations are at an advanced stage, Forstmann-Left, its new York-based fund management company and Eagle, another fund management company based in Texas.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - pending dividend	Total for year	Total last year
Authority Invts	4.25	-	3.5	7.5	6
Bespak	3.75	Oct 6	3	6	5
Brit Bloodstocks	6.37	Oct 9	6.3	8.8	8.8
British Kidney	4	-	3.5	-	10.5
Bulmer (HP)	4.26	Sept 11	3.945	6.945	6.5
Craigton Labs	4	-	4	5.67	5.4
Drayton Far East	0.55	Aug 25	0.4	-	2.1
First Leisure	1.125	-	0.9	-	2.93
Harland Simon	3	-	1.8	4	2.4
Logitech	2.4	-	1.8	3.5	2.7
Neopac	0.8	-	1	1.2	1
Priest (Bsn)	0.5	-	0.4	0.5	0.8
Raglan Property	0.165	Oct 23	0.132	0.165	0.132
Scot Amer Inv	0.8	Oct 5	0.59	-	2.57
Tinsley (Eliza)	3	Oct 2	2.8	4.8	3.95
Total Systems	nil	-	0.75	nil	0.75

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. 10m capital increased by rights and/or acquisition issues. \$US stock. \$US unquoted stock. #Third market. *To reduce disparity.

Figures published yesterday by the Environment Department showed that construction orders for private housing fell by 17 per cent during the three months to the end of May, compared with the corresponding period last year.

There have been growing concerns about the strain on small housebuilders caused by low turnover and high interest rates, and the fact that they may have purchased land at inflated values.

Kentish said in April, when it announced results for 1988, that it had secured substantial pre-sales for 1989. Its pre-tax profits were £4.67m, up from £3.63m, but showed a slowing in the second half.

Specialists in docklands, with poor communications and an abundant supply of newly-built homes, would appear more vulnerable than others.

Fairclough Homes, another docklands developer, said prices of the more expensive units in docklands, in which Kentish specialises, are thought to have stabilised this year after falling by about 20 per cent from their peak. But sales volumes were still down on previous levels.

By Knight Frank

Isosceles to pass payment of final dividend pledged by Gateway in bid

By Maggie Utley

In addition US executives had offered to buy out a group of US property businesses. This left only the Management Compensation Group, a benefits consulting company based in Oregon. Although several outside companies had expressed an interest in buying parts of GPG, no firm offers had come forward, so the banks are willing to consider the buy-out proposals. However, this will leave them still owning shares in GPG, rather than obtaining cash.

The banks became owners of GPG when Equitacorp went into voluntary liquidation at the beginning of this year. Since then, they have been trying to find buyers in order to recover their loans. They have already sold their stake in GPG's sister company, Guinness Mahon, to the Bank of Yokohama.

The board of GPG, which is being advised by Morgan Grenfell, has appointed Mr Edward Hall as a joint managing director and the chief financial officer. Two non-executive directors of GPG, Mr John Gillum and Mr Vernon Alden, and Mr Hall have been appointed members of the committee formed to negotiate each of the buy-out proposals.

Isosceles, the group which last week won the £22m bid battle for Gateway, the food retailer, yesterday said it would not pay the 6p final dividend Gateway had promised shareholders.

The move will affect Newgate, Isosceles' rival in the bid, as it has continued to buy Gateway shares and now holds 28.1m shares, 31.5 per cent of the total.

Newgate said last night it was "sure Isosceles will act in the interests of all shareholders".

Gateway shares fell 1p yesterday to 231p.

The dividend was declared by Gateway as one of the planks of its defence against Isosceles.

When it reported results for the year to the end of April on July 4, Gateway said the dividend would be paid "if the company is not acquired".

Isosceles said yesterday it would vote against the dividend at Gateway's forthcoming annual meeting and accordingly the dividend would not be paid.

Gateway shareholders who accepted the Isosceles bid did so on the basis that they would not be entitled to dividends made or paid after April 28.

Resignation by Trevian director

MR DAVID DUTTON, former chairman of Trevian Holdings, the USM-quoted property group, has now resigned as a director.

Mr Dutton stepped down as chairman in March after selling the majority of his stake to Frogmore Estates, the property investment group.

Frogmore holds 29.9 per cent of Trevian.

Last week, Trevian announced pre-tax profits doubled from £1.6m to £2.7m in the year to April 5 1988.

However, it was forced to take a net provision of £714,000 below the line to cover interest costs in its Mirra Holdings associate.

At the meeting Mr Nash made the request for the board

Property expansion for Taylor Woodrow

By Paul Cheeswright, Property Correspondent

TAYLOR WOODROW, the construction and property group, has taken its second major excursion into the industrial property sector with the purchase of a £28.3m portfolio.

This follows last year's 277m cash purchase of industrial properties in Warrington and marks a further effort by the group to widen the geographical scope and nature of its property interests. Taylor Woodrow's UK property portfolio is worth £527m.

The properties purchased are in the Manchester, West Yorkshire, Avon and Nottingham areas. At present they have a net income of £1.8m a year.

The seller, A Peachey, has been satisfied by the issue of 9.06m new Taylor shares, subsequently placed at 316p apiece by Hambros Bank. The price compares with the 318p standing ahead of the acquisition announcement and yesterday's closing price of 328p.

The new shares represent 2.7 per cent of the enlarged Taylor Woodrow equity.

ment abilities of the two sides.

As one analyst put it: "What this fight has come down to is a decision among the major institutions about whether they can accept the Coalite management's assurances that things are going to get better for shareholders of the company under its present management. If they can't do this, people will go for Anglo."

Many shareholders appear to have been holding out in the vain hope of a rival bidder to throw a slightly more generous offer their way. Most institutions do not believe that an exit multiple of 12.7, or slightly higher if you accept the Anglo figure, is a lavish offer.

However, as an alternative offer can virtually be ruled out, shareholders must face the question of what will happen to Coalite's share price if the bid fails.

The speculative element buoying the shares since the beginning of the year would be ruled out in the short term, leaving them to be assessed on their fundamentals.

This makes the "jam tomorrow" argument of Coalite chairman Mr Eric Varley less attractive and leaves the shares open to a free fall of perhaps 70p below yesterday's closing price of 464p - up 14p on the day.

On a personal level, the contrast in style between Mr Varley and Mr David McErlain, the chairman of Anglo, is as great as the divide between the two when they talk about the future of Coalite.

Mr Varley, a former Labour government energy secretary, harbours no love for the entrepreneurial Mr McErlain, whose commitment to Mrs Thatcher's new spirit of capitalism is demonstrated by his Tory party fund-raising activities.

As the bid has progressed, the arguments about the industrial logic and the leveraged financing of the deal, which appeared paramount at the time that the terms of the first offer were announced, have become subsumed by a debate about the respective management.

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John Govett falls in behind Lilley's offer

By Philip Coggan

Lilley's chances of succeeding in its £125m hostile offer for fellow construction group Tilbury appeared to improve yesterday when John Govett, the fund management group, pledged irrevocably to accept the offer on behalf of a 14.1 per cent stake owned by discretionary clients.

The move sparked a sharp reaction from the Tilbury board, which has asked the Takeover Panel to investigate whether Lilley and Govett are

acting in concert. Mr Bob Rankin, Lilley's chief executive, said that there was "no truth at all" in the allegation.

John Govett has already sold a 3.9 per cent stake in Tilbury to Lilley, which is offering 615p per share in ordinary and convertible preference shares. Lilley now has a 9.8 per cent holding and it called yesterday for Tilbury to enter into discussions and argued that the board "should not continue to stand in the way of the trans-

action".

Tilbury rejected the approach and Mr Mike Bottier, chief executive, said that "we have no intention of meeting Lilley to discuss this attempt to buy Tilbury on the cheap".

In a statement, Tilbury said that it understood that Lilley had discussions with John Govett prior to the announcement of the offer. It added that it was told orally by Lilley on June 30 - when the first bid approach was made - that

John Govett "had given an irrevocable undertaking to accept any bid".

However, Mr Rankin said that Lilley approached a number of shareholders, including John Govett, to discuss its intentions before launching the bid. He denied that he had told Tilbury that John Govett had given an irrevocable undertaking.

Govett also owns a further 3.6 per cent which has not been pledged to the offer.

BOARD MEETINGS

The following companies have notified dates of their next meetings. The meetings are usually held for the purpose of considering dividends. Official notices are not available as to whether the dividends are to be paid in cash or in scrip. Dividends are based mainly on last year's financials.

TODAY

Intertec - Basingstoke, Cardiff Property, Devonport, Verner, Gloucester, Electrical, Dwhirst, Electronic Machines, Free State, Goss Gold, River & Mercantile, Selective Agents, Simeon, Tidmarsh, Tidmarsh Gold Mining, Tribune Investment Trust, Unilever, Black Arrow, Gray Electronic, Ethel.

MONDAY

Bank Leumi (UK), Bankers Trust, BSI & Strategic Banking, ICICI, Robinson (Thomas), Shire, Amoco, Deloitte Fin Int, Deltek Foods, Lubrizol, Platinum, Rustemers, Rustemers Platinium, Wood (John D).

LEGAL APPOINTMENTS APPEAR EVERY MONDAY

FOR FURTHER INFORMATION
CONTACT
01 873 3000

ELIZABETH ROWAN X3456
CANDIDA RAYMOND X3694

ANNUAL RESULTS		
Years ended 21st March	1989 (£m weeks)	1988
PRE-TAX PROFIT	£54.5m	£46.8m
EARNINGS PER SHARE	£7.7m	£6.8m
NET BANK BORROWINGS	£6.8m	£6.5m
NET BANK BORROWINGS ELIMINATED	11.5p	9.9p
NET BANK BORROWINGS ELIMINATED	2.85p	2.3p

If you would like a copy of the 1989 Annual Report please contact The Secretary, H. Arnold, Esq., Plysu plc, 120 Station Road, Woburn Sands, Milton Keynes, Buckinghamshire MK17 8SE. Tel: (0908) 522311

Benjamin Priest Group plc

NEW RECORDS SET IN YEAR TO 31 MARCH 1989

• TURNOVER	£101M	+ 42%
• PRE-TAX PROFIT	£8.2M	+ 54%

الدليل من الأهم

GENMIN GROUP

GOLD MINING COMPANIES' REPORTS FOR THE QUARTER ENDED 30 JUNE 1989

All companies mentioned are incorporated in the Republic of South Africa

STILFONTEIN

Gold Mining Company Limited

Company Registration No. 0523841208

Margaret Shaft back in operation

Issued Capital - 14 000 000 shares of 50 cents each.					
OPERATING RESULTS		Quarter ended	Quarter ended	6 months ended	Year ended
Mined	(m)	49 000	32 122	30 000	100 000
Ore milled - underground	(m)	151 000	229 000	359 000	560 000
- surface dumps	(m)	267 000	229 000	359 000	560 000
Yield - underground	(m)	4.2	5.6	4.7	5.6
- surface dumps	(m)	1.7	1.5	1.5	1.5
Gold produced	(kg)	1 111	2 236	2 236	2 236
Working revenue	(R'000)	29 125	28 625	28 625	28 625
Working costs	(R'000)	20 125	21 250	21 250	21 250
Working income	(R'000)	9 000	7 375	7 375	7 375
Gold price received	(R'000)	375	365	365	365
Working income	(R'000)	84 265	81 225	81 225	81 225
Gold price received	(R'000)	2 025	2 125	2 125	2 125
Working income	(R'000)	82 240	79 100	79 100	79 100
Gold price received	(R'000)	275	365	365	365
FINANCIAL RESULTS (R'000)					
Working revenue	(R'000)	36 240	34 607	34 607	34 607
Working costs	(R'000)	26 240	27 250	27 250	27 250
Working income	(R'000)	10 000	7 357	7 357	7 357
Sundry income - net	(R'000)	1 112	2 412	2 412	2 412
Tribute payments - net	(R'000)	1 988	2 428	2 428	2 428
Income before taxation and State's share of income	(R'000)	5 500	5 261	5 261	5 261
Taxation and State's share of income	(R'000)	3 271	2 515	2 515	2 515
Dividend declared	(R'000)	24 000	24 000	24 000	24 000
RESULTS					
- The planned scale-down has reduced production to 84 000 tons per month at a marginally increased grade.					
- Estimated capital expenditure for the next six months - R1.3 million.					
Dividend declared	(R'000)	27 000	27 000	27 000	27 000
DEVELOPMENT					
Advanced	(m)	897	164	35	1 725
Advanced on rest	(m)	270	122	15	625
Sampling	(m)	1 200	1 200	1 200	1 200
Channel width (cm)	(m)	11	44	11	48
Average value - gold	(g/t)	106.5	15.5	14.0	4.4
- platinum	(g/t)	1 152	735	1 227	694
- uranium	(g/t)	2 935	4 525	2 645	2 472
Capital expenditure	(R'000)	14 455	20 300	20 300	20 300
Dividend declared	(R'000)	27 000	27 000	27 000	27 000
REMARKS					
- Margaret Shaft is located one from a temporary loading box whilst the rubble is being removed.					
- Estimated capital expenditure for the next six months - R5.2 million.					
- Interim dividend No. 70 of 200 cents per share was declared.					

Chemwes Limited

Company Registration No. 0402276708

(A subsidiary of Stilfontein Gold Mining Company Limited)

Extraordinary dividend

Issued Capital - 1 000 shares of R1 each.					
Quarter ended	Quarter ended	6 months ended	Year ended	V.C.R.	V.C.R.
1988/89	31.7.1989	31.7.1989	30.6.1989		
Financial results (R'000)					
Net income after taxation	(R'000)	2 000	2 000		
Capital expenditure	(R'000)	10	10	10	10
Dividend declared	(R'000)	30 000	30 000		
REMARKS					
- A dividend of R30 million was declared.					

The GROOTVLEI

Proprietary Mines Limited

Company Registration No. 014027000

Restructuring improves results

Issued Capital - 11 438 616 shares of 25 cents each.					
Quarter ended	Quarter ended	6 months ended	Year ended	V.C.R.	V.C.R.
30.6.1988	31.7.1989	31.7.1989	30.6.1989		
OPERATING RESULTS					
Mined	(m)	48 000	111 000	111 000	111 000
Ore milled - underground	(m)	189 000	268 000	457 000	457 000
- surface dumps	(m)	190 000	268 000	457 000	457 000
Yield - total	(m)	4.0	3.6	3.5	3.5
- underground	(m)	0.7	0.7	0.7	0.7
Gold produced	(kg)	760	821	821	821
Working revenue	(R'000)	31 785	31 901	31 901	31 901
Working costs	(R'000)	20 558	20 728	20 728	20 728
Working income	(R'000)	11 227	11 173	11 173	11 173
Gold price received	(R'000)	375	365	365	365
FINANCIAL RESULTS (R'000)					
Working revenue	(R'000)	24 181	26 275	26 275	26 275
Working costs	(R'000)	22 575	22 725	22 725	22 725
Working income	(R'000)	1 606	3 500	3 500	3 500
Sundry income - net	(R'000)	1 002	1 002	1 002	1 002
Tribute payments - net	(R'000)	1 002	1 002	1 002	1 002
Taxation	(R'000)	541	545	545	545
Income before taxation	(R'000)	500	1 254	1 254	1 254
Capital expenditure	(R'000)	2 000	2 000	2 000	2 000
Dividend declared	(R'000)	41 250	41 250	41 250	41 250
RESULTS					
- The mine has improved the average underground grade treated and is focusing on					
- Labour and operating costs have been reduced, in line with the reduction in underground operations, and will continue to reduce during the third quarter.					
- Estimated capital expenditure for the next six months - R15.8 million.					
Dividend declared	(R'000)	41 250	41 250	41 250	41 250
DEVELOPMENT					
Advanced - (m)	138 207	23 405	145 210	239 232	232 412
Advanced on rest	(m)	27	12	12	12
Sampling	(m)	1 200	1 200	1 200	1 200
Channel width (cm)	(m)	216	216	216	216
Average value - gold	(g/t)	162.15	185.4	185.4	185.4
- platinum	(g/t)	303.00	655.00	655.00	655.00
- uranium	(g/t)	271.25	271.25	271.25	271.25
Capital expenditure	(R'000)	137 207	23 405	145 210	239 232
Dividend declared	(R'000)	41 250	41 250	41 250	41 250
REMARKS					
- The mine has improved the average underground grade treated and is focusing on					
- Labour and operating costs have been reduced, in line with the reduction in underground operations, and will continue to reduce during the third quarter.					
- Estimated capital expenditure for the next six months - R15.8 million.					
Dividend declared	(R'000)	41 250	41 250	41 250	41 250

Marievale mine

(A division of Randex Limited)

Yield and profit deteriorate

Quarter ended	Quarter ended	6 months ended	Year ended	V.C.R.	V.C.R.
30.6.1988	31.7.1989	31.7.1989	30.6.1989		
OPERATING RESULTS					
Mined	(m)	1 610	12 513	79 140	79 140
Ore milled - underground	(m)	1 610	88 000	365 000	365 000
- surface dumps	(m)	1 610	88 000	365 000	365 000
Yield - underground	(m)	1.1	2.3		

UK COMPANY NEWS

Discotheques prove merit of investing in quality facilities

First Leisure soars 36% to £8.2m

By Lisa Wood

CONTINUING STRONG growth from dancing and sports contributed to a 36 per cent increase in pre-tax profits from £6m to £8.2m at First Leisure in the six months to April 30.

Lord Delfont, chairman, said the good results stemmed from the continued implementation of the group's clear strategy for growth. Future prospects were good, with the group aiming for pre-tax profits growth of at least 20 per cent a year.

Turnover for the half year increased from £22.2m to £25.8m, an increase of 11 per cent. Operating profits were £9.3m, an increase of 35 per cent with interest charges at £1.06m compared with £815,000 last year.

The resorts and taverns division made a profits contribution of £555,000 (£590,000) which included the sale of businesses including pubs.

First Leisure said the disco-

theque business had proved the merit of investing in quality facilities at key locations. The first half saw further organic growth from these operations.

The profits flow from the five new Super Bowls plus newly refurbished bowls, had significantly boosted profits for this business. Investment in squash and fitness clubs and in snooker continued to produce good returns.

Both of the group's West End theatres saw the end of successful productions in the first half. Lord Delfont said the two new productions - Anything Goes and Aspects of Love - looked set for extended runs.

The contribution from property was £1.2m compared with last year's £784,000, which was indicative of the company's successful management of its freehold estate.

Earnings per share of 4.2p,



Lord Delfont - aiming for profits growth of 36 per cent

showed an increase of 45 per cent, with the directors proposing an interim dividend of 1.125p, an increase of 25 per cent on last year's 0.9p.

Earnings per share of 4.2p,

Bimec expands and calls for £4.5m via rights

Bimec, the USM-quoted effluent treatment engineer, has acquired Allan Ford Aircraft Services, a private aerospace industry supplier, for up to £3.75m and is making a one-for-four rights issue to raise £4.53m, writes Edward Sussman.

The initial payment will be £1.65m; a maximum of £1.1m in profit-related consideration may also be paid.

Allan Ford, based in Lancashire, produces complex aerospace shapes using high temperature alloys. It earned £269,000 pre-tax in the six months to March 31 and has net assets of £400,000. Its principal client is Rolls-Royce.

Mr Sam Smith, Bimec chairman, said the acquisition was in line with the group's planned expansion in the environmental, electrical and aerospace sectors.

The rights issue will involve 12.7m shares, underwritten by Kleinwort Benson, at 38p per share, compared with yesterday's unchanged market price of 42p. Mr Smith said he will take up his entire 925,000 entitlement.

Bimec plans a dividend of at least 0.75p for the current year.

Logitek higher at £2.75m

By Alan Cane

LOGITEK, a computing services company based in Styal, Greater Manchester, which specialises in Unix-based systems, reported sharply increased revenues and profits for the year ended March 31.

Revenues were up 37 per cent at £22.2m, against £21.37m, while pre-tax profits rose 34 per cent from £2.06m to £2.75m.

The result was achieved despite a softening in the UK market in the third quarter and increased competition.

Logitek is a distributor of computer systems with special interests in communications and networking. It supplies

systems manufactured by Altos, Wyse Technology and 3Com of the US and Sony and Panasonic of Japan among others.

In January it formed a new operating subsidiary, LTSS, from its technical services division to concentrate on providing third party maintenance, networking and communications and training.

Formation of the new subsidiary was part of a wider group reorganisation which saw Logitek established as a holding company with two operating subsidiaries, LTSS and Logitek Computers.

According to Mr Jim Pickup, chief executive, improved sales

and profitability resulted from a number of factors including an emphasis on decentralised financial controls and management of assets and enhanced product portfolio. During the year new distribution agreements were signed with Panasonic, Racal, Milgo and Informix.

Logitek is profiting from the move among computer users to systems based on Unix, operating software for small and medium-sized computers, which is an industry standard.

Earnings per share increased to 15.25p (11.49p). The proposed final dividend of 2.4p makes a total for the year of 3.6p (2.75p), an increase of 33 per cent.

Alpha Ests for USM with £8.8m tag

By Vanessa Houlder

ALPHA ESTATES, a commercial property developer, is coming to the USM through a placing that capitalises it at £8.8m.

Glynford International has a 21.8 per cent interest in Raglan's equity.

Alpha Estates' chairman, Mr David Anderson, said that increased activity, resulting from the implementation of group plans over the past two or three years, was now beginning to show through in both profits and the balance sheet.

Following the £4.8m acquisition in December of a property portfolio from LAS Investment Assurance and a revaluation of Raglan's existing investment properties net asset value per share was standing 15 per cent higher at year-end at

£1.2m. The advance, from £271,889 in the previous year, was struck on the back of a £1.6m improvement in turnover to £11.83m.

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FINANCIAL ANALYSTS

These positions will appeal to qualified Chartered Accountants with not less than two years post qualification experience in a fast moving industrial organisation.

You would be responsible for the review and analysis of financial information from worldwide subsidiaries in order to provide recommendations on a variety of business issues to senior management. This could include work on forecasting, capital expenditure and acquisitions.

The ideal candidates will need to possess the exceptional interpersonal skills necessary to build business relationships with operating companies. You also need to possess the drive and tenacity to work on your own initiative.



FINANCIAL ACCOUNTANTS

Your responsibilities in this challenging role would not only include extensive involvement in the generation of accounts for the TI Group, but also the undertaking of projects to further develop and enhance accounting procedures. The Head Office environment will provide the focus for the world wide accounting functions, providing technical advice on UK financial accounting procedures.

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With strong technical accounting skills you will have had experience of treasury management, financial modelling and will be fully up to date with current financial developments.

Ref MCS/8864

and will have had extensive experience of producing "user friendly" management information.

Ref MCS/8865

INTERNATIONAL ACCOUNTANTS

Reporting to the International Taxation Manager you would be responsible for the development of the internal structure of all services provided by one group company to another. An additional role, which will require extensive travel, will involve other tax oriented exercises related to international finance structure.

These challenging positions will require candidates qualified to ACA/ACMA with at least two years experience in an engineering environment.

Bilingualism will be a distinct advantage.

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All the above positions offer major opportunities for accountants looking to develop their career within a fast moving organisation. Career prospects are excellent either within the Head Office environment or throughout the company. Rewards will be commensurate with the importance of the positions and the ability of the successful candidates. The positions carry attractive negotiable salaries, an executive car, and appropriate benefits.

If you wish to be considered for any of the above positions, please send a full CV together with details of current salary quoting the appropriate reference number to:

Penny Stocks Executive Selection Division,

Price Waterhouse, Management Consultants,

Livery House, 169 Edmund Street,

Birmingham B3 2JB

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Candidates, male and female, please write in confidence enclosing CV to:

David T. Bentley, Managing Director, 3i Consultants Limited, 3 The Billings, Walnut Tree Close, Glastonbury, Somerset BA6 5QH, quoting ref. no. DS/96.

3i Consultants Ltd
Human Resources



WOLFSON COLLEGE, CAMBRIDGE BURSAR

The college wishes to appoint a Bursar from January 1990. The Bursar has overall responsibility for the investments, finances and management of the College. The appointment could be full-time or part-time, detailed duties and supporting staff being arranged accordingly. The successful candidate will be elected into a Fellowship.

Further particulars may be obtained from the College secretary, Wolfson College, Cambridge CB3 9BB (tel. 0223 335900). Applications should be submitted to the President by 25 August 1989.

INTERNATIONAL APPOINTMENTS

Mallinckrodt
Europe

Division Controller Europe Medical Company

The Mallinckrodt Medical Company is based in St. Louis, USA and has activities in all European countries with several divisions. The European Headquarters, located in one of the most attractive areas of Germany between Cologne and Bonn, is the administrative centre of the European operations.

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Reporting to the General Manager and working closely with the European Controller the Division Controller will take full responsibility for all controlling activities including but not limited to the following areas:

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For this key position, we are looking for a high calibre, CA or equivalent with minimum 2 years PQE, who is familiar with US and German reporting, has worked in multi-currency environments and has gained hands-on experience with EDP and PC-spreadsheet programs. Experience in industry, although not essential, would be an advantage. A sound knowledge of the German language is essential.

The position carries a salary commensurate with experience and local cost of living together with an excellent benefits package including 30 days annual holiday, a non-contributory pension plan and relocation assistance will be provided where applicable. Future prospects in this challenging position are extremely good for the right candidates who can demonstrate the commitment and flexibility necessary in this varied role.

To apply, please send a CV and details related to past activities to Klaus Stein, Human Resources Manager.

Mallinckrodt Medical Europe

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In the first instance send your detailed CV to Bob Gunning, Senior Consultant, Austin Knight Selection, 17 St. Helen's Place, London EC3A 6AS. Please quote ref: 1024/JRG/89.

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

COMMODITIES AND AGRICULTURE

Cocoa price 'has nowhere to go but down'

By Richard Mooney

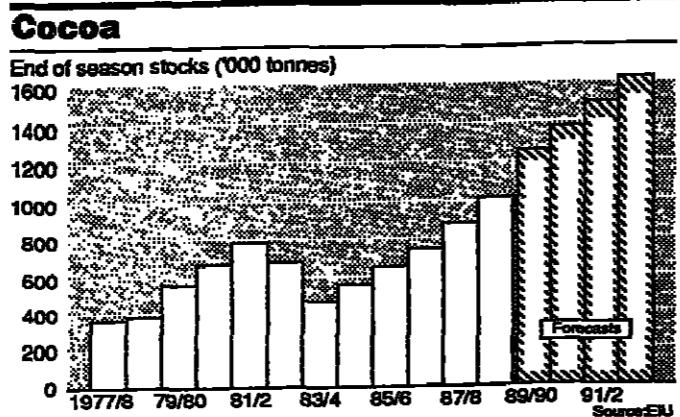
COCOA PRICES are set to fall further over the next five years as world stocks continue to rise from the present record level. This is the conclusion of a comprehensive report published today by the Economist Intelligence Unit.

"The price of cocoa has nowhere to go but further down, barring crop disasters," says the EIU. "In 1992-93 the ICCO (International Cocoa Organisation) indicator price is expected to average only 54 cents a lb in current dollars, some 34 per cent less than in 1987-88 (and more than 9 per cent lower than on July 13 this year)."

Although they see income rather than price as the main influence on per capita cocoa consumption, the report's authors expect such low prices to result in unusually strong consumption growth over the period, but not strong enough to halt the inexorable rise in world stocks.

They project that consumption will grow by an average 3.7 per cent a year in the five years to 1992-93, compared with a long term average of 2.2 per cent. At the same time they see production growth slowing to an average 3 per cent a year from 3.8 per cent over the previous 10 years. "So great was the surplus of net production over consumption in 1987-88 (161,000 tonnes), however, that the faster growth of consumption than of output forecast for these five years will not be sufficient to eliminate it," the report says.

In consequence stocks are projected to nearly double from 88,000 tonnes at the end of the 1987-88 season (equivalent to more than five months' consumption at the 1987-88 rate) to 1.61m tonnes (or more than



eight months' consumption) by the end of the 1992-93 season. The report estimates that during that season the excess of supply over consumption will still be running at 115,000 tonnes.

The report also explores that there is little scope for short term adjustment of supply in response to unfavourable prices. "The fixed costs of production, in particular the costs associated with establishing the cocoa farm, form a significant proportion of total costs," it says. Thus, so long as the marginal costs of production are below the price received by the grower, it is in his interest to continue production at the same level."

The authors say the apparent paradox of sinking prices being accompanied by strong output growth is explained by the fact that cocoa producers respond to changes in the world price only after a very long time lag. "It can take the traditional cocoa bush seven years to reach full maturity," they point out, "although the new higher yielding hybrids come into full production more quickly."

"The rise in production

expected over the next four or five years is the result of planting that took place several years ago when prices were much higher — \$1.09 a lb in 1983-84 for instance."

The report also explores that there is little scope for short term adjustment of supply in response to unfavourable prices. "The fixed costs of production, in particular the costs associated with establishing the cocoa farm, form a significant proportion of total costs," it says. Thus, so long as the marginal costs of production are below the price received by the grower, it is in his interest to continue production at the same level."

Some high cost producers may cut back on fertilisers, etc, thereby reducing yields, but on the whole farmers continue to harvest as much of the cocoa produced on their farm as they can," the report says.

The EIU says world cocoa production looks set hit a record 2.294m tonnes in 1988-89 and projects that, "assuming

no climatic disasters," the total will reach 2.517m in 1992-93. It attributes the continued steady expansion of cocoa production chiefly to "the increased rate of adoption of the new high yielding hybrid varieties."

No country has made greater use of these varieties than Malaysia, which, according to the report, has practically all its cocoa area planted with hybrids. And it is this country that is projected to show the biggest production increase up to 1992-93, with an 80,000 tonnes rise from 1988-89 to 300,000 tonnes.

Over the same period Brazil's output is expected to increase from 430,000 to 480,000 tonnes; Ghana's from 200,000 to 240,000 tonnes; Ecuador's from 85,000 to 110,000 tonnes; Indonesia's from 58,000 to 75,000 tonnes; Nigeria's from 140,000 to 150,000 tonnes; Cameroon's from 35,000 to 44,000 tonnes; Colombia's from 54,000 to 60,000 tonnes; and Mexico's from 42,000 to 47,000 tonnes. But output in the Ivory Coast, the world's biggest cocoa producer, is expected to slip back from this year's bumper crop of 730,000 tonnes to about 700,000 tonnes in 1992-93.

On the consumption side the EIU says the outlook, "in the absence of any dramatic change in the price of cocoa or chocolate confectionery," is for a continuation of the upward trend "especially if the trend towards greater consumption of solid chocolate bars continues."

By 1992-93 world consumption is forecast by the EIU to reach 2.377m tonnes, up from an estimated 2.056m tonnes in 1988-89. Set against net production (total production less a 1

per cent allowance for processing loss) of 2.42m tonnes, that would leave a surplus of 115,000 tonnes, which would be the ninth in succession.

The authors expect the moratorium on International Cocoa Agreement to be extended in order to avoid the liquidation of its 250,000-tonne buffer stock holding, which would depress prices still further. They do not, however, envisage the reactivation of buffer stock buying during the forecast period. In any case, the report says, reactivation would only be expected to provide, at best, temporary relief to the downward pressure on prices which is exerted by the continuing situation of oversupply by removing 100,000 tonnes of the surplus over the period 1990-92.

"Indeed," says the report, "in many ways the buffer stock's very existence adds to the downward pressure on the price of cocoa for its effect is much greater than a similar quantity of cocoa held elsewhere... It is there, its volumes are verified and it can be made available to the market at short notice if required."

Eventually, the study argues, the low prices forecast throughout the period to 1992-93 will take their toll of production. But it will take years for the effects of an unwillingness to expand acreage or replace old trees to show through in production figures.

"The world may again see a cocoa supply deficit and soaring prices," it says, "but not before the mid-1990s at the earliest."

Cocoa to 1993 — A Commodity in Crisis. EIU. 120 St. London W1A 1DW. £140. UK and Europe; \$235. North America; £143. rest of world.

Aluminium unlikely to fall much further

By Kenneth Gooding, Mining Correspondent

ALUMINIUM PRICES should not fall much further, says the Anthony Bird Associates research organisation in its latest industry analysis.

Any significant fall from current levels would result in new aluminium smelter projects being shelved "and that would create very serious medium-term problems indeed," it adds.

Bird predicts primary aluminium prices quoted by Metals Week will range between 75 cents a lb and 81 cents a lb next year. By 1991, when demand is expected to climb again, the organisation says prices will settle in a range between 81 a lb cents and 102 cents a lb.

Aluminium demand in the second half of this year is predicted to be "weak" resulting in the non-Communist world's consumption for 1989 as a whole being little changed from last year's 13.94m tonnes.

Bird suggests that aluminium demand will start to grow again from mid-1990 onwards.

In 1991, consumption is pre-

dicted to reach 15.3m tonnes, a 6.1 per cent advance on the forecast for 1990. But after mid-1992 consumption is expected to settle back to the long term growth rate — which Bird puts at about 4 per cent a year.

Currently, demand for aluminium is hesitating and a renewed surplus of metal is appearing. However, Bird does not believe that any significant output cuts are called for.

"When consumption starts to grow again, this metal surplus will be needed for there is very little new capacity coming on stream in the immediate future, thanks to the severe underinvestment of recent years," it suggests.

Bird repeats its earlier warning that, when consumption starts to grow again from mid-1990 onwards, the aluminium supply system will once again be stretched. However, it does not expect the pressures to be as great or the shortages as severe as they were in mid-1988.

Brussels moves to suspend UK fishing law

THE European Commission is taking court action to suspend UK legislation designed to safeguard the livelihoods of the British fishing fleet.

The move steps up the Commission's campaign against new provisions in the Merchant Shipping Act which make it illegal for foreign-owned vessels to fish quotas earmarked for the UK.

The Commission has already begun legal action claiming that the restrictions contravene EC rules which outlaw discrimination on grounds of nationality.

The Commission yesterday approved a proposal to seek an injunction to suspend the provisions — only in force since April 1 — pending the outcome of the case.

The UK Government introduced a special fishing register as part of the act earlier this year, limiting membership to vessels which could claim 75 per cent British ownership.

The move followed complaints from the British fishing fleet that its EC catch quotas were being taken by trawlers from elsewhere in the Community which had no national claim.

However, the Commission is insisting that, even though the quotas of Community fish have been allocated along national lines, a member state cannot discriminate on grounds of nationality in the share-out.

An interim order as demanded yesterday would force the UK Government to drop the register and continue allowing any EC vessel to fish British stocks, at least until the court's final ruling, which could take years.

An order suspending the register could be issued within a matter of weeks.

Britain and the Irish Republic have been desperate to protect scarce resources of certain fish stocks from about 100 Spanish-owned vessels, which have been landing their catches in Spain.

Mr Manuel Marin, the Fisheries Commissioner, has accepted that the difficulty has started spreading to other fleets, particularly in France and West Germany. Nevertheless, he is determined to press ahead with legal moves against Britain and the Irish Republic for discriminating against EC nationals.

Meanwhile, the Commission yesterday proposed limited measures to give member states more freedom to administer their national fish quotas while respecting the obligations of the EC treaty.

However, the British Government insists that it is impossible to operate successfully when national quotas are freely available to other Community trawlers.

Mixed greenhouse effect predictions for British farming's future climate

Budget Bloom reports on the conclusions of a conference into the possible effects of global warming on agriculture

IF THANKS to the global warming of the so-called greenhouse effect, temperatures increase by 3 per cent over the next 50 years, what sort of agriculture will Britain have then?

Something akin to New Zealand's perhaps, where the grass would grow for most of the year and sunflowers could be harvested in Scotland? Or will Britain become much drier as well as hotter, with traditional products like potatoes, milk or sugar beet being more difficult to find — their place being taken by sorghum, soyabeans or tobacco?

Such were the questions addressed by a recent London conference sponsored by the UK Ministry of Agriculture and organised by Reading University's Centre for Agricultural Strategy.

The conference was attended by university professors and research institution scientists

as well as by representatives of conservation groups, interested companies and a handful of farmers and no very hard and fast conclusions were drawn.

Participants were at least united in believing that much more information was needed before anyone could be certain what would happen in Britain — or anywhere else in the world — if the atmospheric concentration of carbon dioxide continued to increase at its present alarming rate, and thus raised the world's temperature.

Second, the likely effects of such changes will stem not just from the rise in temperatures: the amount of rainfall and its distribution as well as the extent of heat and frost variation will be critical factors.

However, two broad themes, and two alternative scenarios emerged to give a taste of what might be in store.

First, the one-day conference (its papers and proceedings to be published in full later this year) showed very clearly that the scientists disagreed on the likely effects and the gravity of global warming.

However, most take it seri-

ously enough to accept that there could be a rise in global temperature of some 3 per cent. This could occasion a rise in global sea levels of between 15 cm and 200 cm. Britain's Department of the Environment thinks the rise could be about 80 cm.

Second, the likely effects of such changes will stem not just from the rise in temperatures: the amount of rainfall and its distribution as well as the extent of heat and frost variation will be critical factors.

However, under the second scenario rainfall declines and its distribution is patchy. Here, according to Prof Marsh, the effects would be complex but potentially alarming.

New husbandry practices would be needed to cope with erosion and new plant varieties required to adapt to lower

moisture. The need for irrigation would push up costs, although in some areas this could produce a "north Atlantic California."

Under this scenario, agricultural output, especially of traditional crops, would fall and costs would rise to the economy as a whole would rise with the need to conserve water.

Hills and mountains, already disfavoured in agricultural terms, would become even more difficult to exploit and would suffer the risk of erosion and even greater depopulation.

On balance, conference participants seemed to think, global warming would be sustainable, if not downright advantageous to Britain.

Outside the UK, however, it seems clear that it could have the potentially disastrous effect of widening existing gaps between north and south — both within the European Community and in the

wider world.

As for the scientists, all agreed that much more research was needed into the greenhouse phenomenon.

Many were alarmed that, while Mrs Thatcher, the Prime Minister, was increasing the resources dedicated to the subject as a whole, the Government was continuing to cut the agricultural research budget.

Professor Colin Spedding, the director of the Centre for Agricultural Strategy, noted that the Government's concern was less with whether there should be more research than with who funds it. Its intention was to cut so-called near-market government research and let industry finance it instead.

Several speakers pointed out that industry was neither capable of nor interested in funding the sort of basic research into the greenhouse effect on agriculture which was now increasingly urgent.

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Oct 626/4 620/2 625/0 630/0

Nov 626/4 622/7 627/2 630/0

Dec 642/2 647/4 647/4 642/4

Jan 642/4 647/4 647/4 642/4

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Mar 642/4 647/4 647/4 642/4

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BRITISH FUNDS						BRITISH FUNDS - Contd					
1989	Stock	Price	+ or -	Int.	Yield	1989	Stock	Price	+ or -	Int.	Yield
High	Low		\$	Int.	Per	59 1/2	55 1/2	Funding 31/pc	99-04	57 1/2	6.06
"Shorts" (Lives up to Five Years)											
9795	95 1/2	Exch 10pc 1989	99 1/2	-	13.44	1028	94 1/2	Conversion 9 1/2 pc 2004	98 1/2	-	9.62
9796	95 1/2	Exch 11pc 1989	99 1/2	-	11.07	1033	94 1/2	Conversion 9 1/2 pc 2005	98 1/2	-	9.65
9815	95 1/2	Trust Sec 1986-89	98 1/2	-	5.08	1111	102	Exch 10pc 2005	107 1/2	-	9.80
9911	95 1/2	Exch 10pc 1989	99 1/2	-	10.34	1252	115	Trust 12 1/2 pc 2003-05	120 1/2	-	10.41
10111	95 1/2	Trust 13pc 1990-88	100 1/2	-	12.96	902	82 1/2	Trust 8pc 2002-06	86 1/2	-	9.19
12031	12 1/2	Exch 2pc L 1984-85	130 1/2	-	2.04	1026	97	Conversion 9 1/2 pc 2006	101 1/2	-	9.60
9902	95 1/2	Exch 11pc 1989	99 1/2	-	11.08	1168	107	Trust 11 1/2 pc 2003-07	114 1/2	-	10.30
10121	95 1/2	Exch 12pc 1990	99 1/2	-	12.52	1273	134 1/2	Conversion 10pc 2007	125 1/2	-	9.22
9451	91 1/2	Trust Sec 1989	94 1/2	-	3.17	101	92	Trust 11 1/2 pc 04-08	120 1/2	-	10.45
9615	95 1/2	Trust 8pc 1987-90	94 1/2	-	8.51	92	84	Trust 8pc 2008-11	94 1/2	-	9.30
9801	95 1/2	Trust Cr 1990-88	97 1/2	-	8.24	102	95	Conv 9pc Lc 2011-12	97 1/2	-	9.21
9811	95 1/2	Trust 10pc L 1990	97 1/2	-	10.25	108	92	Conv 9pc 2008-12	101 1/2	-	8.87
9111	87 1/2	Trust 2pc 1990	91 1/2	-	2.72	95	92	Conv 9pc 2012-15	95 1/2	-	9.05
10122	95 1/2	Exch 11pc 1991	99 1/2	-	11.78	119	92	Trust 12pc 13-17	125 1/2	-	9.55
9211	97 1/2	Funding 5 1/2 pc 91-92	92 1/2	-	6.22	1045	41 1/2	Convols 6pc	42 1/2	-	9.26
8916	86 1/2	Trust Sec 1991	89 1/2	-	3.35	40	36	War Loss 3 1/2 pc	38 1/2	-	9.11
10041	95 1/2	Trust 10pc Lc 91-92	97 1/2	-	10.30	70	60	Conv 3 1/2 pc 91-92	65 1/2	-	9.35
10123	97 1/2	Exch 11pc 1991	99 1/2	-	11.10	70	70	Conv 3 1/2 pc 91-92	70 1/2	-	9.35
9411	91 1/2	Trust Sec 1991	92 1/2	-	8.60	41	51	Trust 3pc 66 A/H	45 1/2	-	9.59
10612	102	Trust 12pc Lc 1992-93	103 1/2	-	12.31	30	20	Convols 2 1/2 pc	27 1/2	-	9.13
9911	95 1/2	Trust 10pc 1992	97 1/2	-	10.25	29	24	Trust 2 1/2 pc	27 1/2	-	9.22
9414	91 1/2	Trust 8pc Lc 1992-93	92 1/2	-	8.45	1115	102	Tr 2pc '92-'97-98	110 1/2	-	9.26
1004	96 1/2	Trust 10pc Lc 1992-93	98 1/2	-	10.65	1107	102	Tr 2pc '92-'97-98	110 1/2	-	9.26
8512	82 1/2	Trust Sec 1992	84 1/2	-	3.36	92	92	Tr 2pc '92-'97-98	95 1/2	-	9.26
10512	101 1/2	Exch 12pc 1992	103 1/2	-	11.98	1103	102	Tr 2pc '92-'97-98	110 1/2	-	9.26
10941	104 1/2	Exch 13pc 1992	106 1/2	-	12.67	109	94	Tr 2pc '92-'97-98	102 1/2	-	9.11
9413	90 1/2	Trust 8pc Lc 1993	92 1/2	-	8.75	108	95	Tr 2pc '92-'97-98	95 1/2	-	9.26
10701	95 1/2	Trust 10pc 1993	97 1/2	-	10.25	1072	104	Tr 2pc '92-'97-98	104 1/2	-	9.26
10824	103 1/2	Trust 12pc Lc 1993-94	108 1/2	-	11.85	1074	104	Tr 2pc '92-'97-98	104 1/2	-	9.26
8714	84 1/2	Trust Sec 1993-94	87 1/2	-	5.75	1076	104	Tr 2pc '92-'97-98	104 1/2	-	9.26
11124	108 1/2	Trust 13pc Lc 1993-94	110 1/2	-	12.49	1078	104	Tr 2pc '92-'97-98	104 1/2	-	9.26
11711	95 1/2	Trust 8pc 1994	97 1/2	-	9.28	1044	102	Tr 2pc '92-'97-98	102 1/2	-	9.26
11131	107 1/2	Exch 13pc Lc 1994	110 1/2	-	12.24	1045	102	Tr 2pc '92-'97-98	102 1/2	-	9.26
10011	95 1/2	Trust 10pc Lc 1994	98 1/2	-	10.20	1050	102	Tr 2pc '92-'97-98	102 1/2	-	9.26
Five to Fifteen Years											
11011	104 1/2	Exch 12pc 1994	107 1/2	-	11.67	1064	102	Tr 2pc '92-'97-98	110 1/2	-	2.28
9611	91 1/2	Trust Sec 1994	93 1/2	-	9.57	1065	96	Tr 2pc 2 1/2 pc 01-02-03	102 1/2	-	2.73
10801	102 1/2	Trust 12pc 1995	105 1/2	-	11.37	1065	102	Tr 2pc 2 1/2 pc 01-02-03	102 1/2	-	1.82
7911	74 1/2	Exch 3pc 90-95	75 1/2	-	3.92	107	104	Tr 2pc 2 1/2 pc 01-02-03	104 1/2	-	3.22
10111	95 1/2	Exch 10pc Lc 1995	96 1/2	-	10.29	1078	104	Tr 2pc 2 1/2 pc 01-02-03	104 1/2	-	3.22
11311	107 1/2	Trust 12pc Lc 1995-96	110 1/2	-	11.85	925	84 1/2	Tr 2pc 2 1/2 pc 01-02-03	92 1/2	-	3.38
11491	102 1/2	Trust 14pc 1995-96	115 1/2	-	12.12	1064	102	Tr 2pc 2 1/2 pc 01-02-03	102 1/2	-	3.42

COMMONWEALTH & AFRICAN LOANS

Low	Stack	Price	Yield	Yield
86-1	NZ 71, pc 1988-92	88-1	8.19	11.00
2005	End 21pc Non-Aust.	88-2	5.33	9.35
84-2	Do. 4pc 87-92 Aust...			

LOANS

Building Societies	
98-1	Brw Soc Aust 11.1% <7.85
98-2	Do. 11.1% pc 20.8.87
99-1	Do. 12.1% pc 18.9.87
99-2	Do. 12.1pc 10.10.89
99-3	Do. 11.8% pc 6.11.87
99-4	Do. 12.1% pc 12.12.87
99-5	Do. 12.8% pc 2.1.90
99-6	Do. 12.8% pc 29.1.90
99-7	Do. 12.8% pc 26.2.90
99-8	Do. 12.8% pc 19.3.90
99-9	Do. 12.8% pc 19.3.90

FOREIGN BONDS & RATIOS

FOREIGN BONDS & RALES					
1999	Low	Stock	Price	+\$ or -	% Chg.
High	High		\$		Red.
40	40	40	40	-	0.75
45	45	45	45	-	17.50
45	45	45	45	-	15.00
45	45	45	45	-	13.57
50	50	50	50	-	2.75
139.50	128	128	132.50	-1	15.00
139.50	118	118	123.50	-1	14.50
97.50	91	91	92.50	-1	11.50
97.50	91	91	92.50	-1	11.40
		Ireland	9.45	91-96	9.75

AMERICANS

1969	Law	Stack	Price	Div	Crds	Ctr	YTD
395	261	Abbott Laboratories	\$35.00	-\$1.20	20		
579	261	Allegheny & W. Inc.	48.00	-\$0.30	30		
175	12	Amax S.I.	25.00	-\$0.25	20		
11	15	Amusement Corp S.I.	25.00	-\$0.25	20		
13	15	Amusement S.C.	77.00	-\$1.00	6.7		
25	251	Amwest Cyanimid S.S.	25.00	-\$1.20	25		
223	14	Amer. Express 60c.	21.00	-\$0.25	25		
161	15	Amer. Medical Int. S.I.	25.00	-\$1.20	25		
234	151	American T. & T. S.I.	22.00	-\$1.20	24		
395	261	Americus S.I.	25.00	-\$1.20	21		
194	9	BankAmerica S.I. &	17.00	-\$0.25	22		
521	191	Bankers N.Y. S.I.	25.00	-\$2.00	4.2		
56	38	Bank Atlantic S.I.	21.00	-\$4.00	4.6		
323	12	BellSouth Corp.	31.00	-\$2.00	5.1		
157	12	Bethlehem Steel S.S.	15.00	-\$2.00	5.1		
686	850	Bell-Rad Labs. A.	20.00	-\$1.12	4.1		
20	151	Bentone Inc.	17.00	-\$1.12	4.1		
123	9	Brunswick 75c.	38.00	-\$4.00	2.7		
425	22	CPC Int'l. 25c.	40.00	-\$4.00	2.5		
224	173	CSS S.I.	29.00	-\$1.20	3.8		
709	533	California Eng.	54.00	-\$1.20	1.8		
351	171	Campehl Somp 15c.	22.00	-\$2.00	6.5		
25	15	Cave Mattress S.I.25c.	22.00	-\$2.00	6.5		
25	15	Chem. Banking Corp.	22.00	-\$2.00	6.5		
14	132	Chrysler 56 1/2c.	15.00	-\$1.20	5.0		
22	14	Clipsor S.I.	15.00	-\$1.20	5.2		
250	1250	Clovis Fin. Corp.	25.00	-\$1.40	1.9		
241	25	Colgate-Palmolive S.I.	25.00	-\$1.40	1.9		
17	167	Com Freighters 62 1/2c.	35.00	-\$3.00	2.4		
17	104	Cont'l. Bank Corp. S.I.	15.00	-\$1.40	2.3		
21	21	Corporate Data Syst.	29.00	-\$2.00	3.9		
557	278	Cultured ST 1/2c.	52.00	-\$1.60	3.9		
275	21	Dane Corp. S.I.	10.00	-\$1.60	3.5		
13	85	Data General	30.00	-\$2.00	3.2		
38	26	Dom & Bradstock S.I.	30.00	-\$2.00	3.2		
411	30	Easton Corp. 50c.	57.00	-\$3.00	4.4		
114	27	Eaton Inc.	18.00	-\$3.00	4.4		

Continued on next page

Money Market Bank Accounts

1912 6,702 1913 5,902 = The Total-Euro Food Ltd
1913 5,902 = Lycos Beach Food Makers (Greece) Ltd
1913 (Central) Ltd NAV July 14, 13.76

£1,000,000.00	12.50	9.76	15.51	94
Monetary Miners Ltd				
11 Kinnaird, Manchester, M6 2AW	13.25	10.57	061 834 2255	
H.I.C.A. 03-00004				
Financial & General Bank plc				
10 London Street, London, SW1X 9SE			01-235 0036	
H.I.C.A. 03-000-015-000			01-235 0036	
H.I.C.A. 015-000	12.25	9.40	12.97	
Gartmore Money Management Ltd				
2-3 White Hart Yard, London SE1 1BX			01-234 1425	
Money Mgt. Accts.	11.00	10.17	14.08 8 Mth	
Girbough plc High Interest Cheque Acc				
10 Mill St, London EC2V 5JH			01 600 0000	
21,000-000-000-000	10.50	9.25	11.00	Yearly
54,000-000-000-000	10.50	9.25	11.00	Yearly
210,000-000-000-000	10.75	9.25	12.33	Yearly
Gratton Int. Mgmt./Allied Irish Bank				
51 Belmont Road, Ulsterpark, N78 1QZ			0895 97763	
High Interest Cheque Account				
21,000-000-000-000	11.30	10.41	14.44	007
Humbercycle Finance Group				
200,000-000-000-000	12.00	9.99	0254 941063	
21,000-000-000-000	12.00	9.99	11.53	007
21,000-000-000-000	12.00	9.99	11.53	007
210,000-000-000-000	12.00	9.99	11.53	007
Lloyd's Bank High Interest Cheque Account				
71 Lombard St, London EC3P 3BS			01-322 3477	
210,000-000-000-000	8.00	6.50	8.70	007
210,000-000-000-000	10.50	8.50	11.20	Mth
210,000-000-000-000	10.50	8.50	11.20	Mth
210,000-000-000-000	11.40	8.80	11.70	
M & G Kleinwort Benson				
M & G Co. Victoria Rd, Chelmsford			0243 266266	
H.I.C.A. (21 500-000)	11.00	9.39	13.09	Daily
Midland Bank plc				
Post Box 2 Sheffield			0742 526555	
High Interest Cheq Acc				
210,000-000-000-000	10.80	8.50	11.70	007
210,000-000-000-000	11.50	9.00	12.45	007
210,000-000-000-000	12.00	9.50	13.00	007
210,000-000-000-000	12.14	9.50	13.07	007
NatWest Special Reserve Account				
41 Lettsbury, London, EC2R 2BP			01-374 33374	
210,000-000-000-000	11.50	9.50	11.15	007
210,000-000-000-000	12.00	9.50	12.77	007
210,000-000-000-000	11.75	9.50	12.41	007
210,000-000-000-000	11.00	9.50	11.70	007
Provincial Bank PLC				
30 Albany Rd, Aylesbury, Bucks			061 329 9011	
H.I.C.A. (21 500-000)	11.25	10.27	14.31	Mth
Royal Bank of Scotland PLC				
42 St. Swithin Sq, Edinburgh EH2 2TF			031 552 5450	
210,000-000-000-000	11.50	10.17	11.75	007
210,000-000-000-000	11.50	10.17	11.75	007
210,000-000-000-000	11.50	10.17	11.75	007
Save & Prosper/Robert Fleming				
28 Western Rd, Romford RM1 3LB			0708 705956	
H.I.C.A.	12.00	9.99	13.10	Daily
TSB Bank plc England & Wales				
100 Lower Thames St, London EC3R 6AB			021 623 6000	
WIGA CI-5479	9.50	5.50	7.33	Yearly
210,000-000-000-000	9.00	5.50	10.00	Yearly
210,000-000-000-000	11.00	9.00	12.00	Yearly
Tynwald & Co Ltd				
29-33 Princess Victoria St, Bristol			0272 72241	
210,000-000-000-000	12.50	10.67	13.94	
Money Acc.	12.50	10.67	13.94	
Client Pcs Acc	12.50	10.67	13.94	
J. Henry Schroder Wag. & Co Ltd				
Bilton Court, Northgate Rd, Finsbury			0705 372222	
Special Acc.	11.00	10.17	14.21	Monthly
£10,000 and above	11.25	10.37	14.51	Monthly
Western Trust High Interest Cheque Acc				
The Manegouze, Plymouth PL1 1SE			0752 22141	
210,000-000-000-000	11.50	10.50	14.64	007
210,000-000-000-000	11.50	10.50	14.36	007
210,000-000-000-000	11.50	10.50	14.08	007
Whitbread & South West Finance Co Ltd				
114 Newgate St, London EC1 7AE			01-606 9825	
HIG Int Cheque Acc	11.50	10.26	14.64	007

Money Market Trust Funds

Gross		Net CAR		Int Cr		Gr Exports		UNIT TRUST NOTES	
Charities Aid Frdcs	Many	Magnet	Car Ltd						
State Hall, Stone Ct, Headstone, E63		61-263 (46)							
CAF/CASH 1/2 Fund	12.26	10.13	14.03	South					
CAF/CASH 7-day Fund	13.40	10.48	14.54	5-with					
The Chancery Deposit Fund									
2 For Services, London EC2V 5AQ		61-550 1815							
Deposit	13.30	4	13.40	5-with					

With no prefix Peter to US
buying expenses. Price
and place subject to a

CAFCASH 7-day Fund	12.96	10.13	14.01	3.01
CAFDASH 7-day Fund	13.40	10.46	14.51	3.02
The Charnhills Deposit Fund				
2 Fort Street, London EC2Y 5AQ			01-599 1815	
Deposit	13.30		13.96 5400	

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AMERICANS - Contd

BUILDING, TIMBER, ROADS -

Contd

1989	Low	Stock	Price	+	Nr	Ctr	Y/M	1989	Low	Stock	Price	+	Nr	Ctr	Y/M	1989	Low	Stock	Price	+	Nr	Ctr	Y/M	1989	Low	Stock	Price	+	Nr	Ctr	Y/M				
205	Low	Stock	193	-	2	22.28	7.4	1909	Low	Stock	Price	+	av	Sh	Y/M	1989	Low	Stock	Price	+	av	Sh	Y/M	1989	Low	Stock	Price	+	av	Sh	Y/M				
206	124	FPL Group Inc.	304	-	3	33.00	7.4	205	125	Low	Stock	249	-	2	24.00	7.4	205	126	Low	Stock	212	-	2	21.50	7.4	205	127	Low	Stock	146	-	2	14.50	7.4	205
207	27	Gen. Elect. Co.	311	-	1	31.54	7.4	205	128	Low	Stock	377	-	2	29.00	7.4	205	129	Low	Stock	211	-	2	21.50	7.4	205	130	Low	Stock	143	-	2	14.50	7.4	205
208	45	General Natl. Corp. S.L.	487	-	4	30.04	7.4	205	131	Low	Stock	211	-	2	21.50	7.4	205	132	Low	Stock	205	-	2	20.50	7.4	205	133	Low	Stock	143	-	2	14.50	7.4	205
209	18	General Elec. S.L.	257	-	6	26.75	7.4	205	134	Low	Stock	211	-	2	21.50	7.4	205	135	Low	Stock	205	-	2	20.50	7.4	205	136	Low	Stock	143	-	2	14.50	7.4	205
210	10	General Elec. S.L.	203	-	1	18.45	7.4	205	137	Low	Stock	143	-	2	18.50	7.4	205	138	Low	Stock	205	-	2	20.50	7.4	205	139	Low	Stock	143	-	2	14.50	7.4	205
211	17	General Elec. S.L.	203	-	1	18.45	7.4	205	140	Low	Stock	143	-	2	18.50	7.4	205	141	Low	Stock	205	-	2	20.50	7.4	205	142	Low	Stock	143	-	2	14.50	7.4	205
212	10	General Elec. S.L.	203	-	1	18.45	7.4	205	143	Low	Stock	143	-	2	18.50	7.4	205	144	Low	Stock	205	-	2	20.50	7.4	205	145	Low	Stock	143	-	2	14.50	7.4	205
213	10	General Elec. S.L.	203	-	1	18.45	7.4	205	146	Low	Stock	143	-	2	18.50	7.4	205	147	Low	Stock	205	-	2	20.50	7.4	205	148	Low	Stock	143	-	2	14.50	7.4	205
214	10	General Elec. S.L.	203	-	1	18.45	7.4	205	149	Low	Stock	143	-	2	18.50	7.4	205	150	Low	Stock	205	-	2	20.50	7.4	205	151	Low	Stock	143	-	2	14.50	7.4	205
215	10	General Elec. S.L.	203	-	1	18.45	7.4	205	152	Low	Stock	143	-	2	18.50	7.4	205	153	Low	Stock	205	-	2	20.50	7.4	205	154	Low	Stock	143	-	2	14.50	7.4	205
216	10	General Elec. S.L.	203	-	1	18.45	7.4	205	155	Low	Stock	143	-	2	18.50	7.4	205	156	Low	Stock	205	-	2	20.50	7.4	205	157	Low	Stock	143	-	2	14.50	7.4	205
217	10	General Elec. S.L.	203	-	1	18.45	7.4	205	158	Low	Stock	143	-	2	18.50	7.4	205	159	Low	Stock	205	-	2	20.50	7.4	205	160	Low	Stock	143	-	2	14.50	7.4	205
218	10	General Elec. S.L.	203	-	1	18.45	7.4	205	161	Low	Stock	143	-	2	18.50	7.4	205	162	Low	Stock	205	-	2	20.50	7.4	205	163	Low	Stock	143	-	2	14.50	7.4	205
219	10	General Elec. S.L.	203	-	1	18.45	7.4	205	164	Low	Stock	143	-	2	18.50	7.4	205	165	Low	Stock	205	-	2	20.50	7.4	205	166	Low	Stock	143	-	2	14.50	7.4	205
220	10	General Elec. S.L.	203	-	1	18.45	7.4	205	167	Low	Stock	143	-	2	18.50	7.4	205	168	Low	Stock	205	-	2	20.50	7.4	205	169	Low	Stock	143	-	2	14.50	7.4	205
221	10	General Elec. S.L.	203	-	1	18.45	7.4	205	170	Low	Stock	143	-	2	18.50	7.4	205	171	Low	Stock	205	-	2	20.50	7.4	205	172	Low	Stock	143	-	2	14.50	7.4	205
222	10	General Elec. S.L.	203	-	1	18.45	7.4	205	173	Low	Stock	143	-	2	18.50	7.4	205	174	Low	Stock	205	-	2	20.50	7.4	205	175	Low	Stock	143	-	2	14.50	7.4	205
223	10	General Elec. S.L.	203	-	1	18.45	7.4	205	176	Low	Stock	143	-	2	18.50	7.4	205	177	Low	Stock	205	-	2	20.50	7.4	205	178	Low	Stock	143	-	2	14.50	7.4	205
224	10	General Elec. S.L.	203	-	1	18.45	7.4	205	179	Low	Stock	143	-	2	18.50	7.4	205	180	Low	Stock	205	-	2	20.50	7.4	205	181	Low	Stock	143	-	2	14.50	7.4	205
225	10	General Elec. S.L.	203	-	1	18.45	7.4	205	182	Low	Stock	143	-	2	18.50	7.4	205	183	Low	Stock	205	-	2	20.50	7.4	205	184	Low	Stock	143	-	2	14.50	7.4	205
226	10	General Elec. S.L.	203	-	1	18.45	7.4	205	185	Low	Stock	143	-	2	18.50	7.4	205	186	Low	Stock	205	-	2	20.50	7.4	205	187	Low	Stock	143	-	2	14.50	7.4	205
227	10	General Elec. S.L.	203	-	1	18.45	7.4	205	188	Low	Stock	143	-	2	18.50	7.4	205	189	Low	Stock	205	-	2	20.50	7.4	205	190	Low	Stock	143	-	2	14.50	7.4	205
228	10	General Elec. S.L.	203	-	1	18.45	7.4	205	191	Low	Stock	143	-	2	18.50	7.4	205	192	Low	Stock	205	-	2	20.50	7.4	205	193	Low	Stock	143	-	2	14.50	7.4	205
229	10	General Elec. S.L.	203	-	1	18.45	7.4	205	194	Low	Stock	143	-	2	18.50	7.4	205	195	Low	Stock	205	-	2	20.50	7.4	205	196	Low	Stock	143	-	2	14.50	7.4	205
230	10	General Elec. S.L.	203	-	1	18.45	7.4	205	197	Low	Stock	143	-	2	18.50	7.4	205	198	Low	Stock	205	-</													

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

3pm prices July 19

**The world's first
King Size Filter cigarette**



**OFTEN
BIMINDED,
NEVER**

Continued on Page 43

AMERICA

Dow soars on lower than expected CPI rise

Wall Street

A LOWER than expected rise in consumer prices last month sparked an explosive rally in equities yesterday to post-crash highs on the Dow Jones Industrial Average and within a couple of points of an all-time peak on the broad Standard & Poor's 500 index, writes Janet Bush in New York.

At 2 pm, the Dow was quoted 31.30 points higher at 2,576.06, outstripping by a good margin the post-crash closing high last Friday of 2,554.82. In mid-morning, the Dow had been up by as much as 30 points.

The S&P 500 index was quoted 3.19 points higher at midsession from 324.54 compared with its record peak of 336.77 recorded in August, 1987.

Stocks on the American Stock Exchange and on Nasdaq

were also quoted sharply higher at midsession, evidence that yesterday's rally was broad and inclusive of secondary stock issues.

The Consumer Prices Index rose only 0.2 per cent last month compared with expectations of a 0.4 per cent gain and the 0.6 per cent rise recorded in May. Of equal importance to markets, including the bond market, which rallied by more than 4 point in reaction, was the fact that the CPI, excluding food and energy, was also only up 0.2 per cent.

The CPI has taken on great significance in financial markets which are obsessed with the prospects of another easing in monetary policy by the US Federal Reserve. Although the figures were seen as providing the right background for nudging the Fed Funds target down to 9 per cent from 9½ per cent

currently, there appeared to have been no move by the Fed yesterday.

The central bank announced it was draining liquidity from the money market through five-day delayed sales, pointing to unchanged policy. The next signpost for the financial markets is today's Humphrey Hawkins testimony before Congress by Mr Alan Greenspan, Fed chairman, in which he will outline current thinking on monetary policy and the economy.

Judging from the gradualist approach of this Fed, analysts believe that it could wait to move the Fed Funds rate lower until August, when more economic data will have come in.

The mood of the equity market is very buoyant. Even on Tuesday when most market measurements fell (as well as the Dow which also declined

on Monday), selling pressure was not acute in spite of worse than expected US trade figures.

One underpinning for the market is that second quarter corporate earnings have not shown any signs of being slowed by the strong dollar so far this year, or by the undoubted slowdown in the economy. Benchmark results from General Electric and IBM have turned out towards the top end of analysts' expectations.

Blue chips were almost all higher. General Electric jumped 3½% to \$55½. Philip Morris added \$2 to \$45 and Merck gained 5½ to \$74.

Among featured individual stocks was Tandem Computers which rose 1½% to \$19 after reporting second quarter net income of 31 cents a share, at the high end of expectations, and on news that the company

is forming a leveraged Employee Stock Ownership Plan, and planning a share repurchase.

Honeywell, a rumoured takeover target, added 5½% to \$83½ after it reported second quarter net income of \$1.73 a share, above forecasts.

In over-the-counter trading, Quantum gained 1½% to \$23½ after posting better than expected earnings and Lotus Development rose 1½% to \$24 after its results came out as forecast.

Canada

BOOSTED by bullish world stock markets and positive reaction to the small June rise in the US consumer price index, Toronto stocks traded higher through midsession.

The composite index rose 16.6 points to 3,869.9.

Swedish broker who sails against prevailing wind

David Bartal meets an island-loving optimist



BROKERS' WORLD

DURING the warm summer months, stockbroker Mats Söderberg moves with his wife and three children to his summer home on a tiny, remote island in the Stockholm archipelago populated by about 20 families.

He commutes to his office in the financial district by private boat, ferries and car on a one-hour journey each way through the picture-postcard islands and straits which dot this corner of the Baltic Sea.

"The Stockholm archipelago is the most beautiful island group on earth. I love it. But if I want to have a real vacation, then I have to leave Sweden," Mr Söderberg says, almost sadly. He is always reachable for business purposes at his island home by telephone or telex.

SINGAPORE rose in moderately active dealings with interest focused primarily on second-line counters and situational stocks.

The Straits Times Industrial Index rose 6.6 to 1,368.30.

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SEOUl fell sharply. The composite index closed at 988.71, down 6.39, in what traders attributed to a correction from recent gains.

SOUTH AFRICA

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HONG KONG saw a 41.62

gain in the Hang Seng index to 2,547.10, its second best rise

this month. The gain was fuelled by expectations of good participation in Friday's government land tender and by strong foreign buying interest.

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Mats Söderberg: strong believer in domestic knowledge

holm bourse sank from 23 per cent to 18 per cent.

One reason for the turnover decline – and the movement of large chunks of Swedish trade to London and New York – is the "puppy tax" a 1 per cent transfer fee on the sale of Swedish stocks and bonds. (It is called a puppy tax because young executives are popularly known in Sweden as *puppers*, or "financial puppies".)

Mr Söderberg is not only atypical in his mode of transport: he and his partners have sailed against prevailing winds by recently starting their own firm, Arapt Partners Fondkommission is the first new brokerage to be established on the Stockholm exchange in two years.

The way things work in Sweden, no one wants a very high salary, because everything will just be taxed away.

This may change in 1991, perhaps, when there is a reform of our income tax system," Mr Söderberg notes.

Like brokerages in most other Western countries, Mr Söderberg's shared office is highly automated, with about 40 computer screens in one large room carrying out a myriad of functions.

He hopes and believes that the days of the puppy tax are numbered. "Because of this tax, most foreigners have no reason to purchase stocks in Sweden, where it is more expensive," he says.

However, Mr Söderberg maintains that Swedish brokerages have a better knowledge of the domestic market than the international competition. And foreign institutional investors will also turn to firms in Sweden to acquire a large posi-

tion in a Swedish company, when the required share volume are not available abroad.

High taxes also explain why many Swedish brokers are part owners of their firms and receive convertible bonds or options as a reward and incentive.

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Altho Arapt is a small, almost intimate business and intends to remain that way, the physical facility still has room for a typical Nordic feature: a handsome sauna adjacent to the bathroom. A sauna can come in handy after an especially stressful, long day with your ear glued to a telephone, Mr Söderberg explains.

This article is the third in a weekly series. Brokers in Madrid and Toronto were featured on July 6 and July 13.

ASIA PACIFIC

Nikkei moves up as bargain-hunters return

Tokyo

INVESTORS returned to the market for some cautious bargain-hunting after a five-day string of losses, and share prices posted solid gains. Turnover, however, remained extremely thin, writes Michael Macmillan in Tokyo.

The Nikkei average moved up through the day, rising to a high of 33,558.05 before closing 213.44 points up at 33,557.17. The day's low was up at 33,243.53. Gains led losses by 573 to 226 while 210 were unchanged.

Turnover was still at 352m shares, though higher than the 300m traded on Tuesday. The Topix index of all listed shares moved up 11.78 to 2,499.71 and, in London, the ISE/Nikkei 50 index rose 0.38 to 1,594.01.

"People were getting tired of selling," was the reaction of Mr Hiroshi Taguchi at Nomura Securities to yesterday's gain.

Investors were still wary, with national election that could rock Japanese politics

only days away. They have been concerned that if the ruling Liberal Democratic Party suffers a major blow at the election to the Upper House of the Diet (Parliament) on Sunday, as is expected, there could be damaging repercussions in the currency markets and hence in equities. Even those

investors who could not resist the urge to hunt for bargains were only testing the waters and buying in small lots.

None the less, signs of optimism began surfacing. Many people said that Japanese politics is not going to change much, even if the ruling party takes a severe beating.

Rather than worry too much about potential political difficulties, investors selected issues that could rise if the Japanese Socialist Party, the leading opposition, should win more political clout.

Top among these were housing and related issues, with seven in the 10 most active list. Such issues were considered "safe" because housing

considerations would be close to the top of the Socialists' priority list, analysts said.

Sekisui Chemical led the volume list, with 12.9m shares traded, and gained Y30 to Y1,303. Although it is a chemical company, Sekisui is also the fifth largest maker of prefabricated houses. Shokusan Jukaku, the largest builder of luxury wooden houses, was also actively traded and rose Y130 to Y1,300.

Sawa Shutter, which has 50 per cent of the domestic shutter market, advanced Y80 to Y1,350 in heavy trading. Sawa was one of two stocks of the week recommended by a leading broker. The other was Nippon Steel, which was second in volume terms with 9.9m shares traded and lost Y5 to Y585.

Interest in housing issues helped Osaka rise after six days of losses. The OSE average added 9.67 to 32,754.62.

Roundup

THERE were gains in all the

leading Asia Pacific markets yesterday, although Seoul declined sharply.

AUSTRALIA firmed as mining and gold shares were boosted by a sharp fall in the Australian dollar. London brokers Citicorp Scrimgeour Vickes had predicted the drop on Tuesday, yesterday the Sydney market took this as a signal to buy the big resource companies, and companies with extensive offshore assets. Both

would benefit from the dollar's decline sharply.

The All Ordinaries index overcame a lacklustre opening, gaining 6.2 to 1,571.2. In London, dealers commented that they agreed the currency was going to fall, but not as severely as forecast by the Citicorp offshoot.

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